

NDLAMBE MUNICIPALITY

FINAL BUDGET

2016/2017



Port Alfred

Kenton On Sea

Alexandria

Bushmans

Cannon Rocks

Boknes

Kleinemonde

Bathurst



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VISION:

NDLAMBE MUNICIPALITY strives to be a premier place to work, play, and stay, on the eastern coast of South Africa. It strives to be the destination of choice for people who love natural and cultural heritage, adventure water sports, and laid-back living for families.

Our promise is to build a state-of-the-art physical infrastructure which will be laid out aesthetically in our beautiful natural environment. Our prosperous community supports a safe and healthy lifestyle which is supported by affordable natural living and a vibrant tourism and agriculturally- based economy!

We promote good governance by providing sustainable, efficient, cost effective, adequate and affordable services to all our citizens.

MISSION:

To achieve our vision by enabling optimal performance within each of the five Key Performance Areas of Local Government within the context of available resources.

VALUES:

- *Commitment*
- *Transparency*
- *Honesty*
- *Trustworthiness*
- *Care*

PART 1:
MAYORS REPORT

SPEECH OF THE MAYOR, COUNCILLOR SIPHO TANDANI OF NDLAMBE LOCAL MUNICIPALITY – 2016/2017 BUDGET

Madam Speaker, Councillors, Municipal Manager, Ladies and Gentlemen

It is once again a privilege and honour to address Council on this occasion, the presentation of the 2016/2017 revised Integrated Development Plan and Capital and Operating budgets on the Ndlambe Municipality. The budget is the tool through which we manage the public funds in a manner that ensures that we improve the lives of all our citizens in Ndlambe by:

1. Reducing the poverty levels
2. Reducing the extreme inequalities
3. Empowering the disadvantaged by bringing them into our economy
4. Create an environment for employment opportunities
5. Integration of communities throughout Ndlambe

Many Budget Steering Committee Meetings were held as one on one sessions with Managers and Directors to craft the final budget, put forward for approval and the final product is based on all the input received from the officials and public.

The municipality needs to pay serious attention to managing its revenue effectively and to collect all outstanding debts and to implement the cost saving measure adopted by this Council in May 2016. Overtime and appointment of casuals will be strictly controlled during 2016/2017 and the productivity of staff will be monitored.

Numerous comments were received on the tabled budget, budget related policies and the recommended tariff increase. The comments received on the presentation of the draft budget have been noted and have been considered in this budget that is presented for approval.

The budget that is presented for consideration is as follows:-

Recognising the needs as well as the realities of the limitations placed on us by National Treasury and economic affordability, a capital budget of R37 504 600, R----- from grants and R5 078 300 from internal funds has been drafted and is hereby placed before you for approval.

The fact that we once again have limited capital procurement from internal funding is of great concern. I am however hopeful that from the budget presented and the additional measures established to bring in outstanding debt funding will be generated to do the mid-year adjustment budget that will allow for capital expenditure from internal funds. To do this however will require all directors to manage their budgets very carefully and to cut out all unnecessary expenditure and find creative ways to use the resources at their disposal to do more with less.

We will also be increasing our capital spending when the further funding is received and this will be addressed through an adjustment budget.

An operating budget of R408 283 000 (including Capital transfers) income and R376 648 000 expenditure is hereby submitted for your consideration.

The increases to be approved to generate the income budgeted for is as follows:-

- Rates to increase by 9%, rebates per the policy of Council will be applied to the respective categories of ratepayers.
- Electricity increase of 12%
- Water increase of 16%
- Sewer increase of 7.5%
- Sanitation increase of 7%
- Refuse increase of 7%
- All other miscellaneous tariffs have been increased to cover the costs of providing the service and are included in the budget pack under supporting information.

The rates increase in the agenda is recommended at 11% but you will note that the 11% has been reduced to 9% and this was due to a further reduction made to overtime and casuals. I realise that the 9% is above the recommended increase of National Treasury and this is due to but not limited to the following factors:-

1. General staff increase as negotiated nationally plus notches have been allowed for the operating budget.
2. Fixed expenditure has been budgeted for correctly.
3. A Capital budget has been included and although not sufficient to cover all needs will address critical areas.
4. Increase of electricity purchased ESKOM.
5. Increase of waster purchased from Amatola Water Board.

My appreciation must go to all involved in the Budget process including ratepayers, consumers, Councillors and staff, for the endless hours spent on evaluating and prioritising and crafting the capital and operating budget.

Madam Speaker, taking all what I have mentioned into consideration I move for Council to adopt the Capital Budget, Operating Budget, Tariffs, Budget Related Policies and Annexures as presented for 2017/2017 financial year.

Lastly, I wish to single out my thank you to the African National Congress (ANC) leadership and the entire residents of Ndlambe for putting trust on me and to this Council leadership including our Senior Management de by ADV. Rolly Dumezweni to lead this stable Municipal Council in the face of many challenges that confronted South African Municipalities.

Madam Speaker, Councillors, Officials, I wish to say I had a very good time working with you for the past 15 (Fifteen) years I have been a Councillor of the ANC and the people. May God continue to give you strength as you continue discharging your various government responsibilities to improve the lives of our ordinary Ndlambe people both black and white. Indeed, **"South Africa belongs to all who live in it both black and white"**, this is a corner stone our South African constitutional Democracy and gentleman. That is why we continue delivering a balanced development as espoused in the country's National Development Plan.

I wish the new elected Councillor candidates a very best and fruitful next term after the 4th Democratic Local Government elections to take place on the 3rd of August 2016. Please and please in all and despite challenges you may be confronted with, put people's interest first above everything else. I wish all political parties who will participate in the all-important forthcoming local government elections a very peaceful elections, may we please tolerate each other as we approach the 3rd of August 2016

Madam Speaker, I also wish to acknowledge the role played by our former Mayors and councillors who served before us and who laid a solid foundation for us to continue to govern this stable council. This goes equally to all our former Senior Managers and General workers who shaped this Municipality to be what it is today. I recognise and acknowledge the former Mayors and Councillors who passed away in office serving the people of this Municipality, **"may their soul rest in peace"**; they are always with us in spirit.

There is a lot to say, but unfortunately time is a factor as I am going to Fish River sun to address another important educational gathering. Madam Speaker allow me to close by thanking and recognising the role of the media both local and newspapers and electronic media for communicating both our success stories and challenges as they are for the past 5 (five) years I have been in the helm of this Municipality.

Please you must continue on the solid relationship we have built with the media houses including radio.

!!! I thank you !!!

RESOLUTION

EXECUTIVE SUMMARY

3) EXECUTIVE SUMMARY OF THE MUNICIPAL MANAGER, ROLLY DUMEZWENI, ON THE 2016/2017 ANNUAL BUDGET OF THE NDLAMBE MUNICIPALITY

The Ndlambe Municipality budget was a difficult budget to compile with the current economic pressures that are impacting on us. Although many say that the economy is slowly recovering we are not noticing the recovery or feeling the recovery in our revenue collection rates. It is critical that everything possible is done to collect outstanding debt due to the municipality but at the same time ensure that the costs of the services that we provide are affordable to the consumers.

The 2016/17 budget continues to focus on ensuring financial sustainability but also taking into account delivering on the programmes outlined in the Integrated Development Plan. The annual budget reaffirms the commitment of the Ndlambe Municipality towards the prudent management of the municipal finances. In order to move back towards financial sustainability the Ndlambe Municipality has set parameters within which financial planning is to be done and that should result in an operating surplus to increase the level of internal capital spending.

The 2016/17 Budget is premised on the following principles:

- Changing the way we do things within limited resources;
- Increasing productivity by doing more with less and managing human resources effectively;
- Ensure that there is coordination of programmes between all offices and directorates;
- Customer focused; and
- Stabilising the revenue base.

The main challenges experienced during the compilation of the 2016/17 budget are similar to that of previous years and can be summarised as follows:

- The on-going difficulties in the local economy;
- The need to prioritize work, projects and expenditure within the expected revenue envelope;
- Salaries and allowance increases for municipal staff that continue to exceed consumer inflation;
- Availability of internal capital funding; and
- Increases of ESKOM and Amatola Water.

The challenge of balancing the need of the communities to the limited finance resources remains a serious concern and the municipality needs to look at short, medium and long term solution

Short-term

The focus for the 2016/17 Budget year must be financial sustainability of which a key component is to collect all debt due to the municipality and thus stabilize the revenue base. Vigorous implementation and enforcement of the debt collection policy is our number one priority. With the money due coming in the municipality will then be in the position to implement the IDP's key priority areas and improve service delivery.

Medium-term

Over the medium- term budget, financial sustainability will continue to remain a focus however, through the improved financial position that is created through the short term initiative, the municipality will be in a position to accelerate the

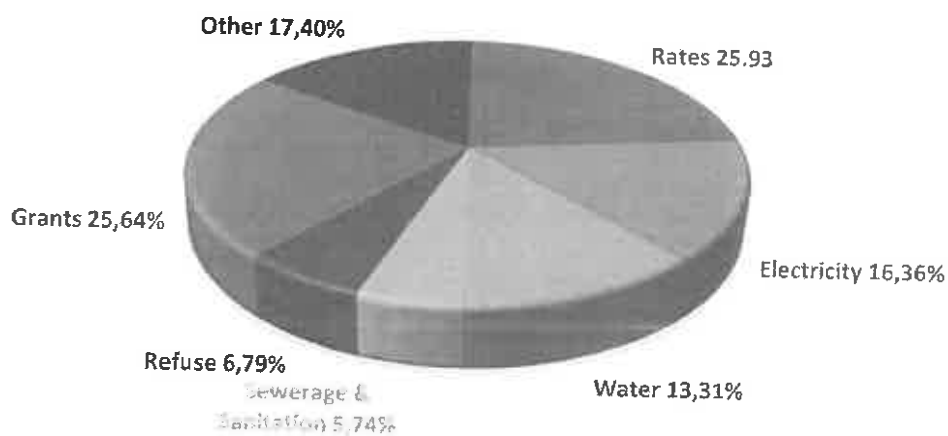
implementation of the IDP programmes and commit to excellent service delivery as a norm. Capital spending will be accelerated and the ability to spend will improve.

Long-term

Building a strong financial position will provide an option for increased spending towards capital infrastructure and responding adequately to the communities' requirements.

The annual budget put forward provides for total operating revenue of R 374 076 560 for the 2016/17 financial year and this represents an increase of 25.5% on the current year's operating revenue R327 784 000.

REVENUE EXCLUDING CAPITAL TRANSFERS/ CONTRIBUTIONS



Revenue from property rates based on actuals is budgeted at R 96 999 110 for 2016/17 and R95 310 338 for the current year. Income from rates represents 25.54% of the total revenue operating budget. To achieve the budgeted income, rates have been increased by 11% for the 2016/17 financial year. The rates percentage increase is higher than the trading services percentage increase and that is due to the trading services operating budget not over cross subsidizing services covered by rates.

Revenue from water based on actuals is budgeted at R 49 774 631 for 2016/17 and for the current year it is budgeted at R 34 055 545. Income from water represents 12.04% of the total revenue operating budget. To achieve the budgeted income, water charges have been increased by 16% for the 2016/17 financial year.

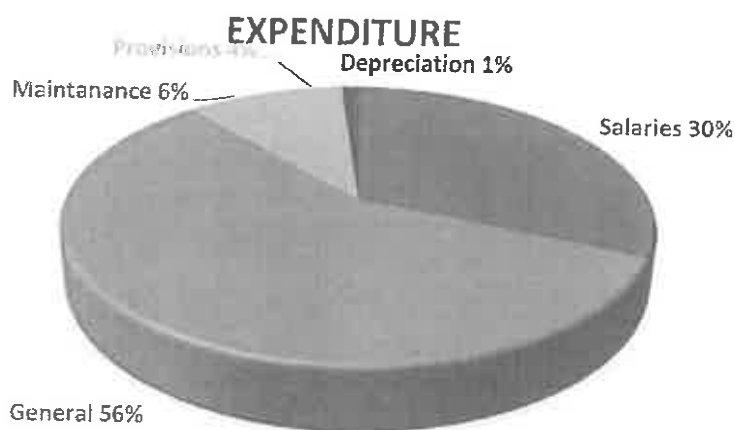
Revenue from electricity based on actuals is budgeted at R 61 190 425 for 2016/17 and the current year's budget is R59 716 889. Income from electricity represents 14.81% of the total revenue operating budget. To achieve the budgeted income, electricity charges have been increased by 12 % in line with NERSA's guidelines for the 2016/17 financial year, NERSA's increase this year is 9.4%.

Revenue from sewerage and sanitation based on actuals is R21 483 318 for 2016/17 and the current year's budget is R 18 441 186. Income from sewerage and sanitation represent 5.20% of the total revenue operating budget. To achieve the budgeted

income, sewerage and sanitation charges have been increased by 7.5% sewerage and 7% on sanitation for the 2016/17 financial year.

Revenue from refuse based on actuals is R 25 418 403 and the current year's budget is R20 736 110. Income from refuse represents 6.15% of the total revenue operating budget. To achieve the budgeted income, refuse charges have been increased by 7% for the 2016/17 financial year.

The annual budget submitted to Council for approval and to then go out for public consultation provides for total operating expenditure of R 373 998 773 an increase of 14.04% on the current year's operating expenditure of R 327 783 000



Expenditure on employee related cost is R 114 500 000 for 2016/17 and for 2015/16 is R107 870 000. Employee related costs represent 30% of the total expenditure budget. There are new posts that have been added into the budget, in addition to the posts that existed in the 2015/2016 financial year have been budgeted for. Employee related costs include all employees of Ndlambe Municipality but excludes Councilors allowances.

Expenditure on general expenditure for 2016/17 is R 214 611 065 and for 2015/16 is R200 388 000. General expenditure represents 56% of the total expenditure budget. General expenditure includes the bulk purchase of electricity, water, finance charges, contracted services as well as Councilors allowances. The Eskom electricity increases and Amatola bulk water are some of the contributing factors to the 12.4% increase in general expenditure when comparing to the current budget.

Expenditure on repairs and maintenance is R 23 943 849 for 2016/17 and for current budget it is R15 315 000. Repairs and maintenance represents 6% of the total expenditure budget. Although it is encouraging to see the increase in repairs of 4.9%, this is one area of the expenditure budget that needs to be increased over the next financial years to ensure that our assets are adequately maintained.

Expenditure on contributions to funds for 2016/17 is R14 351 088. This represents 4% of the total expenditure budget. The main fund to which a contribution is made is

the provision for bad debts. It must however be noted that the budget for bad debts has been drastically reduced to lower the increase on tariffs.

The capital budget is R 37 284 600 for the 2016/17 financial year and represents an increase of 1.49% on the 2015/2016 capital budget of R36 730 000 . The capital budget is funded by grants in the sum of R32 206 300 and R5 078 300 from internal funds. Funding of grants from internal funds really needs to be addressed.

The top 10 capital projects for the 2016/17 financial year are as follows;

Project Description	Capital Costs
Upgrading of Port Alfred roads	R 15 761 300
Upgrade of Alex Roads	R 3 718 954
Upgrade of bulk water supply in Bathurst	R 3 171 046
Upgrading of Bathurst Sport fields	R 2 100 000
Upgrading of river road in Kenton	R 1 000 000
Skip Bins and Skid Loader	R 780 000

FINAL BUDGET TABLES

4) Annual Budget supporting tables

See Annexure

EC105 Ndlambe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard										
<i>Governance and administration</i>		135,586	127,850	139,552	177,759	177,759	177,764	181,887	194,114	206,745
Executive and council		5,063	6,684	7,236	6,203	6,203	6,203	6,578	6,868	7,223
Budget and treasury office		130,167	120,939	131,872	171,437	171,437	171,442	175,159	187,088	199,355
Corporate services		356	227	444	119	119	119	150	158	167
<i>Community and public safety</i>		8,722	17,148	11,841	8,942	8,942	8,942	12,880	15,322	16,016
Community and social services		1,663	11,926	6,291	737	737	737	5,671	7,717	7,993
Sport and recreation		-	-	-	130	130	130	137	145	153
Public safety		2,458	2,944	3,102	2,664	2,664	2,664	1,307	1,379	1,454
Housing		3,230	683	1,069	3,793	3,793	3,793	3,982	4,201	4,432
Health		1,371	1,396	1,379	1,618	1,618	1,618	1,782	1,880	1,983
<i>Economic and environmental services</i>		32,059	21,177	41,662	27,720	27,720	8,595	29,044	22,053	9,547
Planning and development		6,221	3,101	37,966	10,819	10,819	4,019	4,157	4,335	4,641
Road transport		25,017	17,437	2,339	15,501	15,501	3,176	23,734	16,501	3,622
Environmental protection		821	638	1,367	1,400	1,400	1,400	1,153	1,216	1,283
<i>Trading services</i>		127,312	107,791	127,945	151,442	151,442	141,204	182,472	188,436	212,990
Electricity		48,697	50,155	52,638	60,647	60,647	60,647	67,983	74,919	79,470
Water		27,165	22,291	40,094	39,220	39,220	39,220	64,617	54,328	70,938
Waste water management		40,619	24,130	23,378	30,540	30,540	20,302	21,551	32,112	34,016
Waste management		10,831	11,215	11,836	21,035	21,035	21,035	28,321	27,076	28,566
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	303,679	273,967	321,000	365,863	365,863	336,505	406,283	419,924	445,297
Expenditure - Standard										
<i>Governance and administration</i>		62,784	63,126	70,194	78,412	78,220	78,220	83,246	90,834	96,711
Executive and council		35,473	34,946	43,169	40,889	40,719	40,719	40,850	45,346	49,421
Budget and treasury office		17,561	15,729	16,708	24,633	24,877	24,877	29,480	31,277	33,143
Corporate services		9,750	12,450	10,317	12,891	12,624	12,624	12,915	13,412	14,147
<i>Community and public safety</i>		31,060	33,012	34,340	39,579	39,512	39,512	46,184	48,677	51,362
Community and social services		16,129	16,783	16,626	16,354	16,737	16,737	20,113	21,171	22,344
Sport and recreation		1,208	1,291	1,306	2,038	1,648	1,648	2,096	2,212	2,333
Public safety		10,247	11,152	12,985	15,475	15,475	15,475	17,977	18,966	20,009
Housing		1,685	1,799	1,784	2,918	2,859	2,859	3,043	3,210	3,387
Health		1,791	1,986	1,639	2,794	2,794	2,794	2,955	3,118	3,289
<i>Economic and environmental services</i>		57,577	52,302	54,080	52,973	51,834	51,834	57,387	60,421	63,211
Planning and development		26,980	20,796	20,500	34,328	24,691	24,691	35,503	37,439	38,970
Road transport		28,248	29,346	31,224	15,395	23,703	23,703	17,924	18,910	19,945
Environmental protection		2,349	2,160	2,365	3,250	3,441	3,441	3,860	4,072	4,296
<i>Trading services</i>		121,134	112,611	124,781	163,257	163,744	165,548	187,182	183,812	193,339
Electricity		46,348	50,168	57,803	60,354	60,470	60,470	66,430	69,082	72,759
Water		37,823	35,545	39,702	48,516	48,467	48,472	60,185	52,990	55,667
Waste water management		20,579	15,672	21,042	27,784	28,184	29,984	30,428	31,922	33,456
Waste management		16,384	11,226	6,235	26,603	26,623	26,623	30,139	29,818	31,458
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	272,556	261,050	283,404	334,221	333,310	335,114	373,999	382,943	404,622
Surplus/(Deficit) for the year		31,124	12,917	37,596	31,642	32,553	1,391	32,284	36,980	40,675

- References**
- Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
 - Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
 - Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
 - All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

EC105 Ndlambe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard	1									
<i>Municipal governance and administration</i>		135,586	127,850	139,552	177,759	177,759	177,764	181,887	194,114	206,745
Executive and council		5,063	6,684	7,236	6,203	6,203	6,203	6,578	6,868	7,223
Mayor and Council		4,900	6,046	6,587	6,058	6,058	6,058	6,380	6,706	7,053
Municipal Manager		164	638	649	145	145	145	199	161	170
Budget and treasury office		130,187	120,939	131,872	171,437	171,437	171,442	175,159	187,088	199,355
Corporate services		356	227	444	119	119	119	150	158	167
Human Resources		276	121	352	-	-	-	-	-	-
Information Technology		5	4	-	19	19	19	20	21	22
Property Services		-	-	-	-	-	-	-	-	-
Other Admin		75	192	92	101	101	101	130	137	145
Community and public safety		8,722	17,149	14,841	8,942	8,942	8,942	12,880	15,322	16,016
Community and social services		1,663	11,926	6,291	737	737	737	5,571	7,717	7,993
Libraries and Archives		672	2,739	1,815	9	9	9	2,763	2,780	2,919
Museums & Art Galleries etc		-	-	-	-	-	-	-	-	-
Community halls and Facilities		516	8,721	3,885	122	122	122	2,250	4,283	4,341
Cemeteries & Crematoriums		193	182	180	217	217	217	247	261	275
Child Care		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Other Community		282	274	410	390	390	390	411	434	468
Other Social		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	130	130	130	137	145	153
Public safety		2,458	2,944	3,102	2,864	2,864	2,864	1,387	1,379	1,454
Police		2,114	2,361	2,463	2,442	2,442	2,442	1,240	1,306	1,360
Fire		261	561	626	63	63	63	67	70	74
Civil Defence		-	-	-	-	-	-	-	-	-
Street Lighting		83	32	13	159	159	159	-	-	-
Other		-	-	-	-	-	-	-	-	-
Housing		3,230	883	1,069	3,793	3,793	3,793	3,982	4,201	4,432
Health		1,371	1,396	1,379	1,618	1,618	1,618	1,782	1,880	1,983
Clinics		-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-
Other		1,371	1,396	1,379	1,618	1,618	1,618	1,782	1,880	1,983
Economic and environmental services		32,059	21,177	41,662	27,720	27,720	8,595	29,044	22,053	9,547
Planning and development		6,221	3,101	37,956	10,819	10,819	4,619	4,157	4,335	4,641
Economic Development/Planning		2,881	1,778	35,452	1,442	1,442	1,442	4,157	1,597	1,885
Town Planning/Building enforcement		3,240	1,323	2,505	9,377	9,377	2,577	-	2,738	2,856
Licensing & Regulation		-	-	-	-	-	-	-	-	-
Road transport		25,017	17,437	2,338	15,501	15,501	3,176	23,734	18,501	3,622
Roads		24,003	18,390	1,012	13,886	13,886	1,561	22,120	14,788	1,825
Public Buses		-	-	-	-	-	-	-	-	-
Parking Garages		-	-	-	-	-	-	-	-	-
Vehicle Licensing and Testing		1,014	1,047	1,327	1,615	1,615	1,615	1,615	1,703	1,797
Other		-	-	-	-	-	-	-	-	-
Environmental protection		821	638	1,367	1,400	1,400	1,400	1,193	1,216	1,283
Pollution Control		775	800	897	1,333	1,333	1,333	1,083	1,143	1,205
Biodiversity & Landscape		46	38	470	66	66	66	70	74	78
Other		-	-	-	-	-	-	-	-	-
Trading services		127,312	107,791	127,845	151,442	151,442	141,284	182,472	188,438	212,880
Electricity		48,897	56,155	52,638	60,647	60,647	60,647	67,983	74,919	79,470
Electricity Distribution		43,711	45,694	51,600	60,647	60,647	60,647	62,483	65,819	69,470
Electricity Generation		4,986	4,461	1,038	-	-	-	5,500	9,000	10,000
Water		27,185	22,291	40,094	39,220	39,220	39,220	64,617	54,328	70,938
Water Distribution		27,185	22,291	40,094	39,220	39,220	39,220	64,617	54,328	70,938
Water Storage		-	-	-	-	-	-	-	-	-
Waste water management		40,819	24,139	23,378	30,540	30,540	28,302	21,551	32,112	34,016
Sewerage		40,350	24,124	23,373	30,534	30,534	18,496	21,545	32,108	34,009
Storm Water Management		-	-	-	-	-	-	-	-	-
Public Toilets		269	6	4	6	6	1,806	6	6	7
Waste management		10,831	11,215	11,836	21,035	21,035	21,035	28,321	27,076	28,566
Solid Waste		10,831	11,215	11,836	21,035	21,035	21,035	28,321	27,076	28,566
Other		-	-	-	-	-	-	-	-	-
Air Transport		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Tourism		-	-	-	-	-	-	-	-	-
Forestry		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	303,679	273,967	321,000	365,863	365,863	336,505	406,283	419,924	445,297

Expenditure - Standard									
Municipal government and administration	82,784	83,128	70,194	78,412	78,220	78,220	83,246	98,034	86,711
Executive and council	35,473	34,948	43,169	40,889	40,719	40,719	40,850	45,346	48,421
Mayor and Council	32,667	31,175	38,653	36,022	35,856	35,856	35,450	39,648	43,410
Municipal Manager	2,806	3,771	4,516	4,866	4,863	4,863	5,400	5,697	6,011
Budget and treasury office	17,561	15,729	16,708	24,633	24,877	24,877	29,480	31,277	33,143
Corporate services	9,750	12,450	10,317	12,891	12,624	12,624	12,915	13,412	14,147
Human Resources	1,806	2,912	1,607	2,420	2,360	2,360	2,980	2,938	3,087
Information Technology	3,291	3,431	3,529	4,262	4,262	4,262	4,375	4,616	4,870
Property Services	57	1,257	251	397	278	278	337	356	375
Other Admin	4,496	4,849	4,931	5,811	5,724	5,724	5,215	5,502	5,805
Community and public safety	31,068	33,012	34,340	39,579	39,512	39,512	46,184	48,677	51,362
Community and social services	16,128	18,783	16,628	16,354	16,737	16,737	20,113	21,171	22,344
Libraries and Archives	2,296	2,754	2,881	2,009	2,009	2,009	4,959	5,077	5,364
Museums & Art Galleries etc	-	-	-	-	-	-	-	-	-
Community halls and Facilities	6,183	4,991	4,313	2,283	2,485	2,485	2,456	2,591	2,733
Cemeteries & Crematoriums	6,264	6,520	6,706	6,216	8,427	8,427	8,760	8,248	9,757
Child Care	-	-	-	-	-	-	-	-	-
Aged Care	-	-	-	-	-	-	-	-	-
Other Community	1,376	2,518	2,746	3,847	3,816	3,816	3,832	4,258	4,490
Other Social	-	-	-	-	-	-	-	-	-
Sport and recreation	1,288	1,291	1,308	2,038	1,648	1,648	2,098	2,212	2,333
Public safety	10,247	11,152	12,885	15,475	15,475	15,475	17,977	18,965	20,009
Police	4,018	4,088	5,131	6,458	6,289	6,289	7,131	7,524	7,937
Fire	4,179	4,685	5,459	5,234	5,403	5,403	5,548	5,853	6,175
Civil Defence	-	-	-	-	-	-	-	-	-
Street Lighting	2,051	2,379	2,395	3,782	3,782	3,782	5,298	5,589	5,896
Other	-	-	-	-	-	-	-	-	-
Housing	1,685	1,799	1,784	2,911	2,859	2,859	3,043	3,210	3,387
Health	1,791	1,986	1,639	2,794	2,794	2,794	2,955	3,118	3,289
Clinics	-	-	-	-	-	-	-	-	-
Ambulance	-	-	-	-	-	-	-	-	-
Other	1,791	1,986	1,639	2,794	2,794	2,794	2,955	3,118	3,289
Economic and environmental services	57,577	52,302	54,080	52,973	51,834	51,834	57,387	60,421	63,211
Planning and development	26,980	20,795	20,500	34,328	24,691	24,691	35,803	37,439	38,070
Economic Development/Planning	11,053	11,851	11,816	24,203	14,268	14,268	22,065	23,251	24,013
Town Planning/Building enforcement	15,926	8,945	8,685	10,126	10,393	10,393	13,538	14,178	14,957
Licensing & Regulation	-	-	-	-	-	-	-	-	-
Road transport	28,248	29,346	31,224	15,395	23,703	23,703	17,924	16,910	19,845
Roads	26,972	28,151	29,846	13,034	21,342	21,342	15,410	16,258	17,147
Public Buses	-	-	-	-	-	-	-	-	-
Parking Garages	-	-	-	-	-	-	-	-	-
Vehicle Licensing and Testing	1,276	1,195	1,378	2,361	2,361	2,361	2,514	2,652	2,798
Other	-	-	-	-	-	-	-	-	-
Environmental protection	2,349	2,160	2,365	3,250	3,441	3,441	3,860	4,072	4,296
Pollution Control	1,453	1,258	1,393	1,815	1,815	1,815	1,784	1,882	1,986
Biodiversity & Landscape	896	901	972	1,635	1,626	1,626	2,076	2,190	2,310
Other	-	-	-	-	-	-	-	-	-
Trading services	121,134	112,611	124,781	163,257	163,744	165,548	187,182	183,812	193,339
Electricity	48,348	50,168	57,803	80,354	80,470	80,470	88,430	89,082	72,759
Electricity Distribution	48,348	50,168	57,803	59,921	60,197	60,197	65,996	68,626	72,278
Electricity Generation	-	-	-	433	273	273	433	456	481
Water	37,823	35,543	39,702	48,516	48,467	48,472	60,185	52,990	55,667
Water Distribution	37,823	35,516	39,802	48,211	48,275	48,280	59,452	52,217	54,651
Water Storage	-	29	99	305	192	192	733	773	816
Waste water management	20,578	15,672	21,842	27,784	28,184	29,984	30,426	31,922	33,456
Sewerage	18,843	14,015	18,823	25,375	25,734	25,734	27,841	29,193	30,576
Storm Water Management	-	-	-	-	-	-	-	-	-
Public Toilets	1,736	1,657	2,219	2,409	2,449	2,249	2,587	2,729	2,879
Waste management	16,384	11,226	6,235	26,603	26,623	26,623	30,139	29,818	31,458
Solid Waste	16,384	11,226	6,235	26,603	26,623	26,623	30,139	29,818	31,458
Other	-	-	-	-	-	-	-	-	-
Air Transport	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Tourism	-	-	-	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	272,555	261,050	283,404	334,221	333,310	335,114	373,999	404,622
Surplus/(Deficit) for the year		31,124	12,917	37,596	31,642	32,553	1,391	32,284	36,900

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

EC105 Ndlambe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote										
Vote 1 - COUNCIL GENERAL		4,900	6,049	6,617	6,058	6,058	6,058	6,380	6,706	7,053
Vote 2 - MUNICIPAL MANAGER		1,954	1,607	1,226	163	163	163	219	182	192
Vote 3 - CORPORATE SERVICES		1,105	3,040	2,372	231	231	231	3,043	3,055	3,231
Vote 4 - COMMUNITY PROTECTION SERVICES		13,766	13,721	15,177	24,795	24,795	26,595	32,057	31,018	32,724
Vote 5 - COMMUNITY PROTECTION SERVICES 2		3,389	3,959	4,415	4,120	4,120	4,120	2,921	3,082	3,252
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		70,150	50,772	67,100	58,865	58,865	27,703	53,704	59,333	48,858
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2		146	384	223	167	167	167	201	212	223
Vote 8 - ELECTRICITY SERVICES		48,780	50,187	52,651	60,806	60,806	60,806	67,983	74,919	79,470
Vote 9 - WATER SERVICES		29,313	23,289	39,347	39,220	39,220	39,220	64,617	54,328	70,936
Vote 10 - FINANCIAL SERVICES		130,175	120,959	131,872	171,437	171,437	171,442	175,159	187,088	199,355
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	303,679	273,967	321,000	365,863	365,863	336,505	406,283	419,924	445,297
Expenditure by Vote to be appropriated										
Vote 1 - COUNCIL GENERAL		32,097	30,903	38,931	36,771	36,604	36,004	36,187	40,426	44,230
Vote 2 - MUNICIPAL MANAGER		10,509	11,792	12,824	15,057	15,004	15,016	15,645	16,506	17,414
Vote 3 - CORPORATE SERVICES		15,480	14,916	13,978	12,523	12,578	13,178	15,618	16,108	16,999
Vote 4 - COMMUNITY PROTECTION SERVICES		32,296	27,262	22,898	49,358	49,368	51,156	54,759	55,792	58,860
Vote 5 - COMMUNITY PROTECTION SERVICES 2		9,473	9,967	12,009	14,416	14,416	14,416	15,420	16,375	17,277
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		62,216	60,081	64,687	66,495	65,565	65,565	73,035	76,803	80,271
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2		1,196	1,717	1,869	1,909	1,901	1,901	2,324	2,399	2,531
Vote 8 - ELECTRICITY SERVICES		53,868	52,549	60,196	64,136	64,252	64,252	71,728	74,671	78,655
Vote 9 - WATER SERVICES		37,823	34,868	39,041	48,516	48,467	48,472	60,185	52,991	55,667
Vote 10 - FINANCIAL SERVICES		17,617	16,974	16,969	25,030	25,155	25,155	29,098	30,873	32,717
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	272,555	261,050	283,404	334,221	333,310	335,114	373,999	382,945	404,622
Surplus/(Deficit) for the year	2	31,124	12,917	37,596	31,642	32,553	1,391	32,284	36,979	40,675

References

1. Insert 'Vote'; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associale' to relevant Vote

EC105 Ndiambi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Vote 9 - WATER SERVICES		29,313	23,289	39,347	39,220	39,220	39,220	64,617	54,328	70,938
9.1 - ADMINISTRATION WS		27,128	20,630	27,452	35,320	35,320	35,320	51,486	54,328	57,316
9.2 - DUNE SUPPLY		-	914	4,116	-	-	-	3,171	-	13,622
9.3 - PURIFICATION		-	-	-	-	-	-	-	-	-
9.4 - RESERVOIRS		-	-	-	-	-	-	-	-	-
9.5 - RETICULATION		13	1,746	7,779	3,900	3,900	3,900	3,950	-	-
9.6 - SAREL HAYWARD DAM		2,172	-	-	-	-	-	-	-	-
Vote 10 - FINANCIAL SERVICES		130,875	120,949	131,872	171,437	171,437	171,442	175,188	187,088	193,355
10.1 - ASSESSMENT RATES		79,838	116,509	110,358	166,904	166,904	166,909	172,233	183,978	195,923
10.2 - STORES		-	-	-	-	-	-	-	-	-
10.3 - EXPENDITURE		-	-	-	-	-	-	-	-	-
10.4 - BUDGET AND TREASURY OFFICE		2,848	2,788	2,734	2,769	2,769	2,769	1,820	1,843	2,200
10.5 - REVENUE/CREDIT CONTROL		-	-	-	934	934	934	924	975	1,028
10.6 - VALUATION		-	-	-	-	-	-	-	-	-
10.7 - ADMINISTRATION FIN		47,489	1,852	18,781	831	831	831	183	183	203
10.8 - SUPPLY CHAIN UNIT		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	303,679	273,967	321,000	365,863	365,863	338,505	406,283	419,024	445,297

EC105 Ndjambe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +12017/18	Budget Year +22018/19
Expenditure by Vote										
Vote 1 - COUNCIL GENERAL		32,097	30,903	38,931	36,771	36,604	38,004	36,187	40,426	44,230
1.1 - OFFICE OF THE MAYOR		32,097	30,903	38,378	36,022	35,856	35,256	35,450	39,648	43,410
1.2 - PUBLIC PARTICIPATION UNIT		-	-	553	749	748	748	737	777	820
Vote 2 - MUNICIPAL MANAGER		10,809	11,792	12,824	15,057	15,004	15,018	15,645	16,506	17,414
2.1 - OFFICE OF THE MUNICIPAL MANAGER		2,487	2,407	2,540	2,617	2,617	2,629	2,962	3,125	3,297
2.2 - COMMUNICATION		-	639	606	673	673	679	796	840	886
2.3 - INTERGRATION DEVELOPMENT PLANNING		634	866	907	1,063	1,083	1,083	800	844	891
2.4 - LOCAL AIDS COUNCIL		339	380	417	487	487	487	517	546	576
2.5 - INFORMATION TECHNOLOGY		3,291	3,431	3,529	4,262	4,262	4,262	4,375	4,616	4,870
2.6 - SPECIAL PROGRAMMES		348	461	686	735	735	735	879	928	976
2.7 - LOCAL ECONOMIC DEVELOPMENT		3,139	3,306	3,688	4,372	4,322	4,322	3,690	3,893	4,107
2.8 - INTERNAL AUDIT		272	301	450	626	625	625	905	955	1,008
2.9 - PERFORMANCE MANAGEMENT SYSTEMS		-	-	-	-	-	-	719	759	801
Vote 3 - CORPORATE SERVICES		15,460	14,918	13,978	12,523	12,578	13,178	15,618	16,108	16,999
3.1 - ADMINISTRATION		4,364	4,929	5,164	5,504	5,444	6,044	4,897	4,955	5,227
3.2 - CIVIC BUILDINGS AND GENERAL		6,193	4,116	4,313	2,283	2,485	2,485	2,486	2,591	2,733
3.3 - HUMAN RESOURCES		1,906	2,912	1,607	2,420	2,360	2,360	2,988	2,938	3,087
3.4 - LIBRARY		2,266	2,754	2,861	2,009	2,009	2,009	4,959	5,077	5,364
3.5 - CUSTOMER RELATIONS		19	197	4	131	131	131	132	139	147
3.6 - PUBLICITY		493	9	29	64	76	76	110	116	123
3.7 - REGISTRY		-	-	-	93	73	73	277	292	308
Vote 4 - COMMUNITY PROTECTION SERVICES		32,298	27,262	22,808	49,368	49,388	51,156	54,759	55,792	68,880
4.1 - BLUE FLAG BEACHES		1,181	1,281	1,306	1,736	1,324	1,324	1,626	1,716	1,810
4.2 - ADMINISTRATION-OPS		1,378	2,518	2,658	2,790	2,759	2,759	3,248	3,427	3,615
4.3 - HEALTH ENVIRONMENTAL		1,452	1,606	1,222	2,307	2,307	2,307	2,438	2,572	2,713
4.4 - RESERVE MANAGEMENT		2,128	901	972	1,635	1,626	1,626	1,852	1,854	1,854
4.5 - MUNICIPAL BYLAW COMPLIANCE		-	0	49	694	694	694	776	819	864
4.6 - PARKS AND RECREATION		6,264	6,520	6,706	8,216	8,427	10,227	8,766	9,248	9,757
4.7 - PUBLIC COUNCIL/STREET CLEANING		2,030	1,945	2,359	3,470	3,470	3,470	3,755	3,962	4,180
4.8 - REFUSE REMOVAL		16,384	11,226	6,235	26,603	26,623	26,623	30,139	29,818	31,458
4.9 - SMALL ANIMAL POUND		77	6	-	303	323	311	470	496	523
4.10 - ENVIRONMENTAL COMPLIANCE		1,453	1,259	1,383	1,616	1,616	1,616	1,784	1,882	1,966
Vote 5 - COMMUNITY PROTECTION SERVICES 2		9,473	9,967	12,009	14,416	14,416	14,416	15,420	16,376	17,277
5.1 - LICENCING		1,277	1,195	1,378	2,361	2,361	2,361	2,514	2,652	2,798
5.2 - ROAD MARKINGS		281	353	405	733	564	564	788	831	877
5.3 - LAW ENFORCEMENT		3,737	3,736	4,726	5,725	5,725	5,725	6,344	6,692	7,061
5.4 - DISASTER MANAGEMENT		-	-	41	363	363	363	227	347	386
5.5 - FIRE PROTECTION		4,179	4,685	5,469	5,234	5,403	5,403	5,548	5,853	6,175
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		62,216	60,081	64,667	66,465	65,565	65,565	73,035	76,803	80,271
6.1 - CONSERVANCY AND SANITATION		1,001	1,107	1,062	3,985	3,931	3,931	4,280	4,515	4,763
6.2 - GENERAL WORKS		1,584	1,112	1,068	12,037	2,222	2,222	11,913	12,589	12,837
6.3 - ROADS AND GENERAL WORKS		25,972	28,808	30,507	13,034	21,342	21,342	15,445	16,265	17,186
6.4 - SEWERAGE		16,315	12,624	17,501	20,320	20,783	20,783	22,880	23,673	25,068
6.5 - BUILDING CONTROL		1,693	1,563	1,611	2,378	2,338	2,338	2,476	2,560	2,701
6.6 - TOWN ENGINEER		6,364	6,598	4,136	4,514	4,830	4,830	5,824	6,144	6,482
6.7 - WORKSHOPS		4,542	4,814	3,555	2,968	2,844	2,844	2,920	3,081	3,251
6.8 - ESTATES		854	637	1,593	1,121	1,152	1,152	1,417	1,495	1,577
6.9 - PROJECT MANAGEMENT UNIT		1,215	778	1,759	3,210	3,264	3,264	2,823	2,963	3,020
6.10 - HOUSING		1,685	1,799	1,784	2,918	2,859	2,859	3,043	3,210	3,387
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2		1,195	1,717	1,869	1,909	1,901	1,901	2,324	2,399	2,531
7.1 - TOWN PLANNING		1,195	1,717	1,869	1,909	1,901	1,901	2,324	2,399	2,531
Vote 8 - ELECTRICITY SERVICES		53,888	52,549	60,108	64,136	64,252	64,252	71,728	74,671	76,855
8.1 - ADMINISTRATION ES		22,259	17,807	21,279	18,480	18,757	18,757	20,951	21,102	22,140
8.2 - DISTRIBUTION HT		341	-	-	200	200	200	100	106	111
8.3 - DISTRIBUTION LT		762	436	302	1,286	1,286	1,286	996	1,050	1,108
8.4 - STREETLIGHTS		2,061	2,379	2,395	3,782	3,782	3,782	5,298	5,589	5,896
8.5 - SUBSTATIONS		-	-	-	433	273	273	433	458	481
8.6 - BULK PURCHASES		28,455	31,926	36,222	39,955	39,955	39,955	43,951	46,368	48,918

EC105 Ndlambe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Vote 9 - WATER SERVICES		37,823	34,888	39,041	48,311	48,467	48,472	60,185	52,091	55,667
9.1 - ADMINISTRATION WS		33,723	30,352	34,438	39,448	39,727	39,731	45,034	47,511	50,108
9.2 - DUNE SUPPLY		66	57	48	210	210	210	380	401	200
9.3 - PURIFICATION		1,596	1,997	2,298	2,520	2,305	2,305	2,580	2,732	2,683
9.4 - RESERVOIRS		-	-	-	115	85	85	543	573	604
9.5 - RETICULATION		2,436	2,453	2,158	6,034	6,034	6,034	11,449	1,574	1,660
9.6 - SAREL HAYWARD DAM		-	29	99	180	107	107	180	200	211
Vote 10 - FINANCIAL SERVICES		17,617	16,074	16,060	25,030	25,155	25,155	29,098	30,873	32,717
10.1 - ASSESSMENT RATES		1,393	-	0	2,425	2,425	2,425	2,382	2,513	2,651
10.2 - STORES		(4)	664	445	578	602	602	589	621	656
10.3 - EXPENDITURE		-	-	-	2,212	2,188	2,188	2,367	2,518	2,652
10.4 - BUDGET AND TREASURY OFFICE		2,176	1,784	2,212	4,441	4,441	4,441	4,760	5,197	5,634
10.5 - REVENUE/CREDIT CONTROL		-	-	10	11,143	11,387	11,387	14,323	15,111	16,942
10.6 - VALUATION		57	1,257	251	397	278	278	337	366	375
10.7 - ADMINISTRATION FIN		13,188	12,333	12,813	2,187	2,187	2,187	2,219	2,341	2,470
10.8 - SUPPLY CHAIN UNIT		798	936	1,238	1,647	1,647	1,647	2,101	2,217	2,336
Vote 11 -		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	272,555	281,050	283,404	334,221	333,310	335,114	373,099	382,945	404,622
Surplus/(Deficit) for the year	2	31,124	12,017	37,596	31,542	32,553	1,391	32,284	38,070	40,676

References

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

EC105 Ndlambe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	50,404	58,501	68,592	95,310	95,310	95,310	-	96,999	102,334	107,962
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	41,983	45,182	51,136	59,717	59,717	59,717	-	61,190	64,556	68,106
Service charges - water revenue	2	25,536	18,398	26,159	34,056	34,056	34,056	-	49,775	52,512	55,400
Service charges - sanitation revenue	2	5,467	5,890	7,211	18,441	18,441	18,441	-	21,483	22,665	23,911
Service charges - refuse revenue	2	10,673	10,879	11,610	20,736	20,736	20,736	-	25,418	26,816	28,291
Service charges - other		564	476	153	526	526	526	-	582	614	648
Rental of facilities and equipment		3,437	1,058	1,192	4,284	4,284	4,284	-	4,520	4,768	5,031
Interest earned - external investments		1,203	1,481	1,631	593	593	593	-	626	660	697
Interest earned - outstanding debtors		4,602	4,955	5,785	6,367	6,367	6,367	-	6,822	7,198	7,594
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		511	433	606	714	714	714	-	369	389	410
Licences and permits		3,190	3,498	3,955	4,510	4,510	4,510	-	3,252	3,431	3,619
Agency services		-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		84,571	68,056	69,043	82,072	82,072	81,142	-	95,930	90,932	97,963
Other revenue	2	6,321	4,418	4,459	6,352	6,352	6,352	-	6,560	6,921	7,227
Gains on disposal of PPE		(117)	67	49	543	543	543	-	549	579	611
Total Revenue (excluding capital transfers and contributions)		238,344	223,302	251,582	334,221	334,221	333,295	-	374,077	384,376	407,472
Expenditure By Type											
Employee related costs	2	80,938	89,226	99,902	107,487	107,866	107,870	-	114,500	118,802	125,183
Remuneration of councillors		4,974	5,173	5,609	5,954	5,954	5,954	-	5,966	6,273	6,596
Debt impairment	3	13,487	15,554	16,732	16,581	16,581	16,581	-	14,351	17,413	20,196
Depreciation & asset impairment	2	41,544	37,323	35,405	4,914	4,914	4,914	-	4,641	4,896	5,165
Finance charges		3,261	3,417	2,461	2,754	2,754	2,754	-	1,852	2,053	2,165
Bulk purchases	2	35,690	41,026	45,720	49,857	49,857	49,854	-	58,524	61,743	65,139
Other materials	8	-	-	-	-	-	-	-	-	-	-
Contracted services		14,153	15,401	19,251	15,854	15,488	15,488	-	18,814	20,041	21,294
Transfers and grants		7,836	8,677	650	605	605	-	-	1,349	1,412	1,479
Other expenditure	4, 5	70,672	45,253	58,264	130,048	129,124	131,533	-	153,746	150,146	157,230
Loss on disposal of PPE		-	-	511	166	166	166	-	156	164	173
Total Expenditure		272,555	281,050	283,404	334,221	333,310	335,114	-	373,999	382,944	404,622
Surplus/(Deficit)		(34,212)	(37,748)	(31,822)	(0)	911	(1,819)	-	78	1,433	2,850
Transfers recognised - capital		65,335	50,665	35,492	31,642	31,642	3,210	-	32,206	35,548	37,825
Contributions recognised - capital		-	-	33,927	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		31,124	12,917	37,696	31,642	32,554	1,391	-	32,284	36,981	40,674
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		31,124	12,917	37,696	31,642	32,554	1,391	-	32,284	36,981	40,674
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		31,124	12,917	37,696	31,642	32,554	1,391	-	32,284	36,981	40,674
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		31,124	12,917	37,696	31,642	32,554	1,391	-	32,284	36,981	40,674

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA3c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

EC105 Ntlanze - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure - Vote											
<i>Multi-year expenditure to be appropriated</i>											
Vote 1 - COUNCIL GENERAL	2	-	11	22	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		37	63	351	-	53	53	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	24	24	-	-	-	-	-	-	-
Vote 4 - COMMUNITY PROTECTION SERVICES		-	79	433	-	-	-	-	-	-	-
Vote 5 - COMMUNITY PROTECTION SERVICES 2		-	6	6	-	-	-	-	-	-	-
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		-	5,921	7,023	23,363	23,840	477	-	-	9,376	10,029
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2		-	6	6	-	20	20	-	-	-	-
Vote 8 - ELECTRICITY SERVICES		-	-	-	-	-	-	-	5,500	9,000	10,000
Vote 9 - WATER SERVICES		-	2,333	4,415	-	253	253	-	-	-	-
Vote 10 - FINANCIAL SERVICES		153	715	819	62	65	3	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	190	9,158	13,099	23,425	24,231	806		5,500	18,376	20,029
<i>Single-year expenditure to be appropriated</i>											
Vote 1 - COUNCIL GENERAL	2	-	-	-	-	-	-	-	-	653	-
Vote 2 - MUNICIPAL MANAGER		-	195	195	-	-	-	-	150	43	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	180	414
Vote 4 - COMMUNITY PROTECTION SERVICES		-	2	1,531	1,337	1,337	-	-	2,565	9,787	520
Vote 5 - COMMUNITY PROTECTION SERVICES 2		-	11	81	480	460	-	-	200	1,818	1,520
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		43,379	44,149	45,159	10,500	10,500	-	-	24,931	26,043	15,555
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2		-	-	-	-	-	-	-	-	50	-
Vote 8 - ELECTRICITY SERVICES		-	-	-	200	200	-	-	180	475	730
Vote 9 - WATER SERVICES		-	364	574	200	300	100	-	3,640	3,481	16,972
Vote 10 - FINANCIAL SERVICES		843	988	1,165	615	620	5	-	129	8	12
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		44,222	45,709	48,886	13,312	13,417	105		31,785	44,549	35,723
Total Capital Expenditure - Vote		44,412	54,868	61,985	36,737	37,648	911		37,285	62,924	55,752
Capital Expenditure - Standard											
<i>Governance and administration</i>		996	1,930	2,510	677	688	491	-	279	551	476
Executive and council		-	11	22	-	3	3	-	46	663	-
Budget and treasury office		843	1,550	1,838	677	885	488	-	129	8	12
Corporate services		153	369	651	-	-	-	-	104	180	484
<i>Community and public safety</i>		-	332	2,015	1,797	1,787	-	-	2,875	10,186	5,694
Community and social services		-	315	1,941	1,337	1,337	-	-	2,855	7,435	4,174
Sport and recreation		-	4	4	-	-	-	-	-	600	-
Public safety		-	11	61	460	460	-	-	200	1,818	1,520
Housing		-	-	7	-	-	-	-	-	161	-
Health		-	2	2	-	-	-	-	20	174	-
<i>Economic and environmental services</i>		2,825	8,974	10,210	8,500	9,047	547	-	21,631	12,817	10,142
Planning and development		37	336	391	7,100	7,175	75	-	180	2,678	2,357
Road transport		2,788	8,638	9,508	1,400	1,872	472	-	21,451	9,800	7,265
Environmental protection		-	-	310	-	-	-	-	-	339	520
<i>Trading services</i>		33,723	24,048	16,221	25,763	25,205	353	-	12,500	39,070	39,441
Electricity		-	-	-	200	200	-	-	5,880	9,475	10,730
Water		2,314	5,010	6,193	11,525	10,967	353	-	3,640	3,481	16,972
Waste water management		31,409	19,038	8,028	14,038	14,038	-	-	1,200	20,749	11,739
Waste management		-	-	-	-	-	-	-	1,980	5,385	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	37,544	35,284	30,956	36,737	36,737	1,391		37,285	62,924	55,752
Funded by:											
National Government		31,065	24,750	24,956	30,840	30,840	1,391	-	32,206	35,548	37,825
Provincial Government		1,030	1,000	1,000	1,000	1,000	-	-	-	-	-
District Municipality		-	4,525	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	32,095	30,284	25,956	31,840	31,840	1,391	-	32,206	35,548	37,825
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		5,449	5,000	5,000	4,897	4,897	-	-	5,078	27,416	17,927
Total Capital Funding	7	37,544	35,284	30,956	36,737	36,737	1,391		37,285	62,964	55,752

References

- Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
- Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year.
- Capital expenditure by standard classification must reconcile to the appropriations by vote.
- Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure).
- Must reconcile to Budgeted Financial Performance (revenue and expenditure).
- Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17.
- Total Capital Funding must balance with Total Capital Expenditure.
- Include any capitalised interest (MFMA section 46) as part of relevant capital budget.

EC105 Ndlambe - Table A6 Budgeted Financial Position

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
ASSETS											
Current assets											
Cash		27,971	21,271	28,721	-	-	-	-	-	-	-
Call investment deposits	1	-	-	-	-	-	-	-	-	-	-
Consumer debtors	1	26,605	12,975	24,914	-	-	-	-	-	-	-
Other debtors		6,828	11,698	11,193	-	-	-	-	-	-	-
Current portion of long-term receivables		-	-	-	-	-	-	-	-	-	-
Inventory	2	30,847	800	859	-	-	-	-	-	-	-
Total current assets		92,251	46,744	65,687	-	-	-	-	-	-	-
Non current assets											
Long-term receivables		-	-	(0)	-	-	-	-	-	-	-
Investments		107	135	145	-	-	-	-	-	-	-
Investment property		36,559	158,469	190,641	-	-	-	-	-	-	-
Investment in Associate		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	655,983	607,593	602,126	36,727	37,638	1,391	-	37,285	62,924	55,752
Agricultural		-	-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-	-
Intangible		335	376	439	217	217	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		692,985	766,575	793,351	36,944	37,855	1,391	-	37,285	62,924	55,752
TOTAL ASSETS		785,235	813,319	859,038	36,944	37,855	1,391	-	37,285	62,924	55,752
LIABILITIES											
Current liabilities											
Bank overdraft	1	-	-	-	-	-	-	-	-	-	-
Borrowing	4	3,371	3,940	4,396	-	-	-	-	-	-	-
Consumer deposits		1,636	1,636	1,701	-	-	-	-	-	-	-
Trade and other payables	4	79,623	44,170	57,254	-	-	-	-	-	-	-
Provisions		2,626	2,648	3,287	-	-	-	-	-	-	-
Total current liabilities		87,256	52,394	66,637	-	-	-	-	-	-	-
Non current liabilities											
Borrowing		23,673	19,777	15,405	-	-	-	-	-	-	-
Provisions		59,186	71,975	70,229	-	-	-	-	-	-	-
Total non current liabilities		82,859	91,753	85,634	-	-	-	-	-	-	-
TOTAL LIABILITIES		170,115	144,147	152,271	-	-	-	-	-	-	-
NET ASSETS	5	615,121	669,172	706,768	36,944	37,855	1,391	-	37,285	62,924	55,752
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		615,121	669,172	706,768	31,642	32,554	1,391	-	32,284	36,981	40,674
Reserves	4	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	615,121	669,172	706,768	31,642	32,554	1,391	-	32,284	36,981	40,674

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

EC105 Ndlambe - Table A7 Budgeted Cash Flows

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		39,669	67,261	57,157	95,310	95,310	131,418	36,108	97,000	102,334	107,962
Service charges		84,222	80,825	96,270	133,476	133,476	133,476	-	158,449	167,164	176,358
Other revenue		13,459	9,417	10,213	15,860	15,860	15,860	-	14,700	15,509	16,287
Government - operating	1	84,571	68,056	66,043	82,072	82,072	81,142	-	95,930	90,932	97,963
Government - capital	1	65,335	50,665	35,492	31,642	31,642	3,210	-	32,206	35,548	37,825
Interest		5,805	6,436	7,416	6,960	6,960	6,964	-	7,448	7,858	8,290
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(243,694)	(212,080)	(198,328)	(325,307)	(324,396)	(466,111)	(129,911)	(351,551)	(357,006)	(375,442)
Finance charges		(3,261)	(3,417)	(2,461)	(2,754)	(2,754)	(2,754)	-	(1,952)	(2,053)	(2,166)
Transfers and Grants	1	(811)	(823)	(856)	(1,080)	(1,080)	(1,080)	-	(1,349)	(1,412)	(1,479)
NET CASH FROM/(USED) OPERATING ACTIVITIES		45,296	66,339	73,944	36,180	37,091	(87,875)	(93,803)	50,883	58,874	65,598
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(117)	67	560	708	708	708	-	549	579	611
Decrease (increase) in non-current debtors		-	-	0	-	18	(0)	(0)	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		(26)	(27)	(10)	-	-	145	145	-	-	-
Payments											
Capital assets		(62,093)	(73,286)	(84,148)	(36,737)	(37,648)	(1,391)	-	(37,285)	(62,964)	(55,752)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(62,236)	(73,246)	(83,589)	(36,029)	(36,921)	(537)	145	(36,736)	(62,385)	(55,140)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		200	569	456	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		(31)	(1)	66	-	-	(1,701)	(1,701)	-	-	-
Payments											
Repayment of borrowing		(3,528)	(3,896)	(4,373)	-	-	(19,801)	(19,801)	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(3,359)	(3,327)	(3,851)	-	(21,502)	(21,502)	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(20,299)	(10,234)	(13,506)	151	170	(109,914)	(115,158)	14,147	(3,510)	10,458
Cash/cash equivalents at the year begin:	2	38,026	27,971	21,271	-	-	28,721	28,721	(4,787)	9,361	5,850
Cash/cash equivalents at the year end:	2	17,727	17,737	7,765	151	170	(81,193)	(86,438)	9,361	5,850	16,308

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

3. The MTRF is populated directly from SA30.

Total receipts	292,945	282,727	276,150	366,029	366,048	372,779	36,108	405,283	419,924	445,266
Total payments	(309,859)	(289,606)	(285,794)	(365,878)	(365,878)	(461,336)	(129,911)	(392,136)	(423,435)	(434,839)
Borrowings & investments & c.deposits	144	541	511	-	-	(1,556)	(1,556)	-	-	-
Repayment of borrowing	(3,528)	(3,896)	(4,373)	-	-	(19,801)	(19,801)	-	-	-
	(20,299)	(10,234)	(13,506)	151	170	(109,914)	(115,159)	14,147	(3,510)	10,458
	-	-	(0)	-	-	-	-	-	-	(0)

EC105 Ndlambe - Table A9 Asset Management

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CAPITAL EXPENDITURE										
Total New Assets	1	62,093	73,286	84,148	36,737	37,648	1,391	37,285	62,924	55,752
Infrastructure - Road transport		-	6,282	7,275	1,000	1,472	472	20,480	3,200	-
Infrastructure - Electricity		-	-	18	-	-	-	5,508	9,000	10,000
Infrastructure - Water		-	42	938	11,325	11,578	253	3,171	-	13,622
Infrastructure - Sanitation		-	2,775	5,085	13,238	13,238	-	-	19,244	10,029
Infrastructure - Other		58,407	58,412	58,422	63	63	-	51	43	-
Infrastructure		58,407	67,510	71,748	25,626	26,351	725	29,202	31,486	33,651
Community		-	(9)	3,774	7,900	7,900	-	2,100	4,105	4,174
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	2,843	4,801	7,442	2,994	3,180	686	5,982	27,334	17,927
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		843	874	1,184	217	217	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	-	6,282	7,275	1,000	1,472	472	20,480	3,200	-
Infrastructure - Road transport		-	6,282	7,275	1,000	1,472	472	20,480	3,200	-
Infrastructure - Electricity		-	-	18	-	-	-	5,508	9,000	10,000
Infrastructure - Water		-	42	938	11,325	11,578	253	3,171	-	13,622
Infrastructure - Sanitation		-	2,775	5,085	13,238	13,238	-	-	19,244	10,029
Infrastructure - Other		58,407	58,412	58,422	63	63	-	51	43	-
Infrastructure		58,407	67,510	71,748	25,626	26,351	725	29,202	31,486	33,651
Community		-	(9)	3,774	7,900	7,900	-	2,100	4,105	4,174
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	2,843	4,801	7,442	2,994	3,180	686	5,982	27,334	17,927
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		843	874	1,184	217	217	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	62,093	73,286	84,148	36,737	37,648	1,391	37,285	62,924	55,752
ASSET REGISTER SUMMARY - PPE (WDV)										
Infrastructure - Road transport	5	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		36,559	158,459	190,641	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		335	378	439	217	217	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	36,894	158,847	191,080	217	217	-	-	-	-
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment	3	41,544	37,323	35,405	4,914	4,914	4,914	4,641	4,899	5,165
Repairs and Maintenance by Asset Class		12,217	9,565	9,330	21,074	20,092	20,088	23,944	25,290	26,218
Infrastructure - Road transport		118	1,002	1,056	1,205	1,879	1,679	2,410	2,543	2,682
Infrastructure - Electricity		2,178	1,297	1,185	3,798	3,698	3,698	3,218	3,394	3,581
Infrastructure - Water		582	377	461	1,208	716	718	1,437	1,516	1,599
Infrastructure - Sanitation		148	105	4,634	1,682	1,347	1,347	1,400	1,477	1,558
Infrastructure - Other		868	2,924	(2,805)	410	405	405	710	749	678
Infrastructure		3,964	4,794	4,531	8,300	7,844	7,844	8,774	9,679	10,100
Community		-	-	-	48	48	46	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6,7	8,313	4,771	4,799	12,728	12,202	12,196	14,770	15,581	16,119
TOTAL EXPENDITURE OTHER ITEMS		53,781	48,888	44,735	25,987	25,006	25,000	28,585	30,158	31,384
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of depreciated		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		1.9%	1.6%	1.5%	57.4%	53.4%	1444.2%	64.2%	40.1%	47.0%
Renewal and R&M as a % of PPE		33.0%	6.0%	5.0%	9711.0%	9258.0%	0.0%	0.0%	0.0%	0.0%

References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category
7. Including repairs and maintenance to agricultural, biological and intangible assets

EC105 Ndlambe - Table A10 Basic service delivery measurement

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Household service targets										
Water:										
Piped water inside dwelling		6,955	6,956	6,862	6,967	-	-	6,977	-	-
Piped water inside yard (but not in dwelling)		9,809	9,819	9,829	9,836	-	-	9,849	-	-
Using public tap (at least min.service level)	2	1,828	1,838	1,846	1,856	-	-	1,866	-	-
Other water supply (at least min.service level)	4	2,910	2,909	2,908	2,888	-	-	2,877	-	-
<i>Minimum Service Level and Above sub-total</i>		21,300	21,322	21,345	21,560	-	-	21,369	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	21,300	21,322	21,345	21,360	-	-	21,369	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		6,868	6,868	6,868	6,868	-	-	6,868	-	-
Flush toilet (with septic tank)		4,831	4,831	4,831	4,831	-	-	4,831	-	-
Chemical toilet		337	337	337	337	-	-	337	-	-
Pit toilet (ventilated)		1,033	1,033	1,033	1,033	-	-	1,033	-	-
Other toilet provisions (> min.service level)		6,000	5,900	5,760	5,534	-	-	5,534	-	-
<i>Minimum Service Level and Above sub-total</i>		19,069	18,868	18,629	18,603	-	-	18,603	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		850	800	800	729	-	-	729	-	-
<i>Below Minimum Service Level sub-total</i>		850	800	800	729	-	-	729	-	-
Total number of households	5	19,919	19,675	19,629	19,332	-	-	19,332	-	-
Energy:										
Electricity (at least min.service level)		1,475	1,457	-	1,432	-	-	1,432	-	-
Electricity - prepaid (min.service level)		18,444	18,218	18,175	17,900	-	-	17,900	-	-
<i>Minimum Service Level and Above sub-total</i>		19,919	19,675	18,175	19,332	-	-	19,332	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	19,919	19,675	18,175	19,332	-	-	19,332	-	-
Refuse:										
Removed at least once a week		979	979	979	980	-	-	1,072	-	-
<i>Minimum Service Level and Above sub-total</i>		979	979	979	980	-	-	1,072	-	-
Removed less frequently than once a week		405	388	393	391	-	-	389	-	-
Using communal refuse dump		245	239	228	211	-	-	203	-	-
Using own refuse dump		2,125	2,122	2,118	2,112	-	-	2,104	-	-
Other rubbish disposal		359	351	348	338	-	-	334	-	-
No rubbish disposal		823	921	910	660	-	-	559	-	-
<i>Below Minimum Service Level sub-total</i>		4,059	4,031	3,997	3,712	-	-	3,589	-	-
Total number of households	5	5,038	5,010	4,976	4,692	-	-	4,661	-	-
Households receiving Free Basic Service										
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided		-	-	-	-	-	-	-	-	-
Highest level of free service provided per household										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
Revenue cost of subsidised services provided (R'000)										
Property rates (tariff adjustment) (Impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		-	-	-	-	-	-	-	-	-

References

1. Include services provided by another entity, e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area (informal settlements receiving services must be included)
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free (informal settlements must be included)
8. Must reflect the cost to the municipality of providing the Free Basic Service
9. Reflect the cost to the municipality in terms of 'revenue foregone' of providing free services (note this will not equal 'Revenue Foregone' on SA1)

**PART 2: OVERVIEW OF ANNUAL
BUDGET PROCESS**

PART 2 – SUPPORTING DOCUMENTATION

1) OVERVIEW OF THE ANNUAL BUDGET PROCESS

The annual budget process plan is attached below. The budget process plan indicated all the key deadlines that needed to be met to ensure that a credible budget was produced for presentation to Council on 31 March 2016.

NDLAMBE MUNICIPALITY

BUDGET TIMETABLE FOR THE 2016/17 FINANCIAL YEAR

COMPLETION DATE	ACTIVITY	RESPONSIBILITY
AUGUST 2015		
21 August 2015	Budget timetable, budget guidelines, budget instructions, budget schedules to be presented to the Budget Steering Committee.	Budget Office
21 August 2015	Budget timetable, budget guidelines, budget instructions, budget schedules to be presented to all managers and directors.	Budget Office
30 August 2015	Budget timetable, budget guidelines, budget instructions, budget schedules to be presented to Council for adoption.	Budget Steering Committee
30 August 2015	Based on financial statements of the previous year and performance review, determine the financial position of the municipality and assess its financial capacity and potential impacts on future strategies and budgets.	All Managers / Directors
SEPTEMBER 2015		
7 September 2015	Advertise the budget process and schedules (Newspaper, noticeboards, web-site)	Budget Office
7 September 2015	Chairperson of the Budget Steering Committee to establish the budget steering committee. The committee must be representative of each office and directorate	Chairperson Budget Steering Committee
11 September 2015	Budget Steering Committee to meet and make suggestions on any structural changes to the budget.	Chairperson Budget Steering Committee

COMPLETION DATE	ACTIVITY	RESPONSIBILI TY
11 September 2015	Budget Steering Committee to set parameters for the next 3 years based on marked trends and other information available. <ul style="list-style-type: none"> ➤ Tariff increases ➤ Salary increases ➤ General expenses ➤ Repairs and maintenance ➤ Key changes to be reflected considering all strategies and studies (including institutional study) ➤ Develop priority areas ➤ Reflect on all factors that could potentially impact on future budgets. 	Chairperson Budget Steering Committee
11 September 2015	Confirm Councils existing and new policy priorities for next three years	Chairperson Budget Steering Committee
11 September 2015	Budget Steering Committee to determine the funding / revenue envelope potentially available for next three years.	Chairperson Budget Steering Committee
11 September 2015	Each office and directorate to submit to the budget steering committee all funding available to the department for the next three years, from both National and Provincial (DORA). This could for example include : <ul style="list-style-type: none"> ➤ Infrastructural Grants (MIG/EPWP/DWAF) ➤ Recurrent Grants (FMG/MSIG/) ➤ Equitable Share ➤ Other (LED) NB – funding identified is to be as per local government financial year and not National financial year.	Chairperson Budget Steering Committee All Managers / Directors
11 September 2015	Budget Steering Committee to determine the most likely financial outlook and identify need for changes to fiscal strategies.	Chairperson Budget Steering Committee

COMPLETION DATE	ACTIVITY	RESPONSIBILI TY
11 September 2015	Budget Steering Committee to review tariff structures, if necessary.	Chairperson Budget Steering Committee
18 September 2014	Managers / directors to have held a staff meeting with staff in their directorate responsible for compiling the budgets where the budget timetable, policies, guidelines, instruction and minutes of the budget steering committee are to have been discussed.	All Managers / Directors
18 September 2014	Chairperson of the Budget Steering Committee to have held a meeting with all ward councillors to discuss the budget timetable, policies, guidelines, instructions and minutes of the budget steering committee.	Chairperson Budget Steering Committee
30 September 2015	Ward councillors to have completed meetings with their ward committees to explain the budget process and documentation and to gather information and submit to the Chairperson of the Budget Steering Committee that is to be considered when offices and directorates do their capital / operational budgets and tariffs.	All Ward Councillors
OCTOBER 2015		
5 October 2015	Chairperson of the Budget Steering Committee to provide all offices and directorates with the input from Ward Councillors to consider when preparing their budgets and tariffs	Chairperson Budget Steering Committee
23 October 2015	Municipalities receive inputs from National and Provincial Government and other bodies on factors influencing the budget – reference to legislation	All Managers / Directors
26 October 2015	Offices and Directorates to start to prepare draft capital and operational plans with cost and revenue estimates	All Managers / Directors

COMPLETION DATE	ACTIVITY	RESPONSIBILI TY
28 October 2015	Managers and directors to assess the Human Resources component of their operating budget for the next year and for the two following years and make submissions to the finance department. Submissions would include full motivations for each post and assessments must take into consideration all known studies, establishment plan (organogram) and any other future developments over the next three years that would require a provision for costing.	All Managers / Directors
30 October 2015	The submission on all offices and directorates human resources requirements to be considered by the Municipal Manager in consultation with each manager and director and to be facilitated by the Chairperson of the Budget Steering Committee.	Chairperson Budget Steering Committee / Municipal Manager / Directors
30 October 2015	The submission of the salary and allowance component of the budget to be provided to the Human Resources Department by all managers and directors. The Human Resources Department is responsible for determining the costs associated with the submissions. Once Human Resources Department has costed all salary and allowance budgets for all offices and directorates, this information is then to be submitted to the relevant office or directorate.	All Managers / Directors
30 October 2015	Human Resources Department to calculate required budget amount for the Leave Provision.	Dir. Corporate Services
NOVEMBER 2015		

COMPLETION DATE	ACTIVITY	RESPONSIBILITY
20 November 2015	<p>Offices and directorates are to scientifically determine operating income and through sound budgeting techniques determine operating expenditure / costs linked to the budget for the next three years under the budget categories :</p> <ul style="list-style-type: none"> • Income • Salaries and Allowances (As presented by the Human Resources Department) • General expenses • Repairs and maintenance • Capital outlay • Financing charges 	All Managers / Directors
20 November 2015	<p>The finance department will assist offices and directorates where required in determining budget figures for :</p> <ul style="list-style-type: none"> • Insurance • Depreciation • Provision for bad debts 	All Managers / Directors
27 November 2015	<p>Offices and directorates are to complete the relevant capital request forms as provided by the finance directorate with all required information and to provide a summary of capital requirements for the next three financial years.</p>	All Managers / Directors
27 November 2015	<p>Income, expenditure and capital budgets together with all forms and supporting documents are to be consolidated to be submitted to the finance department in the format determined by the finance directorate for inclusion in a line item budget designed for three years.</p>	All Managers / Directors

COMPLETION DATE	ACTIVITY	RESPONSIBILITY
27 November 2015	Offices and directorates to finalise their SDBIP's for each cost / functional centre on what is contained in the operating budget that indicate what the key objectives / measurable outputs are. The SDBIP format provided by the Office of the Municipal Manager is to have been used.	All Managers / Directors
27 November 2015	Offices and directorates to review tariffs and charges and develop options for changes to be included in the budget to be tabled.	All Managers / Directors
DECEMBER 2015		
4 December 2015	Draft operational / capital budgets and tariffs to have been completed and submitted to the Budget Office together with detailed plans (SDBIP) on all expenditure / income to be incurred for the ensuing three years.	All Managers / Directors
9 December 2015	Chairperson of the Budget Steering Committee to confirm in writing to the Mayor that all required documentation (SDBIP's, Capital Budget, Operating Budget and Tariffs) has been submitted to the finance directorate for consolidation.	Chairperson Budget Steering Committee
11 December 2015	Chairperson of the Budget Steering Committee to advise the Mayor and Municipal Manager, in writing, of any office or directorate that has not submitted all budget related documentation to the finance directorate by 4 December 2015	Chairperson Budget Steering Committee
JANUARY 2016		
29 January 2016	All the submissions from offices and directorates are to be consolidated by the finance department with all working papers that would have been submitted in support of the proposed operating and capital budget.	BTO
29 January 2016	The finance directorate is to keep a central file on all budget related documents.	BTO
29 January 2016	The finance directorate to review all budget related policies with internal stakeholders and request written submissions on any proposed amendments from internal stakeholders.	All Managers / Directors

COMPLETION DATE	ACTIVITY	RESPONSIBILITY
29 January 2016	Chairperson of the Budget Steering Committee to confirm in writing to the Mayor that all SDBIP's, Capital Budgets and Operating Budgets have been consolidated.	Chairperson Budget Steering Committee
29 January 2016	Finance directorate to incorporate any changes from National and Provincial Governments on three-year allocations in the budget.	BTO
29 January 2016	Finance directorate to review tariffs and charges and ensure that all costs of trading and economic services are covered by the tariff submitted by offices and directorates.	BTO
29 January 2016	Finance directorate to document all material changes in budgets from the previous financial year budget and report such changes to the Chairperson of the Budget Steering Committee.	BTO
29 January 2016	Budget Steering Committee to have met to discuss capital / operational budget to be tabled to Council, tariffs, draft SDBIP's and any material changes to the budget based on the previous year's budget. Also to ensure that anticipated expenditure meets parameters set out by National / Provincial Government.	Chairperson Budget Steering Committee Budget Steering Committee
FEBRUARY 2016		
17 February 2016	Budget Steering Committee Chairperson to have met with the ward councillors to discuss any anticipated changes to the operational / capital budget, tariffs and draft SDBIP's that are to be tabled to Council.	Chairperson Budget Steering Committee All ward councillors /
26 February 2016	Finance directorate to finalise detailed budget to be tabled in the formats issued by National Treasury.	BTO
26 February 2016	Finance directorate consolidates all comments on budget related policies and inserts budget policies with internal comments into the budget pack to be tabled to Council.	BTO
MARCH 2016		

COMPLETION DATE	ACTIVITY	RESPONSIBILI TY
11 March 2016	The capital/operating budget and draft SDBIP's and budget related policies presented to the Budget Steering Committee by the finance directorate and to include a high level summary and is supported by the budget forecasting model and reflects over a period of three years.	BTO
16 March 2016	Chairperson of Budget Steering Committee presents budget pack to Mayor with recommendations.	Chairperson Budget Steering Committee
31 March 2016	Mayor to have tabled budget, resolution, plans and draft SDBIP's to Council.	Executive Mayor / Budget Office
APRIL 2016		
1 April 2016	Submit tabled budget to National Treasury.	BTO
1 April 2016	Forward copy of budget to National and Provincial Governments and Cacadu District Municipality for review, both electronically and in printed format.	BTO
1 April 2016	Finance directorate to advertise the tabled budget approved by Council, inviting comments from all stakeholders.	BTO
17 April 2016	Ward Committee Chairpersons in their Ward Committees to debate the capital/operating budget, tariffs, SDBIP's and budget related policies and to then provide input and comments to the Budget Steering Committee Chairperson.	All Ward Councillors
24 April 2016	Mayor to have completed public hearings on the budget where managers and directors present their budget plans to the community.	Executive Mayor / All Managers / All Directors
24 April 2016	Budget Steering Committee to discuss and analyse additional inputs from community, ward committees, National/Provincial Governments and Cacadu District Municipality.	Chairperson Budget Steering Committee
30 April 2016	Managers and directors to incorporate feedback from community, ward committees, National/Provincial Governments, and if required, revise the budget previously tabled to Council in consultation with the Chairperson of the Budget Steering Committee.	All Managers / Directors

COMPLETION DATE	ACTIVITY	RESPONSIBILITY
MAY 2016		
29 May 2016	Mayor to have presented final budget to Council for adoption and to have included operating / capital budget, resolutions, tariffs, capital implementation plans, operational objectives, changes to IDP and budget plans.	Executive Mayor / Budget Office
29 May 2016	Mayor to have published capital / operational budget and tariffs	Executive Mayor / Budget Office
29 May 2016	Capital / operating budget to have been presented to National Treasury and DPLG.	Budget Office
JUNE 2016		
17 June 2016	Publish tariffs for 2016/2017 in local newspapers.	BTO
17 June 2016	Publish approved budget, budget related policies, tariffs and forward copy of approved budget to National and Provincial Government.	BTO
29 June 2016	Complete all the budget annexures required by National Treasury and submit to the National Data Base and submit hard copies to National and Provincial Treasury	BTO
29 June 2016	Publish the budget, budget related policies and tariffs on the Council's official website.	BTO
29 June 2016	Finance to provide Mayor with the consolidated SDBIP for consideration	BTO
29 June 2016	Publish the Rates Tariff in the Provincial Government Gazette	Dep Revenue Dir

The following budget instructions were approved by Council and issued to all directorates and offices to assist them with the compilation of the 2016/2017 budget;

The Budget plan for the 2016/2017 financial year has been developed to meet the requirements of Act No. 56 of 2003: Local Government Municipal Finance Management Act, 2003.

The main aims of the annual Budget plan are:

- ! Assist co-ordination of various areas of responsibility in implementing and

- ! reviewing the IDP and other long term plans of the Ndlambe Municipality.
- ! Provide medium term financial plans for each directorate which are linked to plans and not one year incremental budgets.
- ! Ensure that progress against the budget plans can be monitored and corrective action taken if necessary.
- ! Ensure that plans are reviewed on a continual basis in concert with the budget in-year review.

The following documents are to be produced by each directorate:

- ! Directorate's medium term budget policy statement. This document must set out the allocations for the next three years of both the capital and operating budget taking into account the strategic direction which the directorate intends taking over the next three years based on the current revenue collected.
- ! The IDP must give rise to the detailed plans that will be used to formulate the directorate's policy objective. All individual components of the policy objectives should be costed. Sufficient information is to be provided to allow priority rating.
- ! Functional operational plans must be drawn up which are to set out the operational plans for each section in a directorate per line item (SDBIP).

The above documents will influence budget allocations to each directorate so they are to be as detailed as possible.

High level strategic planning is to be undertaken while drawing up the Budget. The planning is to be long term (minimum three years) and must set out targets in terms of outcomes, levels of service delivery and general tariff policies. Service level requirements, demographics, backlogs, etc. are to be considered. Council and community consultation by directorates has to be undertaken during the time that the directorates are drawing up their budgets.

Some IDP projects may be individual projects but many will have a widespread impact across the operational budget. In this case it must be fully costed for a minimum period of three years. The costing must include capital outlay, increase or decrease in operational expenditure, and revenue that could be generated. Directorates should at this point also consider provincial and national government priorities.

Operation budgets are to be linked to plans (SDBIP). Each directorate must compile operational plans and capital plans. The plans must be for the current budget year and for at least two years into the future. The plans must detail service levels, initiatives, financial forecasts and non-financial indicators. While directorates will prepare budgets at line items only, summary level information will be incorporated in the budget. Directorates need to first complete their operational plans then use the plans as a base for completing each line item. This is to ensure that directors consider high level strategy and outcomes and output objectives and do not let previous year line items drive the budget process.

Directors are to prepare line item budgets as per their operation plans. This detail will not be incorporated in the budget document but must be available in the budget process for councillors, community and other stakeholders to use in deliberations. The detailed line item budgets are to be kept by the relevant director and must agree to the published summary budget. The detailed line item budgets will be used

throughout the year to gauge performance during the budget review stages.

The budget to be published will include information from the IDP, each directorate's operational plans and budget summary. Detailed budgets will only be given to directors for distribution to their relevant sections.

The actual budget document will be compiled by the Finance Directorate and will contain functional operational plans of each directorate which would have been submitted for at least the next three years. Directorates further need to maintain a rolling plan which is to incorporate operational objectives and initiatives, financial projections, financial and non-financial performance measures and commentary on the directorates' past performance. The Finance Directorate will interrogate the directorates' detailed budgets and financial plans to ensure consistency and accuracy. From all directorates' rolling plans, an executive summary will be made in a format which will allow councillors and the community to gauge performance during the budget process.

The consultation part of the budget is very important as it is during this phase that the budget has to be fine-tuned to fit service delivery and outcome objectives of each Directorate within the economic realities of Ndlambe Municipality. It involves consultation with the community and Council and will require sensitive analysis of the budget and policy choices to fit in with the limited financial resources.

The IDP/ Budget have to be completed by the end of March 2016, must be considered by the end of May 2016 and approved by the end of June 2016. This will give directors sufficient time to pass the operational plans onto their sections prior to the start of the budget year. Regular IDP/Budget reviews are to be held between ward councillors and directorates to review the plans and determine the progress against the IDP and Budget objectives.

BUDGET POLICY GUIDELINES

1. A three-year budget is to be prepared.
2. Council's IDP is to be consulted throughout the budget process.
3. Salary increases are to be budgeted for by the relevant directorate / office with $\pm 7.5\%$ increase plus notch.
4. Noticeable changes and/or adjustments to income and expenditure are to be reported on.
5. Relevant documentation to be completed with regard to capital expenditure.
6. Expansion and/or restriction to any service to be reported on.
7. Request for posts to be filled during the next three budget periods to be handed to the human resources per the dates reflected on the budget timetable.

8. Average increase on the annual budget is to be limited as far as possible to the guidelines by the Department of Finance to 5.5% for 2016/2017, 5.5% for 2017/2018 and 5.5% for 2018/2019.
9. The NER is to be contacted for guidelines on the increase in electricity income.
10. Councillors and stakeholders are to be involved in the Budget process at all times.

INSTRUCTIONS

1. Consult all relevant legislation including circulars when completing your budget.
2. Clearly indicate the budget year on the working sheets. Use red ink for 2016/2017, blue for 2017/2018 and black for 2018/2019 to eliminate any confusion.
3. All items on the budget are to be budgeted for (including electricity/water, rates, insurance, etc.) - do not leave any gaps.
4. Tariff by-laws are to be consulted when calculating tariffs.
5. All amounts budgeted must be rounded off to the nearest R10, 00.
6. The Budget timetable is to be strictly adhered to.
7. SDBIP has to be completed for all income / expenditure as per the attached circular from National Treasury and ensure that the SDBIP corresponds with the OPEX AND CAPEX.
8. The Budget co-ordinators are Ms N Matthews and Ms U Qinela.
9. The capital request forms A, B and C are to be completed in respect of every capital item placed on the budgets for the three years. If capital request forms are not completed the capital item will be removed from the capital budget.

The budget policies, guidelines, national treasury circulars, budget regulations and instructions were presented to all managers and directorates in August 2015. The new budget formats continue to be a challenge and submissions to Council and stakeholders will be improved on as we move forward to mSCOA.

PUBLIC PARTICIPATION

MAYORAL IMBIZOS SCHEDULE

DAY	DATE	TIME	WARD	VENUE
MONDAY	09 MAY 2016	10H00	6	SEAFILED COMMUNITY HALL
MONDAY	09 MAY 2016	14H00	10	CIVIC CENTRE
TUESDAY	10 MAY 2016	10H00	2	BOKNES COMMUNITY HALL
TUESDAY	10 MAY 2016	10H00	3	BUSHMANS COMMUNITY HALL
WEDNESDAY	11 MAY 2016	14H00	1	KWANONKQUBELA
THURSDAY	12 MAY 2016	14H00	2	WENTZEL PARK COMMUNITY HALL
MONDAY	16 MAY 2016	14H00	3	MARSELLE COMMUNITY HALL
TUESDAY	17 MAY 2016	14H00	4	KENTON-ON-SEA TAXI RANK
WEDNESDAY	18 MAY 2016	14H00	7	INGUBO
THURSDAY	19 MAY 2016	14H00	8&9	JAUKA HALL
TUESDAY	24 MAY 2016	14H00	5	NOLUKHANYO

**OVERVIEW OF ALIGNMENT OF ANNUAL
BUDGET WITH
INTERGRATED DEVELOPMENT PLAN**

2) OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH THE INTEGRATED DEVELOPMENT PLAN

Directorates aligned all operating and capital expenditure to the goals and actions as set out in the Integrated Development Plan. On the capital budget, the operating budget and the service delivery budget implementation plan directors have provided IDP numbers where possible to highlight the linkages. The budget is linked to the following main strategic goals and objectives as per the Integrated Development Plan;

- Basic Services Delivery
- Municipal Institutional Development and Transformation
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance and Public participation
- Cost effective and sustainable service delivery

Through the process of preparing the budget the key responsibilities of the Ndlambe Municipality were taken into account;

- Provide democratic and accountable government for all local communities of Ndlambe
- Ensure the provision of services to all the Ndlambe community in a sustainable manner
- Promote social and economic development
- Promote a safe and healthy environment
- Encourage the involvement of all communities and community-based organizations in the matters of local government
- Maximizing of infrastructural development through the utilization of all available resources
- Implementation of effective management systems, internal controls and procedures
- Ensure we have a skilled, committed and motivated workforce
- Comply with the Batho Pele principles

**MEASURABLE PERFORMANCE
OBJECTIVES AND INDICATORS**

3) MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Finance Directorate

The finance budget was compiled considering the following main key performance areas and taking into account finances objectives and indicators set to meet the set objectives.

The finance directorate is a support directorate so all work done at finance impacts on all wards therefore no indicators are ward specific.

OBJECTIVE	INDICATOR
Ensure financial viability of the municipality	<p>Improved revenue mechanisms to be implemented according to Municipal systems Act and the Municipal Finance Management Act.</p> <p>Supplementary valuation rolls, as prescribed by the Municipal Property Rates Act No 6 of 2004, on all improvements to properties, subdivisions and consolidations done in the financial year.</p> <p>Measures put in place to obtain a credit rating by independent rating agency</p> <p>% increase in revenue collection rate</p> <p>% expenditure spent on approved budget</p> <p>Compliance with budget preparation and budget related policies finalization in accordance with the MFMA</p> <p>Number of in year budget performance reports as required by MFMA submitted on time</p> <p>Compliant budget adjustment approved by council in terms of all legislated requirements by 28th February 2015.</p> <p>Positive cash flow management according to MFMA & its regulations maintained</p> <p>% improvement in the implementation of Indigent Policy</p>

Ndlambe Municipality Annual Budget 2016/2017

OBJECTIVE	INDICATOR
Ensure that the implementation of Supply Chain Management according to the SCM policy	<p>Compliance with legislated SCM reporting requirement in line with SCM Policy and MFMA</p> <p>Standard operating procedures operationalized in accordance with SCM policy and legislation.</p> <p>Steps taken to mainstream the implementation of SCM according to the policy and good practice</p> <p>Procurement Plans monitored in line with the SCM policy.</p> <p>% reduction of irregular expenditure related to procurement documentation in line with legislation and SCM policy</p> <p>Annual financial statements that are 100% compliant to GRAP standards as per gazette issued by National Treasury</p> <p>Measures in place to monitor and control fruitless and wasteful expenditure</p> <p>% increase in the number of finance employees that are competent (SETA certification) on minimum competency levels as regulated.</p> <p>% Increased budget provision for asset repairs and maintenance.</p>
Ensure improved sound financial management	<p>Asset management system with Fixed Asset Register in place as prescribed by GRAP and the MFMA</p> <p>% reduction of Stock losses</p>
Maintain and manage all municipal assets	

The key areas that are to be looked at and that were taken into account when developing the finance objectives and indicators were;

- That no borrowing would take place during the 2016/2017 financial year due to the fact that it would not be possible to sustain additional loan repayments
- That maintenance should be increased to ensure the safety of our capital assets. Budget control will have to be a main focal point during the 2016/2017 financial year to ensure that money budgeted for maintenance is spent before “nice to have expenditure” is incurred.
- Budget control will also be a main focus point to ensure liquidity. With reserves been depleted, it is important that cash flow is managed to the optimum and that expenditure matches available cash
- The management of debtors and creditors is one of the most important objectives we need to give attention to. It is critical that debt is recovered and that current accounts payment levels are increased to 95% as a minimum.
- The mix of expenditure is to be monitored throughout the year to ensure a equitable mix. Available cash cannot fund only employee costs and other fixed costs. The cash flow must fund all parts of the expenditure budget
- Throughout the year we need to look at ways to maximize our revenue sources. We need to undertake extensive data cleansing exercises.
- Electricity and water losses need to be managed and all losses are to be accounted for. It is critical to know what our losses are and what is been done to minimize the losses.
- All issues raised by the Auditor-General are to be addressed
- The impact of mSCOA and all mSCOA related matters are to be attended to.

The revenue for finance on both operating and capital is predominantly from rates with a small percentage coming from grants. Finance does generate a small amount of revenue from providing services to the community but this revenue cannot be considered as a major revenue source.

In developing the finance objectives the integrated development plan was taken into account and a draft finance service deliver budget implementation plan was drawn up to meet the objectives during the 2016/2017 financial year. The finance directorate considered ways to assist with economic development initiatives that would lead to job creation and alleviate poverty.

The finance directorate is not a service delivery directorate but is critical in assisting the service directorates with budget control, providing cash resources and procurement. Here again the collection of debt is paramount so that the service delivery directorates have the cash resources to deliver on their mandates.

Community/Protection services directorate:

The Community/Protection Services budget was compiled considering the following main key performance areas and taking into account Community/Protection Services objectives and indicators set to meet the set objectives.

The Community/Protection Services directorate is a service-delivery Department, so all work done at Community/Protection Services impacts on all wards so no indicators are ward specific.

<u>OBJECTIVES</u>	<u>INDICATORS</u>
Provide recreational and sport facilities to communities and ensure access to well-maintained facilities	Draft strategy and implementation plan for the provision of access to well-maintained sports and recreational facilities are in place
	Monitor implementation of maintenance of recreational and sports facilities against expenditure targets for this financial year
Ensure well maintained gravesites	Draft Maintenance plan in place for all cemeteries
	Monitor implementation of maintenance plan against expenditure targets for the current financial year
Provide sufficient and affordable solid waste disposal options to communities according to legislative frameworks	Submit business plan for funding to craft a revised integrated waste management plan in the next financial year.
	Monitor implementation against the current schedules relating to waste disposal objectives
Ensure sustainable utilization of natural resources according to the existing available legislation and policies	Submit business plans for funding to craft various environmental management plans
	Obtain and maintain Blue Flag International standards of all Blue Flag Beaches
	Protection and management of all natural resources according to the targets set for each operational manager
Improve the environmental health of the area in accordance with environmental health legislation	Measure implementation against compliance with standards as provided in national legislation
Improve road safety in accordance with the National Road Traffic Act	Required traffic management measures are implemented according to legislation
Regulate the enforcement of by-laws	Measures taken to regularize the enforcement of by-laws
Provide fire and disaster management services in terms of National Disaster Management Act and applicable Fire Services legislation	Draft Fire Emergency implementation plan in place
	Monitor implementation against the Draft Fire and Emergency Plan

Infrastructural Development directorate

The Infrastructural development budget was compiled considering the following main key performance areas and taking into account Infrastructural development objectives and indicators set to meet the set objectives.

The Infrastructural development directorate is a service-delivery Department, so all work done impacts on all wards so no indicators are ward specific.

OBJECTIVE	INDICATOR
Ensure that water is supplied as per DWA Standards	Water Safety Plan in place and implemented
	The measurable % increase of indigent households having access to free basic potable water
	Supply sufficient potable water that meets national compliance standards.
	5% reduction in number of households without potable water
	10% increase in Blue Drop Status
Ensuring water conservation and water demand management.	Improved efficiency in municipal water usage by decreasing 5% water losses every year. Water conservation and water demand management business plan in place and implemented.
Ensure the availability of waterborne sewerage according to prescribed standards	Increase waterborne sewerage installation by 10% per annum
	Generating funding to provide for 10% increase in waterborne sewerage
	% increase of households with access to sanitation services
	% increase of indigent household with access to free basic sanitation services
	Waste Water Safety Plan in place
	Increase Green Drop status by 10%
Ensure development of integrated human settlements	Measure implementation against the Housing Sector Operational Plan for the year under review.
Improve the quality of roads and storm water.	Roads and Storm Water Management Plan in place.
	Measure implementation of roads and storm water against % of budget expended
Ensure access to electricity and/or alternative energy	Monitor the provision of electricity according to the existing electricity maintenance plan
	Measures put into place that explore the partnership mechanism with ESKOM
	% increase of households with access to electricity
	% increase of indigent households with access to basic electricity service
	% increase of indigent households with access to

OBJECTIVE	INDICATOR
	free alternative energy sources
Utilization and management of available land and buildings in a sustainable manner	Improved turnaround time on approval of land use applications within statutory frameworks
	Lease Register compiled and managed
	Reduction in number of land use practices/decisions that are not aligned with the applicable regulatory framework
Ensure that an effective fleet management system is in place	Fleet Management Policy in place.
	Fleet Maintenance Plan developed and implemented
	Improved turnaround time in the servicing and repairing of municipal fleet
Ensure a safe and healthy built environment	Improved turnaround time for approving qualifying building plans within statutory timeframes measured against meeting agenda and minutes of the Building Committee
	Improved law enforcement of buildings that are not complying to legislative requirements

OVERVIEW OF BUDGET RELATED POLICIES

4) BUDGET RELATED POLICIES

The Municipal Finance Management Act and Reporting Regulations require that all budget and budget related policies be reviewed, and where applicable, be updated on an annual basis.

The annual budget related policies are as follows:-

- ❖ Rates Policy
- ❖ Indigent Policy
- ❖ Budget Policy
- ❖ Creditors, Staff and Councilors Payment Policy
- ❖ Credit Control and Debt Collection Policy
- ❖ Funding and Reserve Policy
- ❖ Virement Policy
- ❖ Subsistence and Travel Policy
- ❖ Policy and Procedures for Irregular and Fruitless Expenditure
- ❖ Fixed Asset Policy
- ❖ Supply Chain Management Policy
- ❖ Write-off of Irrecoverable Debt Policy
- ❖ Loans Policy
- ❖ Tariff Policy
- ❖ Management of Accumulated Surplus and Bad Debt Policy
- ❖ Imprest Petty Cash Policy
- ❖ Unforeseen and Unavoidable Expenditure Policy

Stakeholders are requested to comment on the policies listed above before the budget is presented to Council for final adoption.

The following finance policies also have an impact on the budget;

- ❖ Banking and Investment Policy
- ❖ Entertainment Policy

All of the above policies can be viewed on the Ndlambe Municipality website www.ndlambe.gov.za

OVERVIEW OF BUDGET ASSUMPTIONS

5) OVERVIEW OF BUDGET ASSUMPTIONS

Numerous factors contributed to the 2016/17 financial year's budget and again it has been one of the most difficult budgets to fund. The economic conditions in which we have had to operate over the past year have resulted in an increase in outstanding debtors and limited funds going to capital development and maintenance. The continued high increases imposed on electricity and the increases projected for outer years not only impacts on electricity purchased for re-sale but has a negative impact on operational budgets due to the electricity consumed by water and sewer treatment plants, municipal buildings, street lights and high mast lights to name a few. With the increase in electricity and the wage increase anticipated through the negotiations between Unions, SALGA and the South African Bargaining Council it was impossible to remain within the growth parameters recommended by National Treasury in their budget circular.

Another factor is an increase on water tariff. The municipality is introducing the concept of trading services, the intention of introducing trading services, in municipal terminology, is for municipalities to provide certain services, mainly electricity and water, whose costs are fully recovered by levying of tariffs. This ensures that costs associated with such services are not subsidized by users/consumers of other services.

In the case of Ndlambe Municipality this has, for a number of years, not been the case regarding the supply of water: The base cost (the "per kiloliter" price) charged to the municipality by the two bulk suppliers, Messrs Amatola Water Board and Golden Ridge Dam (H B R & T G Linforth), has been greater than the price (selling price) charged by the municipality to consumers for such water. This means that there has been a "gross loss" on this service, with absolutely no excess available to cover the costs of overheads such as maintenance, labour, etc.

Over the past few years Ndlambe Municipality has had no capital procured from internal funds and repairs and maintenance expenditure has been curbed to balance the budgets ensuring that the increases imposed were acceptable to all stakeholders.

Assumptions used in drawing up the operating budget were;

- Eskom increase of 9.4%
- Negotiated salary increase and notch increase totaling 7.5 %
- Growth in local economy 7.6%
- Cost escalation 4.8 %
- Increase in borrowing 12 % on a fixed rate.
- Collection rate 81.5%
- Equitable Share use for basic services 100 %
- Bulk purchase of water % increase

Using these assumptions and trying to keep the increase to consumers at affordable levels has once again impacted on both the capital and operating budgets.

OVERVIEW OF BUDGET FUNDING

6) OVERVIEW OF BUDGET FUNDING

The funding of the operating budget for the 2016/17 budget is predominantly from rates, service and usage charges, grants and subsidies.

Of the income of R263 972 000 budgeted for from rates, services and usage charges, excludes R73 025 000 that comes from the equitable share and DORA grants.

The environmental operating budget is funded through subsidies by the Sarah Baartman District Municipality.

Operating Revenue

Schedule attached

The expenditure can only be incurred if the cash flow permits and that will only happen if we increase our collection rate.

Capital Expenditure

Schedule attached

From the capital expenditure table above it is clear that the Ndlambe Municipality internal reserves are totally depleted and that we are now reliant on government grants and external funding. It is now essential that all projects are carefully considered and that the impact of the funded projects on the operation budget, infrastructure network and availability of water be taken into account before they are approved. It will be detrimental to continue with funded projects if our operational budget will not be able to carry them, the infrastructure network does not have the capacity to accommodate it and water is not available for the project.

Ndlambe Municipality has reached its borrowing capacity so external loans to fund capital expenditure should still not be considered at this point in time.

**EXPENDITURE ON ALLOCATION AND
GRANTS PROGRAMMES**

7) EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

Grants received Schedule attached

EC105 Ndlambe - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
RECEIPTS:										
Operating Transfers and Grants										
National Government:		80,422	63,659	64,499	80,577	80,577	79,647	91,603	86,522	93,302
Local Government Equitable Share		76,494	59,282	60,710	73,102	73,102	73,102	76,824	83,298	89,683
Finance Management		-	-	29	-	-	-	-	-	-
Municipal Systems Improvement		1,698	1,275	1,448	1,320	1,320	1,320	1,650	1,900	2,155
Water Services Operating Subsidy		640	867	934	930	930	-	-	-	-
MIG project management		-	-	-	-	-	-	-	-	-
		82	43	214	3,900	3,900	3,900	1,876	-	-
MIG project management		1,508	2,202	1,163	1,324	1,324	1,324	9,950	-	-
Provincial Government:		967	1,116	1,611	-	-	-	1,303	1,324	1,464
		-	-	-	-	-	-	2,750	2,746	2,905
		-	-	-	-	-	-	-	-	-
Sport and Recreation		666	995	1,253	-	-	-	-	-	-
Other LED grants transfers		301	121	358	-	-	-	2,750	2,746	2,905
District Municipality:		3,182	3,271	2,933	1,495	1,495	1,495	-	-	-
Other SBDM Grants		1,892	1,950	1,630	-	-	-	1,578	1,664	1,756
Environmental Health Subsidy		1,290	1,321	1,304	1,495	1,495	1,495	1,578	1,664	1,756
Other grant providers: [insert description]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	84,571	68,056	89,043	82,072	82,072	81,142	95,930	90,932	97,963
Capital Transfers and Grants										
National Government:		64,174	48,876	34,053	31,642	31,642	3,210	32,206	35,548	37,825
		22,803	963	-	-	-	-	-	-	-
		4,986	4,461	1,038	-	-	-	5,500	9,000	10,000
Municipal Infrastructure Grant (MIG)		1,147	982	999	1,000	1,000	-	1,000	-	-
		31,848	30,149	24,099	30,163	30,163	-	24,751	26,548	27,825
Other capital transfers/grants [insert desc]		707	7,671	-	-	-	3,210	-	-	-
		2,682	4,648	7,917	480	480	-	956	-	-
Provincial Government:		-	1,736	556	-	-	-	-	-	-
Other capital transfers/grants [insert description]		-	1,736	556	-	-	-	-	-	-
District Municipality:		1,181	52	882	-	-	-	-	-	-
		1,161	52	882	-	-	-	-	-	-
Other grant providers: [insert description]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	65,335	50,665	35,492	31,642	31,642	3,210	32,206	35,548	37,825
TOTAL RECEIPTS OF TRANSFERS & GRANTS		149,906	118,720	104,534	113,714	113,714	84,352	128,137	128,480	135,788

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

EC105 Ndlambe - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		80,422	63,669	64,499	80,577	80,577	79,647	91,603	86,522	93,302
Local Government Equitable Share		76,494	59,282	60,710	73,102	73,102	73,102	76,824	83,296	89,663
Finance Management		-	-	29	-	-	-	-	-	-
Municipal Systems Improvement		1,698	1,275	1,448	1,320	1,320	1,320	1,650	1,900	2,155
Water Services Operating Subsidy		640	867	934	930	930	-	-	-	-
MIG project management		62	43	214	3,900	3,900	3,900	1,876	-	-
		1,508	2,202	1,163	1,324	1,324	1,324	1,303	1,324	1,464
Provincial Government:		967	1,116	1,611	-	-	-	2,750	2,746	2,905
		-	-	-	-	-	-	-	-	-
Sport and Recreation		666	995	1,253	-	-	-	-	-	-
Other LED grants transfers		301	121	358	-	-	-	2,750	2,746	2,905
District Municipality:		3,182	3,271	2,933	1,495	1,495	1,495	1,578	1,664	1,756
Other SBDM Grants		1,892	1,950	1,630	-	-	-	-	-	-
		1,290	1,321	1,304	1,495	1,495	1,495	1,578	1,664	1,756
Other grant providers: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		84,571	68,056	69,043	82,072	82,072	81,142	95,930	90,932	97,963
Capital expenditure of Transfers and Grants										
National Government:		64,174	48,878	34,053	31,642	31,642	3,210	32,206	35,548	37,825
		22,803	963	-	-	-	-	-	-	-
		4,986	4,461	1,038	-	-	-	-	-	-
Municipal Infrastructure Grant (MIG)		1,147	982	999	1,000	1,000	-	5,500	9,000	10,000
		31,848	30,149	24,099	30,163	30,163	-	1,000	-	-
Other capital transfers/grants <i>[insert desc]</i>		707	7,671	-	-	-	-	24,751	26,548	27,825
		2,682	4,648	7,917	480	480	3,210	955	-	-
Provincial Government:		-	1,736	556	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>		-	1,736	556	-	-	-	-	-	-
District Municipality:		1,161	52	882	-	-	-	-	-	-
0		1,161	52	882	-	-	-	-	-	-
Other grant providers: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		65,335	50,665	35,492	31,642	31,642	3,210	32,206	35,548	37,825
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		149,906	118,720	104,534	113,714	113,714	84,352	128,137	126,480	135,788

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

**ALLOCATIONS AND GRANTS MADE
BY THE MUNICIPALITY**

8) ALLOCATIONS AND GRANTS MADE BY NDLAMBE MUNICIPALITY

Publicity Kowie LTO	R650 000
Museum	R200 000
Cont. Joint Services	R498 750

The above are the only allocations and grants budgeted for by the municipality.
During the financial year, Council may resolve to make further allocations or grants based on the merits of the applicant.

**COUNCILOR AND BOARD MEMBER
ALLOWANCES AND EMPLOYEE
BENEFITS**

9) COUNCILOR ALLOWANCES AND EMPLOYEE BENEFITS

COUNCILLORS ALLOWANCE 2016/2017

See schedule attached

SECTION 57 EMPLOYEES BUDGET 2016/2017

See schedule attached

EC105 Ndlambe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits
Rand per annum				1.			
Councillors	3						
Speaker	4		231,194	24,617	231,324		
Chief Whip			169,372	-	79,977		
Executive Mayor			543,891	-	25,594		
Deputy Executive Mayor			-	-	-		
Executive Committee			962,956	96,039	606,480		
Total for all other councillors			1,897,126	100,480	996,836		
Total Councillors	8	-	3,804,539	221,136	1,940,211		
Senior Managers of the Municipality	5						
Municipal Manager (MM)			1,017,838	235,517	197,741		
Chief Finance Officer			780,560	197,276	216,852		
List of each official with packages >= senior manager							
			713,392	173,980	205,000		
			725,476	168,000	179,250		
			583,769	150,547	263,802		
Total Senior Managers of the Municipality	8,10	-	3,821,035	925,320	1,062,645		
A Heading for Each Entity	6,7						
List each member of board by designation							
Total for municipal entities	8,10	-	-	-	-		
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	7,625,574	1,146,456	3,002,856		

References

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

**MONTHLY TARGETS FOR REVENUE,
EXPENDITURE AND CASH FLOW**

10) MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

See schedule attached

The monthly targets for revenue expenditure and cash flow is to be found under annual budget tables, section 4 of part 1, tables SA22, SA23, SA24 and SA30 for the 2016/17 financial year. Table SA 29 in the same section provides monthly projections for capital expenditure by vote.

From the information provided it is clear to note that expenditure can only be incurred if the revenue is in our bank account. Cash flow management is going to have to be a priority throughout the year and directors will only be permitted to incur expenditure if the revenue has been received.

**ANNUAL BUDGETS AND SERVICE
DELIVERY AND BUDGET IMPLICATION
PLAN PER DIRECTORATE**

**11) ANNUAL BUDGETS AND SERVICES DELIVERY AND BUDGET
IMPLIMENTATION PLANS PER DIRECTORATE**

ANNEXURE

The annexures attached are the annual Service Delivery Budget Implementation Plans as submitted by the Directorates. The plans are in draft form and once Council has approved the budget, Directors will be required to finalize their plans and submit them to the Mayor within the legislated time. The attached documents can be viewed on our website www.ndlambe.gov.za

**CONTRACTS HAVING FUTURE
BUDGETARY IMPLICATIONS**

12) CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

The contracts that have a financial obligation of more than three financial years are REVENUE CONSULTING (PTY) LTD, KHANGELA SATELITE SERVICES CC, PENNY LINDSTROM and CAB HOLDINGS

REVCO deals with the collection of debts in arrears, the contract was signed on the 8 July 2015 and termination date is the 31 March 2018. The agent is entitled to a commission of 12% which is payable on amounts collected on behalf of the client on accounts handed over to the agent.

PENNY LINDSTROM is appointed to complete Supplementary Valuation in terms of Local Government. The contract is from the 07 June 2013 to the 30 June 2018. The total cost of the contract is R1 100 000 all invoices paid shall be less by 10% for retention payable 30 days after the implementation of valuation roll.

CAB HOLDINGS contract from July 2013 for postages of letters to client, this contract is based on the initial charge of R10 000 per month and 3 calendar months written notice of termination.

SERVICE PROVIDER	START DATE	END DATE	2016/17	2017/18	2018/19
REVENUE CONSULTING (PTY) LTD	8/07/15	31/03/18	R2 794 237	R2 933 949	R3 095 316
PENNY LINDSTROM	07/06/13	30/06/2018	R 336 972	R 353 821	R 373 281
CAB HOLDINGS	01/07/2013	-	R 1 129 341	R1 185 808	R 1 251 027

CAPITAL EXPENDITURE DETAILS

13) CAPITAL EXPENDITURE DETAILS

Capital expenditure for the 2016-2019 financial years will be funded mainly by grants as follows;

See schedule attached for details

Capital Replacement Reserve (Internal)	CRR(INTERNAL)	R5 078 300	R27 416 050	R17 927 000
Financial Management Grant	FMG	R 175 000	0	0
Municipal Infrastructural Grant	MIG	R24 751 300	R26 548 080	R27 824 550
Expanded Public Works Programme	EPWP	R1 000 000		
INEG	INEG	R5 500 000	R9 000 000	R10 000 000
DEPT. OF ECONOMIC DEV, ENVIRON. AFFAIRS & TOURISM	DEDEAT	R780 000		
Total Capital Source Of Funding		R37 284 600	R62 964 130	R55 751 550

- The following are the top ten valued projects that will be undertaken by Ndlambe Municipality during the 2016/17 Financial Year

see schedule attached

Project Description	Capital Costs
Upgrading of Port Alfred roads	R15 761 300
Upgrade of Alex Roads	R3 718 954
Upgrade of bulk water supply in Bathurst	R3 171 046
Upgrading of Bathurst Sport fields	R2 100 000
Upgrading of river road in Kenton	R1 000 000
Skip Bins/ Refuse Containers and Skid Loader	R780 000

NDLAMBE MUNICIPALITY CAPITAL BUDGET 2016/2017							
IDP NO	DEPARTMENT/SECTION : DETAILS	FUNDING SOURCE	WARD	2016/2017 NEW CAPITAL	REPLACEMENT	COST 2017/2018	COST 2018/2019
COUNCIL GENERAL							
	Furniture for Council Chambers	INTERNAL	ALL			300,000	
	Mayors Chair	INTERNAL	ALL			20,000	
	TOTAL: COUNCIL					320,000	
PUBLIC PARTICIPATION UNIT							
	4x4 Bakkie	INTERNAL	AM			300,000	
	Desk	INTERNAL	AM			20,000	
	Visiting chair	INTERNAL	AM			8,000	
	Filing Cabinet	INTERNAL	AM			15,000	
	TOTAL PUBLIC PARTICIPATION UNIT CAPITAL					343,000	
	TOTAL: COUNCIL GENERAL			R -		R 663,000.00	R -
INTERNAL AUDITOR							
	Laptops and bags	FMG	ALL	30,000			
	chairs	FMG	ALL	3,000			
	Table	FMG	ALL	6,000			
	Book shelf	FMG	ALL	7,000			
	INTERNAL AUDITOR TOTAL			R 46,000.00		R -	R -
LOCAL AIDS COUNCIL							
	1x Filing Cabinet	INTERNAL	ALL			12,000	
	1x Chair	INTERNAL	ALL			900	
	1x Desk	INTERNAL	ALL			3,000	
	Printer	INTERNAL	ALL			5,000	
	LOCAL AIDS COUNCIL TOTAL			0		20,900	0
LOCAL ECONOMIC DEVELOPMENT							
	Kettle	INTERNAL	ALL			800	
	Filing Cabinet	INTERNAL	ALL			6,500	
	Video Camera	INTERNAL	ALL			5,500	
	TOTAL: LED					12,300	
SPECIAL PROGRAMMES							
	LAPTOP and LAPTOP BAG	INTERNAL	ALL			10,000	
	SPECIAL PROGRAMMES TOTAL					10,000	
INFORMATION TECHNOLOGY							
	RAISED FLOOR AND FIREPROOF TILES PORT ALFRED IT SERVER ROOM AND CORP SERVER ROOM	INTERNAL	ALL			0	
	TEN - REPLACE OLD/SLOW PC'S PORT ALFRED - FIVE AT TRAFFIC AND FIVE AT BUILDING INSPECTORATE	INTERNAL	ALL			0	
	ONE 6 U 500 WALL MOUNTED CABINET FOR BATHURST FINANCE OFFICE	INTERNAL	ALL			1,800	
	ONE 6 U 500 WALL MOUNTED CABINET FOR ALEXANDRIA FINANCE OFFICE	INTERNAL	ALL			1,800	
	ONE BIOMETRIC FINGER PRINT READER INCL SECURE RELAY, TIMER CIRCUIT, MAGLOCK WITH LED, BRACKET FOR MAGLOCK AND DOOR CLOSER FOR PORT ALFRED SERVER ROOM CORP SERV	INTERNAL	ALL			7,500	
	ONE BIOMETRIC FINGER PRINT READER INCL SECURE RELAY, TIMER CIRCUIT, MAGLOCK WITH LED, BRACKET FOR MAGLOCK AND DOOR CLOSER FOR PORT ALFRED SERVER ROOM FINANCE	INTERNAL	ALL			7,500	
	ONE STEEL DOOR AND ONE SECURITY GATE PORT ALFRED CORP SERVER ROOM	INTERNAL	ALL			6,000	
	ONE SMOKE DETECTOR PORT ALFRED CORP SERV SERVER ROOM	INTERNAL	ALL			2,000	
	ONE 5KG CO2 FIRE EXTINGUISHER PORT ALFRED CORP SERV SERVER ROOM	INTERNAL	ALL			800	
	ONE 16 PORT MANAGED SWITCH DSG-1210-20E 10/100/1000 Mbps PORT ALFRED LED OFFICE	INTERNAL	ALL			3,200	
	ONE 16 PORT MANAGED SWITCH DSG-1210-20E 10/100/1000 Mbps PORT ALFRED PMU OFFICE	INTERNAL	ALL			3,200	
	REPLACE CURRENT SERVERS PORT ALFRED WITH ONE SERVER (VIRTUALIZATION OF SERVERS ON ONE POWERFULL SERVER) IF NAS DEVICES ARE APPROVED PREVIOUS YEAR	INTERNAL	ALL			0	
	ONE NAS BACKUP DEVICE (TRESCUS BAY TRAIL 11900 - 25GHZ QUAD CORE 4GB DDR3 RAM, BUILT IN MINI UPS PLUS 5 X 8TB NAS HDD- SATA 6GB WITH 128MB CACHE@7200RPM) PORT ALFRED CORP	INTERNAL	ALL			35,000	

ONE NAS BACKUP DEVICE (THECUS 5 BAY TRAIL 11900 - 2GHZ QUAD CORE 4GB DDR3 RAM, BUILT IN MINI UPS PLUS 5 X 3TB NAS HDD- SATA 5GBW/TH 128MB CACHE @ 7200RPM) PORT ALFRED CORP. SERV. SERVER ROOM	INTERNAL	ALL	35,000			
TOTAL: IT			R 103,800.00		R -	R -
TOTAL MUNICIPAL MANAGER			R 149,800.00	R -	R 43,200.00	R -
REGISTRY						
Chairs	INTERNAL	ALL			18,100	
Shredder	INTERNAL	ALL			12,000	
Filing Cabinets	INTERNAL	ALL			20,000	
TOTAL REGISTRY					50,000	
HUMAN RESOURCES						
Filing Cabinets	INTERNAL	ALL				20,000
2x High Back Chairs	INTERNAL	ALL				14,000
Laptop Blinds	INTERNAL	ALL				7,000
Office Desk	INTERNAL	ALL				15,000
Recording Tape	INTERNAL	ALL				20,000
TOTAL: HR						76,000
ADMINISTRATION						
Bakke	INTERNAL	ALL				300,000
Computers	INTERNAL	ALL				25,000
Chairs	INTERNAL	ALL				12,500
Air Conditioners	INTERNAL	ALL			50,000	
Blinds	INTERNAL	ALL			20,000	
Floring	INTERNAL	ALL			25,000	
Catery, crockery and table clothes	INTERNAL	ALL			35,000	
TOTAL: ADMIN					130,000	337,500
TOTAL: CORPORATE SERVICES					R 180,000.00	R 413,500.00
SEWERAGE						
4 x sewerage Pumps	INTERNAL	ALL			60,000	
10 x Weed eaters	INTERNAL	ALL			50,000	
Spare Pump for each Pump Stn (Scarra)	INTERNAL	ALL				450,000
10 x Lawnmower	INTERNAL	ALL				60,000
4 x Computer (Scarra)	INTERNAL	ALL			40,000	
Air Conditioner (Scarra)	INTERNAL	ALL			5,000	
2 x sewer pumps for Rosehill Sewer Treatment Plant	INTERNAL	ALL			150,000	
TOTAL SEWERAGE					305,000	510,000
SANITATION						
4 x Sanitation Trucks @ R900 000	INTERNAL	ALL	1,200,000		1,200,000	1,200,000
TOTAL SANITATION			R 1,200,000.00		R 1,200,000	R 1,200,000
ROADS & GENERAL WORK						
1 x Dumpy level	INTERNAL	ALL	8,000			
2 x Concrete mixer (PA)	INTERNAL	ALL	80,000			
1 x Front end loader	INTERNAL	ALL				1,300,000
1X Slurry mixer	INTERNAL	ALL	120,000			
2 x 6cube tipper trucks	INTERNAL	ALL				1,600,000
2 x TLB digger	INTERNAL	ALL				1,800,000
2x 1 ton LDV	INTERNAL	ALL	500,000		500,000	
1 x Taring machine	INTERNAL	ALL			1,200,000	
1 x low bed	INTERNAL	ALL			1,600,000	
8 x Water pumps	INTERNAL	ALL	75,000			
6 x Jack hammer	INTERNAL	ALL	80,000			
6 x vibrators	INTERNAL	ALL	60,000			
1 x roller 10 ton	INTERNAL	ALL				1,200,000
1x Generators	INTERNAL	ALL	15,000			65,000
5 x Chainsaw	INTERNAL	ALL			300,000	
1 x Water truck 6000l	INTERNAL	ALL	0			
2 x weed eaters	INTERNAL	ALL	13,000			
1 x Grader	INTERNAL	ALL			3,000,000	
2 x Plate Compactor	INTERNAL	ALL	20,000			
Upgrading of River Road in Kenton on Sea	EPWP	ALL	1,000,000			
ROADS & GEN CAPITAL TOTAL			R 1,971,000.00		R 6,600,000.00	#####
BUILDING CONTROL						
1X BAKKIE	INTERNAL	ALL	180,000			
3x Half to LDV	INTERNAL	ALL			490,000	
6 x new computers	INTERNAL	ALL				50,000
10 x filing cabinets	INTERNAL	ALL				17,000
1 x water dispenser	INTERNAL	ALL			1,000	
new desk for building clerk	INTERNAL	ALL			7,500	

Trellidor doors and bugler proof	INTERNAL	ALL				30,000
1 x Air conditioner	INTERNAL	ALL				10,000
BUILDING CONTROL CAPITAL TOTAL			R 180,000.00		499,100	107,000
GENERAL WORKS						
2 x TLB digger	INTERNAL	ALL				1,800,000
3 x 1 ton LDV	INTERNAL	ALL			750,000	
3 x tractors and trailer	INTERNAL	ALL				1,300,000
6 x Water pumps	INTERNAL	ALL				80,000
6 x Sewerage pumps	INTERNAL	ALL				80,000
10 x Weed eaters	INTERNAL	ALL				50,000
10 x Lawn mowers	INTERNAL	ALL			60,000	
8 x Bush cutters	INTERNAL	ALL			150,000	
2 x Kudu lawn mower	INTERNAL	ALL			20,000	
TOTAL GENERAL WORKS					980,000	3,310,000
ADMINISTRATION						
5 x Chairs (for admin staff)	INTERNAL	ALL				10,000
ADMINISTRATION CAPITAL TOTAL					10,000	0
WORKSHOP						
Computers	INTERNAL	ALL			20,000	
4 x Garage doors	INTERNAL	ALL				250,000
High pressure machine	INTERNAL	ALL				29,000
Cameras	INTERNAL	ALL				7,000
LDV	INTERNAL	ALL			350,000	
A3 Laminating machine	INTERNAL	ALL				1,500
Tools: jack, trolleys, tressel	INTERNAL	ALL			40,000	
Tools: hand tools, sockets sets, side cutters	INTERNAL	ALL			50,000	
Building workshop	INTERNAL	ALL			600,000	
WORKSHOP CAPITAL TOTAL					1,060,000	289,500
ESTATES						
Water Dispenser @ R1 600	INTERNAL	ALL				1,600
New desk @ R1 700	INTERNAL	ALL				1,700
Office Chair @ R2 500	INTERNAL	ALL				2,500
Office tiling @ R7 500	INTERNAL	ALL				7,500
1*Typing Chair @ R1 000.00	INTERNAL	ALL				1,000
1*Fireproof Cabinet @ R7 000.00	INTERNAL	ALL				7,000
1*Computer @ R10 000.00	INTERNAL	ALL				10,000
ESTATES CAPITAL TOTAL					31,300	0
TOWN PLANNING						
Office Furniture	INTERNAL	ALL				25,000
Additional office space	INTERNAL	ALL				25,000
TOWN PLANNING CAPITAL TOTAL					50,000	
HOUSING						
Filing Cabinets	INTERNAL	ALL				6,000
Office Chairs	INTERNAL	ALL				4,500
1* 1/2T Bakelite	INTERNAL	ALL				150,000
HOUSING TOTAL					160,500	0
ELECTRICITY						
1 x 1 ton 4x4 LDV	INTERNAL	ALL				450,000
1X BAKKIE	INTERNAL	ALL	180,000			
Nifty Lift	INTERNAL	ALL				450,000
Fence Ladder, Ladder	INTERNAL	ALL				5,000
Tools: hand tools, socket sets, pliers, meters, ect	INTERNAL	ALL				20,000
1 x 1 ton LDV	INTERNAL	ALL				250,000
2 x Winch for H-mast lighis	INTERNAL	ALL				30,000
Substation Thornhill	INEG	ALL	5,500,000		9,000,000	10,000,000
ELECTRICITY CAPITAL TOTAL			R 5,680,000.00		9,475,000	10,730,000
WATER ADMINISTRATION						
2 x 1 ton LDV 4x4	INTERNAL	ALL				800,000
TLB Digger	INTERNAL	ALL				1,800,000
4 x 1 ton LDV	INTERNAL	ALL				1,000,000
5 x Water pumps	INTERNAL	ALL	469,000			80,000
2 x Water trucks	INTERNAL	ALL				
10 x Weed eaters	INTERNAL	ALL				50,000
10 x Lawnmowers	INTERNAL	ALL			60,000	
WATER ADMINISTRATION TOTAL			R 469,000.00		2,760,000	1,130,000
WATER DUNE SUPPLY						
Dunes Pumps - 5 Stations (Mgadi) @ R150 000	INTERNAL	ALL				150,000
Telemetry	INTERNAL	ALL				150,000
Upgrading of pannel room	INTERNAL	ALL				350,000

WATER DUNE SUPPLY TOTAL				0	650,000
WATER PURIFICATION					
0000 Water Sand Filters	INTERNAL	ALL			1,030,000
0000 Beckwash pump for PAWTP	INTERNAL	ALL			170,000
0000 Borehole Motor and pump for Thornhill	INTERNAL	ALL			150,000
0000 Borehole Motor and pump for Nemato	INTERNAL	ALL		150,000	
0000 Borehole Motor and pump for 43 Air school and Santa	INTERNAL	ALL		150,000	
0000 Borehole Motor and pump for Nkwenkwezi	INTERNAL	ALL		150,000	
Diff lock bakkie	INTERNAL	ALL		250,000	
WATER PURIFICATION TOTAL				700,000	1,320,000
WATER RETICULATION					
0000 Bakkie Long wheel base	INTERNAL	ALL			250,000
0000 Water pump (Sludge)	INTERNAL	ALL		15,000	
0000 Mobile Flood lights	INTERNAL	ALL		6,000	
WATER RETICULATION TOTAL				21,000	250,000
PROJECT MANAGEMENT UNIT					
Filing cabinets	INTERNAL	ALL		25,000	
Salaries: Overtime	MIG	ALL	0	0	0
Training	MIG	ALL	0	0	0
Office Equipment	INTERNAL	ALL	0	40,000	0
Upgrading of Bulk Water Supply in Bathurst	MIG	ALL	3,171,046		13,622,191
Upgrading of Bathurst Sportsfields	MIG	ALL	2,100,000		
Upgrading of Peter Road -Alexandria	MIG	ALL	828,954		
Upgrading of Tena Road -Alexandria	MIG	ALL	640,000		
Upgrading of Khonza Road -Alexandria	MIG	ALL	1,430,000		
Upgrading of Zubenam Road -Alexandria	MIG	ALL	310,000		
Upgrading of Mamase Road -Alexandria	MIG	ALL	510,000		
Upgrading of Joe Slovo Roads-Port Alfred	MIG	ALL	3,250,000		
Upgrading of Runel Drive Roads- Port Alfred	MIG	ALL	1,900,000		
Upgrading of 43 Air School Roads-Port Alfred	MIG	ALL	2,100,000		
Upgrading of Beach Roads- Port Alfred	MIG	ALL	2,700,000		
Upgrading of Grand Street and Princess Avenue Port Alfred	MIG	ALL	1,900,000		
Upgrading of SANTA Hospital Roads Port Alfred	MIG	ALL	1,111,300		
Upgrading of Pussy foot lane Port Alfred	MIG	ALL	2,800,000		
0 Upgrading of Bulk Sewer Reticulation in Station Hill	MIG	ALL	0	9,375,510	10,028,676
Upgrading of Bulk Sewer Reticulation in Alex	MIG	ALL	0	9,868,000	0
Upgrading of Wenzel Park	MIG	ALL	0	4,104,570	4,173,683
Upgrading of Bathurst Roads	MIG	ALL	0	3,200,000	0
			R 24,751,300.00	R 26,613,080.00	R 27,824,550.00
TOTAL INFRASTRUCTURE			R 34,251,300.00	R 50,464,980.00	R 53,286,050.00
ENVIRONMENTAL HEALTH					
Refrigerator for specimens	INTERNAL	ALL	7500	15,000	
3 x Airconditioners	INTERNAL	ALL	0	45,000	
1 x Laptop	INTERNAL	ALL	12,000		
Office furniture: Table with drawers	INTERNAL	ALL		12,000	
Office chair	INTERNAL	ALL		2,800	
Filing cabinet	INTERNAL	ALL		15,200	
TOTAL: ENVIRONMENTAL HEALTH			19,500	90,000	0
MUNICIPAL BYLAW COMPLIANCE					
Cattle truck with dividers	INTERNAL	ALL		850,000	
Office (accomodation shelter)	INTERNAL	ALL		0	
Camera	INTERNAL	ALL		2,500	
Computer and printer	INTERNAL	ALL		12,000	
Office furniture	INTERNAL	ALL		5,000	
Cattle prodder	INTERNAL	ALL		2,000	
Branding equipment	INTERNAL	ALL	5,000	25,000	
Water troughs	INTERNAL	ALL		8,000	
Flood lights	INTERNAL	ALL		4,500	
4wheeler bikes	INTERNAL	ALL		240,000	
GPS	INTERNAL	ALL		2,500	
Talzers	INTERNAL	ALL		4,000	
Night vision binoculars	INTERNAL	ALL		20,000	
Portable handheld radios	INTERNAL	ALL		24,000	
Load hailer in vehicle	INTERNAL	ALL		10,000	
TOTAL:			5,000	1,207,500	0
PARKS & RECREATION					
Tractor (Alex)	INTERNAL	ALL		200,000	
Bushcutter (KOS/BRM)	INTERNAL	ALL	200,000		
Tractors (PA)	INTERNAL	ALL		400,000	
Water trailer (Alex)	INTERNAL	ALL		40,000	
Water trailer (KOS/BRM)	INTERNAL	ALL		40,000	
Water trailer (PA)	INTERNAL	ALL		40,000	

Tractor-loader (Alex)	INTERNAL	ALL			180,000	
Tractor-loader (KOS/BRM)	INTERNAL	ALL			180,000	
Tractor-loader (PA)	INTERNAL	ALL			180,000	
Ride-on-mowers (PA)	INTERNAL	ALL			70,000	
Ride-on-mowers (KOS/BRM)	INTERNAL	ALL			70,000	
Ride-on-mowers (ALEX)	INTERNAL	ALL			70,000	
Mini digger-loader (West)	INTERNAL	ALL			300,000	
Mini digger-loader (East)	INTERNAL	ALL			300,000	
Camera (KOS/BRM)	INTERNAL	ALL			2,500	
Truck with railings (KOS/BRM)	INTERNAL	ALL			650,000	
Cemetery software	INTERNAL	ALL	350,000			
TOTAL:			550,000		2,722,500	0
REFUSE REMOVAL						
Compactor (Bethurst)	INTERNAL	5			750,000	
Compactor (PA)	INTERNAL	ALL	1,200,000			
Connecting compactors with wheelie bins lifting	INTERNAL	ALL			240,000	
Shelter for Dozer (PA)	INTERNAL	ALL			75,000	
Upgrade of municipal yard(Bushmans)	INTERNAL	ALL			2,000,000	
Rehabilitation of landfill sites (Marselle)	INTERNAL	ALL			2,000,000	
D5 dozer	INTERNAL	ALL			300,000	
Skip Bins / Refuse Containers	DEDEAT	ALL	180,000			
Skid Loader	DEDEAT	ALL	600,000			
TOTAL: REFUSE REMOVAL			1,980,000		5,365,000	0
TRAFFIC						
1 x Traffic Vehicles (replacement fleet 151,153,23,107)	INTERNAL	ALL	200,000		100,000	350,000
1 x LDV (Road painters) - replace 156	INTERNAL	ALL				
1 x office desk	INTERNAL	ALL			20,000	
1 x work in filing cabinet (TCS / MVRA / DLTC - PA)	INTERNAL	ALL			35,000	
2 x containers storage (PA & Alex DLTC)	INTERNAL	ALL			30,000	
TOTAL: TRAFFIC			200,000	0	285,000	350,000
NATURE CONSERVATION, BEACHES AND COMPLIANCE						
2 x 60hp outboard motors - fleet 37	INTERNAL	ALL			0	250,000
1 x 4x4 LDV for RCO	INTERNAL	ALL				270,000
1 x airconditioner	INTERNAL	ALL			6,000	
2 x office desks	INTERNAL	ALL			12,000	
4 x waterproof portable radios (Patrol boats)	INTERNAL	ALL			20,000	
1 x boat trailer - fleet 76	INTERNAL	ALL			25,000	
1 x Lawn Mower	INTERNAL	5& 6			250,000	
2 x Bush cutters	INTERNAL	5& 6			15,000	
3 x Canoes	INTERNAL	5& 6			15,000	
1 x Water Pump For Bowser	INTERNAL	5& 6			15,000	
10 x tornado huyes	INTERNAL	5& 7			20,000	
4 x rescue craft (boards)	INTERNAL	5& 7			24,000	
TOTAL NATURE RESERVE			0	0	402,000	520,000
FIRE SERVICES						
1x Rescue Vehicle	INTERNAL	ALL			600,000	0
2x Drip torches	INTERNAL	ALL			2,500	350,000
One Airconditioner Unit	INTERNAL	ALL			25,000	4,000
Office Chair	INTERNAL	ALL			8,000	15,000
Floating pumps	INTERNAL	ALL			15,000	0
4x Breathing Apparatus Sets	INTERNAL	ALL			50,000	15,000
Chainsaws x2	INTERNAL	ALL			15,000	0
Breathing Apparatus Control Board	INTERNAL	ALL			5,000	0
Flipcharts x2	INTERNAL	ALL			2,000	750,000
12x Firemans Axes	INTERNAL	ALL			24,000	0
Skid unit	INTERNAL	ALL			350,000	0
Flowing pump	INTERNAL	ALL			43,000	36,000
Computer (Busmans)	INTERNAL	ALL			60,000	
Jaws of life set (BRM)	INTERNAL	ALL			35,000	
Emergency generators	INTERNAL	ALL			60,000	
Radio communication	INTERNAL	ALL			60,000	
Office desks	INTERNAL	ALL			20,000	
Telephone (BRM)	INTERNAL	ALL			10,000	
Low level suction pumps	INTERNAL	ALL			40,000	
Acron branches	INTERNAL	ALL			16,000	
Furniture (BRM) - stove, fridge, microwave, kettle, fresh v	INTERNAL	ALL			25,000	
10 x 25l foam concentrate	INTERNAL	ALL			30,000	
16 x fire hoses	INTERNAL	ALL			20,000	
TOTAL FIRE SERVICES			R -	R -	R 1,532,500.00	R 1,170,000.00
TOTAL COMMUNITY			2,754,500	0	11,604,500	2,040,000
TOTAL ADMINISTRATION						
BUDGET AND TREASURY OFFICE						

	Laptop and software	FMG	ALL	15,000			
	BYO TOTAL BUDGET			15,000			
	REVENUE SECTION						
	High Swivelling Chairs x1	INTERNAL	PA			950	
	Visitor's Chair (Low back) x3	INTERNAL	PA			2,950	
	High Swivelling Chairs x1	INTERNAL	PA			850	
	12 Compartment Desk file x1	INTERNAL	PA			0	
	High Swivelling Chairs x1	INTERNAL	PA			0	
	High Swivelling Chairs x2	INTERNAL	KENTON			1,700	
	Computer : All-in-One x2	FMG	ALEX	24,000			
	Computer : All-in-One x1	FMG	PA	12,000			
	Computer : All-in-One x1	FMG	PA	12,000			
	Computer : All-in-One x1	FMG	PA	12,000.00			
	REVENUE SECTION TOTAL BUDGET			60,000		5,450	0
	EXPENDITURE						
	1 X LAPTOP FINANCE EXPENDITURE	FMG	ALL				
	BINDER	FMG	ALL				
	HEAVY DUTY PUNCH	INTERNAL	ALL			6,000.00	
	STORES:						
	2 X OFFICE CHAIRS	INTERNAL	ALL				6,000
	1 X SMALL FRIDGE	INTERNAL	ALL			3,000	
	TOTAL EXPENDITURE			0	0	3,000	12,000
	SUPPLY CHAIN MANAGEMENT						
	FURNITURE - ADDITIONAL	FMG	ALL	3,000			
	COMPUTERS - REPLACEMENT - CLERK	FMG	ALL	15,000			
	PRINTER - REPLACEMENT - ACQUISITION OFFICER	FMG	ALL	6,000			
	SOFTWARE DATABASE	FMG	ALL	30,000			
	TOTAL: SCM			R 54,000.00			
	TOTAL FINANCE			R 129,000.00	R -	R 8,450.00	R 12,000.00
	NDLAMBE TOTAL CAPITAL BUDGET			37,284,600		62,984,130	55,751,550
	REVOLVING FUND (INTERNAL)	INTERNAL	ALL	5,078,300	0	27,416,050	17,927,000
	FINANCIAL MANAGEMENT GRANT	FMG	ALL	175,000	0	0	0
	MUNICIPAL INFRASTRUCTURAL GRANT	MIG	ALL	24,751,300	0	26,548,080	27,824,550
	INEG GRANT	INEG	ALL	5,500,000	0	9,000,000	10,000,000
	EXPANDED PUBLIC WORKS PROGRAMME	EPWP	ALL	1,000,000	0	0	0
	EQUITABLE SHARE	EQ SHARE	ALL	R -	R -	R -	R -
	DEPT. OF ECONOMIC DEV, ENVIRON. AFFAIRS & TOURISM	DEDEAT	ALL	780,000	0	0	0
	TOTAL CAPITAL SOURCE OF FUNDING			37,284,600	0	62,984,130	55,751,550

LEGISLATION COMPLIANCE STATUS

14) LEGISLATION COMPLIANCE STATUS

The Ndlambe Municipal Councilors and staff are committed to comply fully with all legislation impacting on local government. Section 195(1) of the Constitution sets the basic values and principles that local government must adhere to. To comply fully with all legislation, the municipality must also adhere to circulars issued in line with the legislation and all regulations promulgated to give effect to certain legislation.

The main pieces of legislation that Ndlambe Municipality needs to comply with are;

- The Constitution of the Republic of South Africa
- Local Government: Municipal Structures Act, Act 117 of 1998 with all amendments to date
- Local Government: Municipal Systems Act, Act 32 of 2000 with all amendments to date
- Local Government: Municipal Finance Management Act, Act 56 of 2004 with all amendments to date
- Local Government: Property Rates Act, Act 6 of 2004 with all amendments to date
- Electricity Act of 1987
- Labour Relations Act of 1995
- Financial and Fiscal Commission Act of 1997
- Intergovernmental Fiscal Relations Act of 1997
- Water Services Act of 1997
- Municipal Demarcation Act of 1998
- National Environmental Management Act of 1998
- Remuneration of Political Office Bearers Act of 1998
- Skills Development Act
- Preferential Procurement Policy Framework Act of 2000
- Intergovernmental Relations Framework Act of 2005
- Division of Revenue Act

Circulars and regulations are published from time to time to give effect to the stipulations of the legislation and these also need to be complied with. Certain circulars are however only to be complied with if adopted by Council.

At present the Ndlambe Municipality does not comply with all the existing legislation and the aim is to ensure that by the end of the 2015/2016 financial year all legislation is complied with. This matter has been pointed out in the report of the Auditor-General for the past few years and is in the process of been addressed.

KEY INDICATORS

15) KEY FINANCIAL INDICATORS

In order to achieve financial stability the Ndlambe Municipality has set parameters within which financial planning should be aligned. These key financial indicators that we are going to strive for are in the table below.

Ratio	Norm	2016/2017	2017/2018	2018/2019
Remuneration to Expenditure	Below 35%	30.6%	30.9%	30.7%
Maintenance to Expenditure	Above 7%	6.4%	6.6%	6.4%
Finance charges and depreciation to Expenditure	Below 7%	1.8%	1.8%	1.8%
Net Operating Margin	Above 15%	36.77%	38.61%	40.54%

SERVICE DELIVERY STANDARDS

EASTERN CAPE: NDLAMBE MUNICIPALITY (EC105) - Schedule of Service Delivery Standards 2016/2017

Standard	Description	2016/2017 Service Level
Solid Waste Removal		
Premise based removal (Residential Frequency)		Once a week
Premise based removal (Business Frequency)		Twice a week
Bulk Removal (Frequency)		Once a week
Removal Bags provided(Yes/No)		No
Garden refuse removal included (Yes/No)		Yes
Street Cleaning Frequency in CBD		Daily
Street Cleaning Frequency in areas excluding CBD		Weekly
How soon are public areas cleaned after events (24hours/48hours/longer)		24 hrs
Clearing of illegal dumping (24hours/48hours/longer)		Longer
Recycling or environmentally friendly practices(Yes/No)		Yes
Licensed landfill site(Yes/No)		Yes
Water Service		
Water Quality rating (Blue/Green/Brown/NO drop)		Blue Drop
Is free water available to all? (All/only to the indigent consumers)		Only indigents
Frequency of meter reading? (per month, per year)		Monthly
Are estimated consumption calculated on actual consumption over (two months/three months/longer period)		Averages based on past 6 months
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		Average only if access to meter is restricted
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)		
One service connection affected (number of hours)		{ 25mm HDPE} 45 minutes
Up to 5 service connection affected (number of hours)		{50mm PVC} at least 2 hours
Up to 20 service connection affected (number of hours)		{75mm pvc} 2 and half up to 2 hours
Feeder pipe larger than 800mm (number of hours)		{350mm on the PVC pipe it take : atleast 8 hours
What is the average minimum water flow in your municipality?		Residential 2 bars
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		No
How long does it take to replace faulty water meters? (days)		Bulk meters 10 days Residential 4 days
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)		No
Electricity Service		
What is your electricity availability percentage on average per month?		Yes
Do your municipality have a ripple control in place that is operational? (Yes/No)		Yes
How much do you estimate is the cost saving in utilizing the ripple control system?		1 MEGA WATT
What is the frequency of meters being read? (per month, per year)		Monthly
Are estimated consumption calculated at consumption over (two months/three months/longer period)		Averages based on past 6 months
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		Average only if access to meter is restricted
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)		Immediately
Are accounts normally calculated on actual readings? (Yes/no)		Yes
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		No
How long does it take to replace faulty meters? (days)		2 hrs
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)		Yes
How effective is the action plan in curbing line losses? (Good/Bad)		Finance needed urgently
How soon does the municipality provide a quotation to a customer upon a written request? (days)		6 hrs
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)		7 Days
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)		2 Weeks
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)		No high voltage consumers
Sewerage Service		
Are your purification system effective enough to put water back in to the system after purification?		
To what extend do you subsidize your indigent consumers?		No
How long does it take to restore sewerage breakages on average		
Severe overflow? (hours)		Within 24 hours
Sewer blocked pipes: Large pipes? (Hours)		Less than 6 hours
Sewer blocked pipes: Small pipes? (Hours)		Within 1 hour
Spillage clean-up? (hours)		Within 30 minutes
Replacement of manhole covers? (Hours)		Average 1 month due to procurement procedures
Road Infrastructure Services		
Time taken to repair a single pothole on a major road? (Hours)		1 and half hour
Time taken to repair a single pothole on a minor road? (Hours)		2 and half hour
Time taken to repair a road following an open trench service crossing? (Hours)		15 Hours
Time taken to repair walkways? (Hours)		8 hours but depends on damage
Property valuations		
How long does it take on average from completion to the first account being issued? (one month/three months or longer)		one month
Do you have any special rating properties? (Yes/No)		yes
Financial Management		
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/increase)		Decrease by 50%
Are the financial statement outsourced? (Yes/No)		Financial Statements doe in-house
Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?		Process to be developed

How long does it take for an Tax/Invoice to be paid from the date it has been received?	30 Days from date received by finance
Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	Supply Chain decentralised
Administration	
Reaction time on enquiries and requests?	
Time to respond to a verbal customer enquiry or request? (working days)	
Time to respond to a written customer enquiry or request? (working days)	
Time to resolve a customer enquiry or request? (working days)	
What percentage of calls are not answered? (5%,10% or more)	
How long does it take to respond to voice mails? (hours)	
Does the municipality have control over locked enquiries? (Yes/No)	
Is there a reduction in the number of complaints or not? (Yes/No)	
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 day
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	SCM Decentralised
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	15 minutes
How long does it take to renew a vehicle license? (minutes)	10 min
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	10 min
How long does it take to de-register a vehicle? (minutes)	15 minutes
How long does it take to renew a drivers license? (minutes)	20 min
What is the average reaction time of the fire service to an incident? (minutes)	5 min
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	45 min
What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	45 min
Economic development	
How many economic development projects does the municipality drive?	
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	
What percentage of the projects have created sustainable job security?	
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	no
Does the municipality have training or information sessions to inform the community? (Yes/No)	
Are customers treated in a professional and humarily manner? (Yes/No)	

TARRIFS SCHEDULE

INFRASTRUCTURE

ANEXURE 1: NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017

DESCRIPTION	VAT	2015/2016		2016/2017		
		APPROVED		APPROVED		
1. Scale 1 : Domestic Credit						
Applicable to all bona fide domestic Consumers						
Basic Charge:	Y	198.27	173.92	213.42	187.21	7.6%
Energy Consumption:						
Block 1 (0 - 50 kWh)	Y	0.90	0.79	0.96	0.84	6.6%
Block 2 (51 - 350 kWh)	Y	1.14	1.00	1.23	1.08	7.6%
Block 3 (351 - 600 kWh)	Y	1.58	1.39	1.71	1.50	7.6%
Block 4 (>600 kWh)	Y	1.87	1.64	2.01	1.77	7.7%
2. Scale 2 : Domestic Pre-payment available						
Basic Charge	Y	198.27	173.92	213.42	187.21	7.6%
Energy Consumption:						
Block 1 (0 - 50 kWh)	Y	0.90	0.79	0.96	0.84	6.6%
Block 2 (51 - 350 kWh)	Y	1.14	1.00	1.23	1.08	7.6%
Block 3 (351 - 600 kWh)	Y	1.58	1.39	1.71	1.50	7.6%
Block 4 (>600 kWh)	Y	1.87	1.64	2.01	1.77	7.7%
3. Scale 3 : Commercial 55kVA.						
Basic Charge	Y	352.74	309.42	379.69	333.06	7.6%
Energy Consumption:	Y	1.52	1.33	1.69	1.48	11.7%
4. Scale 4: Large Power users with maximum demands not exceeding 200kVA less than 200kVA						
Basic Monthly charge	Y	586.55	514.52	656.94	576.26	12%
Energy Consumption:	Y	0.78	0.68	0.87	0.76	12%
Monthly maximum demand (KVA)	Y	217.46	190.75	243.55	213.64	12%
Subject to a minimum monthly charge based on a demand of 40kVA						
5. Scale 7 : Time of Use						
Applicable to consumers with a demand normally exceeding 50kVA						
Basic Monthly charge	Y	620.49	544.29	667.65	585.66	7.6%
Energy Charges (low season)						
Peak	Y	0.99	0.87	1.06	0.93	7.4%
Standard	Y	0.61	0.54	0.66	0.58	7.9%
Off-Peak	Y	0.43	0.38	0.47	0.41	7.7%
Energy Charges (High season - June to August)						
Peak	Y	3.48	3.05	3.74	3.28	7.5%
Standard	Y	0.92	0.81	0.99	0.87	7.8%
Off-Peak	Y	0.50	0.44	0.54	0.47	7.0%
Demand Charges KVA (Peak & Standard only)	Y	73.54	64.51	79.16	69.44	7.6%
Voltage surcharge (calculated as a percentage of demand energy charge)						
Low voltage (400/231v)	N	0.46	0.40	24%	24.00%	12%
Medium voltage (11kv)	N	0.26	0.23	12%	12.00%	12%
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2016		2016/2017		
		APPROVED		PROPOSED		
Monthly minimum charges per meter						
Monthly minimum charges vacant erven	Y	79.94	70.12	92.72	81.33	16%
Monthly Standpipes	Y	61.13	53.62	70.90	62.20	16%
Consumption:						
Per KL: 0-10 KL	Y	9.87	8.66	11.45	10.05	16%
11-15 KL	Y	10.34	9.07	12.00	10.52	16%
16-20 KL	Y	12.30	10.79	14.27	12.52	16%
21+	Y	15.37	13.48	17.83	15.64	16%
Drought Consumption:						
Per KL: 0-10 KL	Y	15.26	13.39	17.71	15.53	16%
11-15KL	Y	17.27	15.15	20.03	17.57	16%
16-20 KL	Y	19.69	17.27	22.84	20.03	16%
21+	Y	23.62	20.72	27.40	24.04	16%

Sporting Bodies/Agreements per KL	Y	7.41	6.50	8.59	7.54	16%
Bulk Supply (Chicory)	Y	9.87	8.66	11.45	10.05	16%
New Connection						
15mm	Y	3,012.27	2,642.34	3,494.24	3,065.12	16%
20mm	Y	3,346.97	2,935.94	3,882.48	3,405.69	16%
25mm	Y	6,693.93	5,871.87	7,764.97	6,811.37	16%
50mm	Y	9,706.21	8,514.22	11,259.20	9,876.49	16%
Water supply by tanker	Y	988.13	866.78	1,146.23	1,005.46	16%
Plus Water as per tariff						
Water supply by tractor	Y					
Plus Water as per tariff						
Disconnection(normal)	Y	1,099.48	964.46	1,275.40	1,118.77	16%
Fitting and Removal	Y	567.31	497.84	658.08	577.26	16%
Special Reading	Y	232.51	203.96	269.72	236.60	16%
Disconnection (normal)	Y	232.51	203.96	269.72	236.60	16%
Connection (of existing)	Y	232.51	203.96	269.72	236.60	16%
Disconnection (normal)	Y	377.32	330.98	437.69	383.94	16%
Callout fee- normal working hours	Y	377.32	330.98	437.69	383.94	16%
Callout fee- After Working Hours	Y	565.99	496.48	656.55	575.92	16%
Callout fee- Sundays and Public Holidays	Y	754.65	661.97	875.38	767.88	16%
Disconnection (non-payment)	Y	377.32	330.98	437.69	383.94	16%
Reconnection (non-payment)	Y	370.47	324.97	429.73	376.96	16%
Administration costs(connection/Disconnection for non-payments)	Y	117.15	102.76	135.89	119.20	16%
After hours:						
Prepaid water meter (cost to be included with disconnection fees)	Y	3,734.20	3,275.61	4,331.67	3,799.71	16%
Prepaid electricity meter (cost to be included with disconnection fees)	Y	1,114.13	977.31	1,247.83	1,094.59	12%
Test Meter: (Refund if faulty)						
Water	Y	572.06	501.81	663.59	582.10	16%
Electricity	Y	822.07	721.11	920.71	807.64	12%
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2015		2016/2017		
		APPROVED		PROPOSED		
Minimum charges p/a on following:						
Household	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Business	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Per point p/a	Y	1,094.17	959.80	1,176.23	1,031.78	7.5%
Housing Scheme - per dwelling	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Hotels, Accom. Establishments	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Per point p/a	Y	1,094.17	959.80	1,176.23	1,031.78	7.5%
Hospitals	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Per point p/a	Y	1,094.17	959.80	1,176.23	1,031.78	7.5%
Schools	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Per point p/a	Y	1,094.17	959.80	1,176.23	1,031.78	7.5%
Availability Charge	Y	2,452.36	2,151.19	2,636.28	2,312.52	7.5%
Per point means the following:						
a) a toilet						
b) a urinal of 1.5 m or part thereof						
Connection fee:						
Connectio Fees (reinstate tarred surface)	Y	4,148.21	3,637.03	4,457.19	3,909.81	7.5%
Connection Fees(No Tarred Surface)	Y	3,051.54	2,676.79	3,280.41	2,877.55	7.5%
Removal by truck per load	Y	364.06	319.35	391.36	343.30	7.5%
Pit Inspection (Health)	Y	321.14	281.70	345.22	302.83	7.5%
Removal - after hours	Y					
Out of URBAN EDGE if service available	Y	2,694.91	2,363.96	2,897.03	2,541.26	7.5%
Mixing Concrete Within A Road Reserve	Y	4,620.58	4,053.14	4,874.71	4,276.07	5.5%
Illegal Dumping	Y	Cost to remove + 100%	Cost to remove + 100%			
Gutter / Rain Water Diverted Into The Sewer Reticulation System	Y	5,775.73	5,066.43	6,093.39	5,345.08	5.5%
Construction Material Diverted Into Storm Water System	Y	5,775.73	5,066.43	6,093.39	5,345.08	5.5%
Tampering With Water Reticulation System - 1st Offence	Y	3,465.44	3,039.86	3,656.04	3,207.05	5.5%
Tampering With Water Reticulation System - 2 nd Offence	Y	6,930.87	6,079.71	7,312.07	6,414.10	5.5%
Tampering With Electricity Reticulation System - 1st Offence	Y	5,383.98	4,722.79	5,680.10	4,982.55	5.5%
Tampering With Electricity Reticulation System - 2nd Offence	Y	10,767.96	9,445.58	11,360.21	9,965.09	5.5%

NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2016			2016/2017	
		APPROVED			PROPOSED	
Pavement Hoarding	Y	693.04	622.12		748.22	656.33 5.5%
Cleaning of property	Y					
Inspection of Installations	Y	443.99	389.47		468.41	410.89 5%
Re-Inspection of Installations	Y	536.22	470.37		565.71	496.24 5%
Photocopies:						
One side only - A4.	Y	2.42	2.12		2.55	2.24 5.5%
- A3	Y	2.42	2.12		2.55	2.24 5.5%
Fax - per page (sending)	Y	19.31	16.94		20.37	17.87 5.5%
Fax - per page (receiving)	Y	7.24	6.35		7.64	6.70 5.5%
Ammonia Prints per linear centimetre	Y	1.09	0.96		1.15	1.01 5.5%
Copy of Voters Roll per ward	Y	422.40	370.53		445.63	390.90 5.5%
Printed Copy of Valuation Roll PORT ALFRED	Y	422.40	370.53		445.64	390.91 5.5%
Printed Copy of Valuation Roll EXCL PORT ALFRED(PER TOWN)	Y	289.65	254.08		305.58	268.05 5.5%
E-Mail Copy of Valuation Roll PER TOWN	Y	482.74	423.46		509.28	446.75 5.5%
Serving of summons	Y	137.58	120.68		145.14	127.32 5.5%
Hire of chemical toilets - per 7 days or part thereof	Y	936.23	821.25		887.72	866.42 5.5%
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2016			2016/2017	
		APPROVED			PROPOSED	
Account not in service register	Y	43.89	38.50		46.30	40.61 5.5%
Account (in service register)	Y	43.89	38.50		46.30	40.61 5.5%
Inspection of deed, document, diagram	Y	103.13	90.47		108.80	95.44 5.5%
Supply of certif. Of valuation,charges against property	Y	136.05	119.34		143.53	125.90 5.5%
Search for information not covered by above (incl. Rates clearance)						
Per hour or portion thereof	Y	136.05	119.34		143.53	125.90 5.5%
List of names & add. of prop. Owners	Y	1,097.14	962.40		1,157.48	1,015.33 5.5%
Applic. for Consent Use	Y	3,780.86	3,316.54 6%		3,988.80	3,498.95 5.5%
Applic for Rezoning	Y	4,726.07	4,145.68 6%		4,986.00	4,373.69 5.5%
Applic for departure:	Y	3,780.86	3,316.54 6%		3,988.80	3,498.95 5.5%
(Sec 15(1)(a)(ii))	Y	3,780.86	3,316.54 6%		3,988.80	3,498.95 5.5%
Applic for Subdivision						
up to and incl 20 erven	Y	3,780.86	3,316.54 6%		3,988.80	3,498.95 5.5%
more than 20 erven	Y	4,726.08	4,145.68 6%		4,986.01	4,373.69 5.5%
plus for each additional erf over 20	Y	472.60	414.56 6%		498.59	437.36 5.5%
Copy of Zoning Scheme Regulation	Y	378.09	331.66 6%		398.89	349.90 5.5%
Copy of Zoning Scheme Map	Y	378.09	331.66 6%		398.89	349.90 5.5%
Encroachments (Boathouses/ea)	Y	557.27	488.83 6%		587.92	515.72 5.5%
Encroachments(upon Municipal owned land) per month						
0-10m2	Y	120.84	106.00 8%		127.49	111.83 5.5%
10-50m2	Y	168.82	148.09 6%		178.11	156.23 5.5%
50-100m2	Y	253.24	222.14 6%		267.17	234.36 5.5%
100-150m2	Y	337.66	296.19 6%		356.23	312.48 5.5%
150-200m2	Y	422.07	370.24 6%		445.28	390.60 5.5%
200-500m2	Y	506.48	444.28 6%		534.34	468.72 5.5%
500-1000m2	Y	844.14	740.47 6%		890.56	781.20 5.5%
Removal of restrictions	Y	4,726.07	4,145.68 6%		4,986.00	4,373.69 5.5%
Sale of Municipal Land - Notices	Y	850.69	746.22 6%		897.48	787.26 5.5%
Issue of zoning satifficates	Y	151.24	132.67 6%		159.56	139.96 5.5%
Status Report from the office of the Survey or General Consolidation	Y	1,012.96	888.56 6%		1,068.67	937.43 5.5%
Road closure of Closure of Public open Space	Y	0.00	0.00 0%		4,218.00	3,700.00
Extension of validity period	Y	0.00	0.00 0%		3,990.00	3,500.00
Amendment of conditions of approval	Y	0.00	0.00 0%		1,710.00	1,500.00
Approval of Architectural Design Manual or Constitution or Site Development Plan	Y	0.00	0.00 0%		2,052.00	1,800.00
Cancellation/ Amendment of General Plan	Y	0.00	0.00 0%		2,850.00	2,500.00
	Y	0.00	0.00 0%		1,710.00	1,500.00
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2016			2016/2017	
		APPROVED			PROPOSED	

Non rateable properties	Y	115.86	101.63	123.39	108.23	6.5%
Ndlambe						
Land	N	0.0082	0.0082	0.0096	0.0096	17%
Improvements	N	0.0082	0.0082	0.0096	0.0096	17%
Will be per the Ndlambe Municipality rates policy						
Pensioner Rebates: as per Rates policy						
45% on business rate - up to R3000	N	45%	45%	45%	45%	N/A
35% on business rate - btwn R 3001 and R 4000	N	35%	35%	35%	35%	N/A
25% on business rate - btwn R 4001 and R5000	N	25%	25%	25%	25%	N/A
COMMUNITY						
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2016		2016/2017		
		APPROVED		PROPOSED		
Fire Prevention inspection (on application)	Y	85.00	74.56	89.25	78.29	5%
Fire Prevention inspection FOLLOW-UP (re-application)	Y	55.00	48.25	57.75	50.66	5%
Fire Prevention Non compliance certificate	Y	75.00	65.79	78.75	69.08	5%
Fire Prevention compliance certificate	Y	75.00	65.79	78.75	69.08	5%
Flammable Substance Certificate - per certificate	Y	75.00	65.79	78.75	69.08	5%
Population Certificate - per certificate	Y	150.00	131.58	157.50	138.16	5%
Dangerous Goods Certificate - per certificate	Y	75.00	65.79	78.75	69.08	5%
Fire Investigation Report - per report	Y	180.00	157.89	189.00	165.79	5%
Training per person per 20 hour course (Non-accredited)	Y	160.00	140.35	166.00	147.37	5%
Emergency Calls:						
Truck and light duty vehicle fires per vehicle involve	Y	380.00	333.33	389.00	350.00	5%
Truck and light duty accidents per vehicle involve	Y	445.00	390.35	467.25	409.87	5%
Formal Dwelling Fires per hour per vehicle	Y	510.00	447.37	535.50	469.74	5%
Informal dwelling fires per hour per vehicle	Y	125.00	109.65	131.25	115.13	5%
Commercial Fires/building per hour per vehicle	Y	780.00	684.21	819.00	718.42	5%
Industrial Fires (building) per hour per vehicle	Y	1,010.00	885.96	1,060.50	930.26	5%
Fire call on (Farms) up to 3 hours	Y	1,460.00	1,280.70	1,533.00	1,344.74	5%
Fire call on (Farms) after 3 hours - per hour	Y	660.00	578.95	693.00	607.89	5%
Assistance Outside Mun. area) up to 3 hours	Y	2,340.00	2,052.63	2,457.00	2,155.26	5%
Assistance after 3 hours / per hour Outside Municipal area.	Y	880.00	771.93	924.00	810.53	5%
Control burning without a permit	Y	1,270.00	1,114.04	1,333.50	1,169.74	5%
Spillage/Hazamat incidents per hour per incidents	Y	1,270.00	1,114.04	1,333.50	1,169.74	5%
Any other incidents not mentioned above	Y	1,010.00	885.96	1,060.50	930.26	5%
Dealers - flammable substances: Flammable Liquid Store - per store	Y	85.00	74.56	89.25	78.29	5%
Flammable Liquid Storage Tank (above & underground) - per tank	Y	85.00	74.56	89.25	78.29	5%
Spray Room and Spray Booth - per room or booth	Y	85.00	74.56	89.25	78.29	5%
Mixing and Decanting Rooms - per room	Y	75.00	65.79	78.75	69.08	5%
Liquid Petroleum Gas: Bulk Tanks - per tank	Y	85.00	74.56	89.25	78.29	5%
Storage - per storage facility	Y	85.00	74.56	89.25	78.29	5%
Filling - per filling site	Y	85.00	74.56	89.25	78.29	5%
LPG Cylinders - per cylinder irrespective of size 9kg	Y	35.00	30.70	36.75	32.24	5%
LPG Cylinders - per cylinder irrespective of size 14kg	Y	55.00	48.25	57.75	50.66	5%
LPG Cylinders - per cylinder irrespective of size 19kg	Y	70.00	61.40	73.50	64.47	5%
LPG Cylinders - per cylinder irrespective of size 48kg	Y	102.00	89.47	107.10	93.85	5%
Incidents and Special Events: Fire Officer per hour	Y	110.00	95.49	115.50	101.32	5%
Senior Firefighter per hour	Y	130.00	114.04	136.50	119.74	5%
Chief Fire Officer per hour	Y	150.00	131.58	157.50	138.16	5%
Vehicle per hour	Y	190.00	166.67	199.50	175.00	5%
Special Events						
Filling Swimming pools per load plus per kilometre	Y	820.00	719.30	861.00	755.26	5%
Water Deliveries / per hour plus per kilometre travelled	Y	410.00	359.65	430.50	377.63	5%
Clean spillages (Oil, petrol & debris ect.) per hour	Y	1,100.00	964.91	1,155.00	1,013.16	5%
Per kilometre travelled	Y	7.00	6.14	7.35	6.45	5%
Removal Charges monthly residents (incl vacant erven)- 1x weekly removal	Y	81.05	71.10	86.73	76.08	
Special removals (household refuse) per load	Y	249.53	218.69	262.01	234.21	7%
BUSINESSES						
Removal charges monthly (Businesses)	Y	376.51	330.27	395.33	353.39	7%
Additional removals per load	Y	509.77	447.17	535.26	478.47	7%
Hiring of 6m ³ skip bin per 7 days or part thereof (incl disposal costs) per	Y	1050.73	921.70	1103.27	966.21	7%
Availability of and or/ hiring of skip bin 6m ³ per bin per load per event (Incls	Y	1050.73	921.70	1103.27	966.21	7%
Events :Availability of refuse bins and clean up operations	Y	1824.00	1600.00	1915.20	1,712.00	7%
INSTITUTIONS						
Institutions (schools, hospitals, retirement villages, SAPS, Home Affairs, Ma	Y	589.38	517.00	580.85	553.19	7%
Disposal at Santa refuse site						
Garden refuse per month	Y	110.01	96.50	120.00	103.255	7%
Building rubble per month	Y	285.00	250.00	313.50	267.5	7%
load		34.00	30.61	34.90	32.7527	

Environmental levy	Y	21.90	19.21	21.00	23.94	
Alexandria						
single plot	Y	1,091.49	957.45	1167.90	1,024.47	7%
Digging of grave (excluding covering of grave)	Y	1,261.41	1106.50	1349.71	1,183.96	7%
Kwanonqubela (Single plot)	Y	149.34	131.00	159.79	140.17	7%
Wentzels Park (Single plot)	Y	149.34	131.00	159.79	140.17	7%
Bathurst (Single plot)						
Freestons (adult)	Y	149.34	131.00	159.79	140.17	7%
Digging of 6ft grave (excluding covering of grave)	Y	1,261.41	1106.50	1349.71	1,183.96	7%
Port Alfred (Single plot)						
Single plot	Y	1,091.49	957.45	1167.90	1,024.47	7%
Digging of 6ft grave (excluding covering of grave)	Y	1,261.41	1106.50	1349.71	1,183.96	7%
Digging of 9ft grave (excluding covering of grave)	Y	1,706.12	1496.60	1825.55	1,601.36	7%
Plaque (Space)	Y	719.25	630.92	769.60	675.08	7%
Stillborn child	Y	669.42	604.75	737.67	647.08	7%
Nemato (Single plot)	Y	149.34	131.00	159.79	140.17	7%
Boesmansriviermond (single plot)						
Single plot	Y	1,091.49	957.45	1167.90	1,024.47	7%
Digging of 6ft grave excluding covering of grave)	Y	1,261.41	1106.50	1349.71	1,183.96	7%
Plaque	Y	429.78	377.00	459.86	403.39	7%
Marseille (no digging of grave)	Y	149.34	131.00	159.79	140.17	7%
Kenton on Sea (single plot)						
Single plot	Y	1,091.49	957.45	1167.90	1,024.47	7%
Digging of 6ft grave (excluding covering of grave)	Y	1,261.41	1106.50	1349.71	1,183.96	7%
Ekuphumleni (single plot)	Y	149.34	131.00	159.79	140.17	7%
Other fees: Exhumation (adults & children) in ALL towns	Y	1869.03	1639.50	1999.86	1,754.27	7%
Covering of all graves		890.226	780.90	952.54	835.56	7%
Hiring of Shredder per day				550.00	627.00	

NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017

DESCRIPTION	VAT	2015/2016		2016/2017		
		APPROVED		PROPOSED		
Cattle (per head)						
1-20 per head	Y	132.35	116.10	145.60	127.72	10%
Over 20 per head	Y	233.19	204.55	256.50	225	10%
Calves (4-8 mths) per head per mth	Y	69.33	60.82	76.26	66.9	10%
Horses & donkeys (per head)	Y	132.35	116.10	145.60	127.72	10%
Dipping per head per month	Y	69.33	60.82	76.26	66.9	10%
All animals (per head) per day or part thereof storage in pound(unbranded)						
Driving fees (per head)	Y	207.48	182.00	230.00	201.75	
Call out transport	Y	184.68	162.00	200.00	175.44	
Transport of cattle per km	Y	223.78	196.30	223.78	196.3	
Branding of cattle per head (when unbranded cattle is collected)	Y	9.12/km	R8 / km	20.00/kl	17.54/kl	
All animals (per head) per day or part thereof storage in pound(branded)	Y	57.00	50.00	100	87.72	
Driving fees (per head)				114	100	
Call out transport				86.07	75.5	
Transport of cattle per km				109.3	95	
Branding of cattle per head (when branded cattle is collected)				13.68/kl	12/kl	
				0	0	
Document search fee per document						
Roadworthy (motor bikes)	Y	s Gazetted from time to time		itted from time to time		
Roadworthy (light vehicle & trailer)	Y	s Gazetted from time to time		itted from time to time		
Roadworthy (bus)	Y	s Gazetted from time to time		itted from time to time		
Roadworthy (trucks)	Y	s Gazetted from time to time		itted from time to time		
Issue of certificate	Y	s Gazetted from time to time		itted from time to time		
Temporary Licence (48 hrs)	Y	s Gazetted from time to time		itted from time to time		
Temporary Licence (21 day)	Y	s Gazetted from time to time		itted from time to time		
Public Driving Permits:				As Gazetted from time to time		
Application	Y	s Gazetted from time to time		itted from time to time		
Issue of permit	Y	s Gazetted from time to time		itted from time to time		
Conversion of licences	Y	s Gazetted from time to time		itted from time to time		
Penalties p/m	Y	s Gazetted from time to time		itted from time to time		
Learners Licence Application	Y	s Gazetted from time to time		itted from time to time		
Learners Licence Authorisation	Y	s Gazetted from time to time		itted from time to time		
Drivers Licence, EB&B Application	Y	s Gazetted from time to time		itted from time to time		
Drivers Licence, EB&B Authorisation	Y	s Gazetted from time to time		itted from time to time		
Drivers Licence, Heavy Duty	Y	s Gazetted from time to time		itted from time to time		
Temporary Drivers Licence	Y	s Gazetted from time to time		itted from time to time		
Duplicate Learners Licence	Y	s Gazetted from time to time		itted from time to time		
Duplicate Document	Y	s Gazetted from time to time		itted from time to time		
Unauthorised use of DLTC - No AOG	N	s Gazetted from time to time		itted from time to time		
Impounding of trailers, caravans & vehicles / km						
Storage of impounded trailer, caravan or other similar vessel, per day or	Y	85.00	74.56	90.95	79.78	7%
Storage of impounded vehicle per day or part thereof	Y	140.00	122.81	149.80	131.40	7%
Application For Special Event requiring traffic services- per event per day	Y	350.00	307.02	374.50	328.51	7%
Application: Display a banner smaller than 3m ² per event - Deposit	Y	70.00	61.40	74.90	65.70	7%
Displaying a banner/ poster less than 3m ² per banner/ poster per event	Y	260.00	228.07	278.20	244.04	7%
Application: Display a banner smaller than 3m ² per event - Deposit	Y	150.00	131.58	160.50	140.79	7%
Display a banner larger than 3m ² (max. 6m ²) per banner per event	Y	250.00	219.30	267.50	234.65	7%
Display of a banner/ poster larger than 6m ² per banner/ poster per event	Y	450.00	394.74	481.50	422.37	7%
Displaying an illuminated advertising Sign - per day	Y	350.00	307.02	374.50	328.51	7%
Display of Estate Agent signs: "On Show" "Show House" etc. - per dwelling/	Y	800.00	701.75	856.00	750.88	7%

Private Display of "On Show" Show House" etc. - per dwelling/ unit	Y	1,200.00	1,052.63		1284.00	1,126.32	7%
Removal of illegally erected/ unauthorized banners in municipal area (incl. Travelling to collect and store - per k/m	Y	250.00	219.30		267.50	234.65	7%
Storage fee - per sign per day	Y	3.15	2.76		3.37	2.96	7%
Removal of illegally erected/ unauthorized signboard in municipal area (incl. Travelling to collect and store - per k/m	Y	70.00	61.40		74.90	65.70	7%
Storage fee - per sign board, banner per day	Y	70.00	61.40		74.90	65.70	7%
Removal of authorized banner, signboard, poster which is in contravention of	Y	250	219.30		267.50	234.65	7%
Escort Duties / Services Rendered During An Event - Traffic Control at Point	Y	300	263.16		321.00	281.58	7%
Escort Duty per hour or part thereof	Y	70.00	61.40		74.90	65.70	7%
Travelling during the event / duty - per k/m	Y	3.15	2.76		3.37	2.96	7%
Closure of Roads during Events - per hour	Y	250.00	219.30		267.50	234.65	7%
Damage to Road Traffic Signs -	Y	250.00	219.30		267.50	234.65	7%
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017							
DESCRIPTION	VAT	2015/2016		2016/2017			
		APPROVED		PROPOSED			
Beach Launches							
Beach launch per annum Ndlambe	Y	381.90	335.00		380.00	333.33	
River usage fee per annum Ndlambe	Y	381.90	335.00		380.00	333.33	
Horse Power Levy / per h.p.	Y	1-99h/p -	1-99h/p -	1-99hp - R3 & 100 up - R4			
Maintenance Levy per sea going craft (p.a.)	Y	R 547.20	480.00		550.00	482.46	
Jet Ski (sea going only, p.a.)	Y	R 547.20	480.00		550.00	482.46	
Passenger Cruises - fee per capacity p/a	Y	R 51.30	45.00		50.00	43.86	
Boat reg decal replacement	Y	R 51.30	45.00		50.00	43.86	
Event permit per day	Y	R 547.20	480.00		550.00	482.46	
Application commercial/tourist boat registration and application process	Y	R 501.60	440.00		500.00	482.86	
Exemption / registration per day	Y	R 912.00	800.00		930.00	815.79	
Special events:							
Application for events on a river per day	Y	R 547.20	480.00		550.00	482.46	
Availability fee of a river official per day or part thereof	Y	R 1,345.20	1,180.00		1350.00	1184.21	
Application for mooring in the river (buoy)	Y	R 250.80	220.00		200.00	175.44	
Fee per annual boat registration payable to a boat registration agent	Y	As			As determined by SLA		
Accommodation							
Deposit payable for accomodation (Refundable)		50%			50% deposit		
Kap river lodge	Y	R400 for 2			R420 for 2		
Lodge 2 (kap river)	Y	R200 for 2			R420 for 2		
Fisherman					R210 for 2		
Xhosa hut	Y	R160 for 2 ppl + R50/person			R168 for 2 ppl + R55/person		
Oribi cottage	Y	Base rate R300 for 2			Base rate R315 for 2		
Kap river picnic site	Y	person + R18 p/child			+ R18 p/child		
Fig tree camping site	Y	site/day + R 30.00/person			site/day + R 30.00/person/day +		
Fish river camping	Y	site/day + R30.00/person/day + R30.00/person on +			site/day + R33.00/person/day + R30.00/person on +		
Hiking trail Roundhill Kap river	Y	R18/child			R18/child		
Vehicle entrance fee Fish river	Y	person + R18/child			R33/person + R18/child		
Canoe fees per 3 hours	Y	R00/canoe (2 seater)			R120.00/canoe (2 seater)		
Game drives	Y	R75.00/game drive/person			R75.00/game drive/person		
Educational outing - day fee	Y	R25.00/child			R25.00/child		
Educational outing - over night		R60.00/adult + R40.00/child			R40.00/child		
Orchard		R200.00 for 2 ppl + R50/person thereafter			R210.00 for 2 ppl + R55/person thereafter		
Hire of trap cages		R50.00/ trap cage/ 48 hours			R55.00/ trap cage/ 48		
Beach Non-commercial event application fee (ie wedding)	Y	50 / application	19 / application		R250 / application	19/ application	
Beach event on beach - application fee	Y	00 / application	39 / application		R1250 / application	97/ application	
Environmental Levy	Y	21.09	18.05		23.20	20.35	
Business Licences							
Business Licence: Food vendors in caravans & carts or similar vessel	Y	347.70	305.00		365.09	320.25	5%
Business Licence: General Dealers	Y	425.79	373.50		447.08	392.18	5%
Certificate of Acceptability - Catering	Y	425.79	373.50		447.08	392.18	5%

Business Licence: Supermarkets, Wholesales & Butcheries	Y	1,128.74	991.00		1,186.23	1,040.55	5%
Business Licence: Restaurants, B&B's & Hotels	Y	1,234.05	1,082.50		1,295.75	1,138.83	5%
Business Licence and COA: Coffee Shop		425.79	373.50		447.08	392.18	5%
Business Licence and COA: Take-Aways		425.79	373.50		447.08	392.18	5%
Business Licence: Spaza Shops	Y	425.79	373.50		447.08	392.18	5%
Business Licence Application and issue of Certificate of Competence: Funeral Parlours	Y	1,820.81	1,597.20		1,911.85	1,677.06	5%
Re-issue of Certificate of Competence per annum: Funeral Parlours	Y	1,820.81	1,597.20		1,911.85	1,677.06	5%
Business Licence Application and issue of Certificate of Acceptability p/a: B&B's, Guest Houses	Y	490.77	430.50		515.31	452.03	5%
Hawkers Licence - Trucks and Bakkies	Y						
Hawkers Licence/Street Vendor per annum	Y	251.94	221.00		264.54	232.05	5%
Hawkers Licence /Street Vendor (Special application Events)	Y				75.639	66.35	
Issue of Certificate of Acceptability per annum: Dalries	Y	610.47	535.50		640.99	562.28	5%
CBD Call outs for food condemnations per occasion (includes issuing of condemnation certificate)	Y	490.77	430.50		515.31	452.03	5%
Other Fees: Exhumation (Adults& Children) in ALL towns	Y	1,936.70	1,698.86		2,033.54	1,783.80	5%

Electronical Duplicate card/ea	Y	9.61	8.43	5%	10.09	8.85	5%
Reserved Item/each	Y	9.61	8.43	5%	10.09	8.85	5%
Fines: O/d videos/item/day max R25+ postage	Y	33.64	29.51	5%	35.32	30.98	5%
Fines: other o/d items/item/week+ postage	Y	9.61	8.43	5%	10.09	8.85	5%
Membership fee (o/s municipal area)	Y	81.67	71.64	5%	85.75	75.22	5%
Administration fee	Y	20.16	17.68	5%	21.16	18.56	5%

CORPORATE SERVICES

NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017

DESCRIPTION	VAT	2015/2016		2016/2017		
		APPROVED		PROPOSED		
Memorial Hall						
Bazaar	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Concerts & Theatricals: Amateur	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Professional	Y	1,618.84	1,421.00	R 1,708.88	R 1,499.16	5.5%
Rehearsals, Amateur	Y	210.90	185.00	R 222.30	R 195.18	5.5%
Rehearsals, Professional	Y	310.08	272.00	R 327.18	R 286.96	5.5%
Exhibition of Goods	Y	1,618.94	1,421.00	R 1,708.88	R 1,499.16	5.5%
Flower & Agricultural Shows	Y	747.84	656.00	R 788.88	R 692.08	5.5%
Public Meetings & Lectures	Y	624.72	548.00	R 658.92	R 578.14	5.5%
Religious Services	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Weddings & Dances	Y	1,619.94	1,421.00	R 1,708.88	R 1,499.16	5.5%
Other purposes	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Other purposes approved by Council	Y	210.90	185.00	R 222.30	R 195.18	5.5%
Exhibition of Goods	Y	747.84	656.00	R 788.88	R 692.08	5.5%
Public Meetings & Lectures	Y	624.72	548.00	R 658.92	R 578.14	5.5%
Other Purposes	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Other purposes approved by Council	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Crockery per place setting	Y	3.19	2.80	R 3.36	R 2.95	5.5%
Crockery, per item	Y	3.19	2.80	R 3.36	R 2.95	5.5%
Cutlery, per place setting	Y	3.19	2.80	R 3.36	R 2.95	5.5%
PA System	Y	353.40	310.00	R 372.78	R 327.05	5.5%
Piano	Y	353.40	310.00	R 372.78	R 327.05	5.5%
Deposit: Twice hire charge plus R to a maximum of R	N	1,263.00	1,263.00	R 1,332.00	R 1,332.47	5.5%
Kitchen	Y	532.38	487.00	R 562.02	R 492.69	5.5%
Weddings	Y	873.24	766.00	R 921.12	R 808.13	5.5%
Concerts & Theatricals: Amateur	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Professional	Y	873.24	766.00	R 921.12	R 808.13	5.5%
Rehearsals, Amateur	Y	148.20	130.00	R 156.18	R 137.15	5.5%
Rehearsals, Professional	Y	148.20	130.00	R 156.18	R 137.15	5.5%
Church Services (per hour)	Y	297.54	281.00	R 385.00	R 275.36	5.5%
Bazaars	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Games evenings	Y	148.20	130.00	R 156.18	R 137.15	5.5%
Other purposes	Y	498.18	437.00	R 525.54	R 461.04	5.5%
Other purposes approved by Council	Y	211.36	185.40	R 223.44	R 195.80	5.5%
Deposit for Weddings	N	661.00	661.00	R 697.00	R 697.36	5.5%
Deposit for other purposes	N	331.00	331.00	R 348.00	R 349.21	5.5%

NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017

DESCRIPTION	VAT	2015/2016		2016/2017	
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		APPROVED		PROPOSED		
Booking Fee						
Weddings	Y	873.24	786.00	R 921.12	R 808.00	5.5%
Disco's	Y	986.36	874.00	R 1,051.08	R 922.00	5.5%
Concerts & Theatricals: Amateur	Y	223.44	196.00	R 235.98	R 207.00	5.5%
Professional	Y	624.72	548.00	R 658.92	R 578.00	5.5%
Rehearsal, Amateur	Y	125.40	110.00	R 132.24	R 116.00	5.5%
Rehearsal, Professional	Y	173.28	152.00	R 182.40	R 160.00	5.5%
Church Services (per hour)	Y	297.54	261.00	R 313.50	R 275.00	5.5%
Public Meetings	Y	624.72	548.00	R 658.92	R 578.00	5.5%
Bazaars	Y	498.18	437.00	R 525.54	R 461.00	5.5%
Games evenings	Y	148.20	130.00	R 156.18	R 137.00	5.5%
In-house sports: Amateur	Y	498.18	437.00	R 525.54	R 461.00	5.5%
Professional	Y	624.72	548.00	R 658.92	R 578.00	5.5%
Other purposes	Y	498.18	437.00	R 525.54	R 461.00	5.5%
Other purposes approved by Council	Y	1,248.30	1,095.00	R 1,316.70	R 1,155.00	5.5%
Deposit for Weddings/dances/discos	N	661.00	661.00	R 697.00	R 697.00	5.5%
Deposit for other purposes	N	331.00	331.00	R 349.00	R 349.00	5.5%
Deposit for disco and shows	Y	3,420.00	3,000.00	R 3,165.00	R 3,165.00	5.5%
Deposit for all the following:						
Hiring fees:	Y	624.72	548.00	R 0.00	R 578.00	5.5%
Public Meetings excl Religious	Y	297.54	261.00	R 313.50	R 275.00	5.5%
Religious Meetings (Services)	Y					
Social events (incl. Bazaars, concerts, & church functions)	Y	624.72	548.00	R 658.92	R 578.00	5.5%
Sporting events	Y	297.54	261.00	R 313.50	R 275.36	5.5%
School events	Y	297.54	261.00	R 313.50	R 275.36	5.5%
Disco's	Y	997.50	875.00	R 1,062.22	R 923.13	5.5%
Rehearsals	Y	297.54	261.00	R 313.50	R 275.36	5.5%
Outsiders (not resident in District)	Y	1,122.90	985.00	R 1,184.46	R 1,039.00	5.5%
NDLAMBE MUNICIPALITY TARIFF LIST 2016/2017						
DESCRIPTION	VAT	2015/2016		2016/2017		
		APPROVED		PROPOSED		
Religious Meetings (Services)	Y	297.54	261.00	R 313.50	R 275.36	5.5%
School events	Y	297.54	261.00	R 313.50	R 275.36	5.5%
Other functions	Y	297.54	261.00	R 313.50	R 275.36	5.5%
Hire tables	Y	61.56	54.00	R 64.98	R 56.97	5.5%
Hire chairs	Y	12.54	11.00	R 13.68	R 11.61	5.5%
Deposit for all the following:						
Religious Meetings (Services)	N	414.00	414.00	R 437.00	R 436.77	5.5%
Other functions	N	910.00	910.00	R 960.00	R 960.05	5.5%
Crockery / cutlery deposit	N	249.00	249.00	R 468.41	R 262.70	5.5%
Crockery/ cutlery per place setting	N	2.00	2.00	R 565.71	R 2.11	5.5%
Bathurst and other Halls						
Religious Meetings (Services)	Y	297.54	261.00	R 313.50	R 275.36	5.5%
School events	Y	297.54	261.00	R 313.50	R 275.36	5.5%
Other functions	Y	624.72	548.00	R 658.92	R 578.14	5.5%
Hire tables	Y	61.56	54.00	R 64.98	R 56.97	5.5%
Hire chairs	Y	12.54	11.00	R 13.22	R 11.61	5.5%
Deposit for all the following:						
Religious Meetings (Services)	N	249.00	249.00	R 263.00	R 263.00	5.5%
Other functions	N	745.00	745.00	R 786.00	R 786.00	5.5%

OTHER SUPPORTING DOCUMENTS

DCWP Schedule - Supporting Table S-11: Reconciliation of Budget to Budgeted Financial Performance

Description	Fiscal Year	2019/20			Current Year Budget			2019/20 Budgeted Financial Performance		
		Actual	Budget	Variance	Budget	Actual	Variance	Budget	Actual	Variance
Revenue										
Net Revenue										
Expenses										
Net Expense										
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EC105 Ndlabbe - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - COUNCIL GENERAL	Vote 2 - MUNICIPAL MANAGER	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY PROTECTION SERVICES	Vote 5 - COMMUNITY PROTECTION SERVICES 2	Vote 6 - INFRASTRUCT URAL DEVELOPME T	Vote 7 - INFRASTRUCT URAL DEVELOPME T 2	Vote 8 - ELECTRICITY SERVICES	Vote 9 - WATER SERVICES	Vote 10 - FINANCIAL SERVICES	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
R Income	1																
Revenue By Source																	
Property taxes		-	-	-	-	-	-	-	-	-	80,998	-	-	-	-	-	80,998
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	81,890	-	-	-	-	-	-	-	81,890
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	46,775	-	-	-	-	-	-	46,775
Service charges - refuse revenue		-	-	-	-	-	21,483	-	-	-	-	-	-	-	-	-	21,483
Service charges - other		-	-	-	25,418	-	-	-	-	-	-	-	-	-	-	-	25,418
Rental of facilities and equipment		-	-	-	-	22	1	-	-	-	-	-	-	-	-	-	23
Interest earned - external investments		628	-	150	-	-	4,378	-	-	-	-	-	-	-	-	-	5,156
Interest earned - outstanding debtors		1,843	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,843
Dividends received		-	-	-	221	-	776	-	591	1,388	2,299	-	-	-	-	-	5,275
Fines		-	-	5	6	358	-	-	-	-	-	-	-	-	-	-	369
Licences and permits		-	-	-	791	2,471	-	-	-	-	-	-	-	-	-	-	3,262
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue		127	151	103	1,306	71	3,105	291	642	380	555	-	-	-	-	-	6,580
Transfers recognised - operational		3,789	-	2,750	3,454	-	1,303	-	-	9,950	74,675	-	-	-	-	-	93,867
Gain on disposal of PPE		177	22	35	81	-	91	-	88	33	41	-	-	-	-	-	569
Total Revenue (excluding capital transfers and contributions)		6,380	173	3,643	31,277	3,921	31,123	201	62,483	61,446	175,050	-	-	-	-	-	374,877
Expenditure By Type																	
Employee related costs		2,973	7,071	8,016	25,771	11,305	34,893	1,362	449	6,818	18,862	-	-	-	-	-	114,500
Remuneration of councillors		5,966	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,966
Debt impairment		14,351	-	-	-	-	-	-	-	-	-	-	-	-	-	-	14,351
Depreciation & asset impairment		79	190	247	902	13	1,911	-	848	150	302	-	-	-	-	-	4,644
Finance charges		210	-	34	-	-	455	-	-	1,254	-	-	-	-	-	-	1,953
Bank purchases		-	-	19	30	1	8	-	43,853	14,500	14	-	-	-	-	-	58,314
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		180	3,109	-	-	-	-	-	-	-	-	-	-	-	-	-	3,289
Transfers and grants		490	650	-	182	30	2,076	75	10,131	140	1,683	-	-	-	-	-	14,757
Other expenditure		11,940	4,538	7,287	27,836	4,863	33,625	-	-	-	-	-	-	-	-	-	114,174
Loss on disposal of PPE		4	6	16	29	-	57	-	34	-	-	-	-	-	-	-	136
Total Expenditure		36,187	15,045	15,916	54,755	19,429	73,035	2,324	71,728	68,145	20,094	-	-	-	-	-	307,699
Surplus/(Deficit)		(29,807)	(15,473)	(12,273)	(23,478)	(12,498)	(41,912)	(2,123)	(9,245)	(1,291)	(16,033)	-	-	-	-	-	(372,822)
Transfers recognised - capital		-	46	-	790	-	22,880	-	-	-	128	-	-	-	-	-	23,744
Contributions recognised - capital		-	-	-	-	-	-	-	8,900	3,171	-	-	-	-	-	-	12,071
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(29,807)	(15,427)	(12,273)	(22,702)	(12,498)	(19,332)	(2,123)	(3,745)	(4,432)	(14,862)	-	-	-	-	-	(322,204)

1. Departmental columns to be based on municipal organization structure

EC105 Ndlambe - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days		-	-	-	-	-	-	-	-	-	-
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
Total Call investment deposits	2	-	-	-	-	-	-	-	-	-	-
Consumer debtors											
Consumer debtors		69,254	61,356	65,304	-	-	-	-	-	-	-
Less: Provision for debt impairment		(42,649)	(48,381)	(40,390)	-	-	-	-	-	-	-
Total Consumer debtors	2	26,605	12,975	24,914	-	-	-	-	-	-	-
Debt impairment provision											
Balance at the beginning of the year		-	-	-	-	-	-	-	-	-	-
Contributions to the provision		(42,649)	(48,381)	(40,390)	-	-	-	-	-	-	-
Bad debts written off		-	-	-	-	-	-	-	-	-	-
Balance at end of year		(42,649)	(48,381)	(40,390)	-	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		1,074,530	1,060,577	1,087,349	36,727	37,638	1,391	-	37,285	62,924	55,752
Leases recognised as PPE	3	26,225	26,208	26,630	-	-	-	-	-	-	-
Less: Accumulated depreciation		444,772	479,192	511,853	-	-	-	-	-	-	-
Total Property, plant and equipment (PPE)	2	655,983	607,593	602,126	36,727	37,638	1,391	-	37,285	62,924	55,752
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		3,371	3,940	4,396	-	-	-	-	-	-	-
Current portion of long-term liabilities		-	-	-	-	-	-	-	-	-	-
Total Current liabilities - Borrowing		3,371	3,940	4,396	-	-	-	-	-	-	-
Trade and other payables											
Trade and other creditors		65,770	36,160	43,072	-	-	-	-	-	-	-
Unspent conditional transfers		9,916	4,845	9,183	-	-	-	-	-	-	-
VAT		3,937	3,166	4,999	-	-	-	-	-	-	-
Total Trade and other payables	2	79,623	44,170	57,254	-	-	-	-	-	-	-
Non current liabilities - Borrowing											
Borrowing	4	23,673	19,777	15,405	-	-	-	-	-	-	-
Finance leases (including PPP asset element)		-	-	-	-	-	-	-	-	-	-
Total Non current liabilities - Borrowing		23,673	19,777	15,405	-	-	-	-	-	-	-
Provisions - non-current											
Retirement benefits		49,315	46,181	47,775	-	-	-	-	-	-	-
List other major provision items		-	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation		5,806	20,483	17,117	-	-	-	-	-	-	-
Other		4,064	5,311	5,337	-	-	-	-	-	-	-
Total Provisions - non-current		59,186	71,975	70,229	-	-	-	-	-	-	-
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		583,997	656,255	669,172	-	-	-	-	-	-	-
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Restated balance		583,997	656,255	669,172	-	-	-	-	-	-	-
Surplus/(Deficit)		31,124	12,917	37,596	31,642	32,554	1,391	-	32,284	36,981	40,674
Appropriations to Reserves		-	-	-	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		-	-	-	-	-	-	-	-	-	-
Accumulated Surplus/(Deficit)	1	615,121	669,172	706,768	31,642	32,554	1,391	-	32,284	36,981	40,674
Reserves											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	615,121	669,172	706,768	31,642	32,554	1,391	-	32,284	36,981	40,674
Total capital expenditure includes expenditure on nationally significant priorities:											
Provision of basic services											

References

1. Must reconcile with Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Must reconcile with Table A6 Budgeted Financial Position
3. Leases treated as assets to be depreciated as the same as purchased/constructed assets. Includes PPP asset element accounted for as finance leases
4. Borrowing must reconcile to Table A17

EC105 Ndambé - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid / Operating Expenditure	2.5%	2.8%	2.4%	0.0%	0.8%	8.7%	0.0%	0.5%	0.5%	0.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing / Own Revenue	4.4%	4.7%	3.7%	1.1%	1.1%	8.8%	0.0%	0.7%	0.7%	0.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	1.6%	2.3%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.1	0.9	1.0	-	-	-	-	-	-	-
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.1	0.9	1.0	-	-	-	-	-	-	-
Liquidity Ratio	Monetary Assets/Current Liabilities	0.3	0.4	0.4	-	-	-	-	-	-	-
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		92.0%	108.3%	93.1%	100.0%	100.0%	115.8%	0.0%	100.0%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		92.0%	108.3%	93.1%	100.0%	100.0%	115.8%	0.0%	100.0%	100.0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	14.0%	11.0%	14.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		371.0%	203.9%	554.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other Indicators											
Electricity Distribution Losses (Z)	Total Volume Losses (kWh)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (Z)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kℓ)										
Employee costs	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	34.0%	40.0%	39.7%	32.2%	32.3%	32.4%	0.0%	30.6%	30.9%	30.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	35.0%	42.3%	41.9%	33.0%	34.1%	34.1%		32.2%	32.5%	32.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.1%	4.3%	3.7%	6.3%	6.0%	6.0%		6.4%	6.8%	6.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	18.8%	18.2%	15.1%	2.3%	2.3%	2.3%	0.0%	1.8%	1.8%	1.8%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	14.9	13.2	28.2	36.2	39.2	36.2	-	35.4	35.4	37.3
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	24.2%	17.8%	21.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	1.1	1.1	0.4	0.0	0.0	(4.2)	52.4	0.4	0.2	0.6

- References**
- Consumer debtors > 12 months old are excluded from current assets
 - Only include if services provided by the municipality

Calculation data

Debtors > 90 days											
Monthly fixed operational expenditure		15,423	18,057	17,446	20,926	20,896	19,276	(1,850)	23,080	23,983	25,412
Fixed operational expenditure % assumption		40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%	40.0%
Own capex		12,317	24,584	35,829	4,897	5,806	(480)		40.0%	40.0%	40.0%
Borrowing		200	509	456	-	-	-		5,078	27,376	17,927

Detail on the provision of municipal services for A10

Municipal Services	Municipal Services	2013/14			2014/15			2015/16			2016/17			2017/18			2018/19			
		Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	
Municipal Services	Municipal Services	1	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		2	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		3	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		4	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		5	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		6	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		7	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		8	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		9	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		10	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		11	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		12	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		13	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		14	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0
		15	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0	1,400	1,400	0

EC105 Ndlambe Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	17,727	17,737	7,785							
Cash + investments at the yr end less applications - R'000	18(1)b	2	(17,533)	5,684	8,281	151	170	(81,183)	(88,438)	9,361	5,850	16,308
Cash year end/monthly employee/supplier payments	18(1)b	3	1.1	1.1	0.4	-	-	-	-	-	-	-
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	31,124	12,917	37,586	0.0	0.0	(4.2)	52.4	0.4	0.2	0.6
Service charge rev % change - macro CPX target exclusive	18(1)a,(2)	5	N.A.	(2.5%)	12.3%	32.8%	32,554	1,391	-	32,284	38,981	40,674
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	90.0%	102.6%	90.5%	(6.0%)	(6.0%)	(106.0%)	5.7%	(0.5%)	(0.5%)	(0.5%)
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	10.0%	11.2%	10.1%	97.5%	97.5%	111.8%	0.0%	97.5%	97.5%	97.5%
Capital payments % of capital expenditure	18(1)c;18	8	139.8%	133.6%	136.2%	7.2%	7.2%	7.2%	0.0%	5.6%	6.5%	7.1%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	1.6%	2.3%	1.3%	100.0%	100.0%	152.7%	0.0%	100.0%	100.1%	100.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current consumer debtors % change - Incr/(decr)	18(1)a	11	N.A.	(26.2%)	46.3%							
Long term receivables % change - Incr/(decr)	18(1)a	12	N.A.	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.9%	1.6%	1.5%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	57.4%	53.4%	1444.2%	0.0%	64.2%	40.1%	47.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

EC105 Ndlemba - Supporting Table SA12a Property rates by category (current year)

Description	Rate	Real	Indust	Bus. & Comm.	Farm prop.	State-owned	Muni prop.	Public service infra.	Private owned towns	Formal & Informal Sects.	Comm. Land	State trust land	Section 8(2)(b) (note 1)	Protect Areas	National Monuments	Public benefit organs.	Mining Props.
Current Year 2015/16																	
Valuations:																	
No. of properties		18 802		5 375	1 200		1 160		180								
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations	1			1	1		1		1								
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections																	
Estimated no. of properties not valued	5																
Years since last valuation (least)																	
Frequency of valuation (least)																	
Method of valuation used (select)		3	3	4	3	3	4	3	4	3	4	3	4	3	4	3	4
Base of valuation (select)		Market	Market	Land & impr	Market	Market	Land & impr	Market	Land & impr	Market	Land & impr	Market	Land & impr	Market	Land & impr	Market	Land & impr
Prising-in properties s21 (numbers)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-natural rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-Other (Rm)																	
Total valuation reductions:	2																
Total value used for rating (Rm)																	
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate																	
Rate revenue budget (R'000)	3																
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)																	
Special rating areas (R'000)	4																
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm (R'000)																	
Rebates, exemptions - other (R'000)																	
Prases-in reductions/discounts (R'000)																	
Total rebates, exemptions, reductions, discounts (R'000)																	
References:																	

1. Land & Assistance Act, Realisation of Land Rights, Communal Property Associations
2. Include value of additional reductions is their value greater than MPRQ minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include errors collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

EC105 Ndlambe - Supporting Table SA12b Property rates by category (budget year)

Description	Rat	Rat	Indust	Bus. & Comm.	Farm prop.	State-owned	Muni prop.	Public services infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 127(1)(a) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
Budget Year 2016/17																	
Valuations:																	
No. of properties																	
No. of exceptionally difficult properties s7(2)																	
No. of supplementary valuations		18 602		5 375	1 200		1 180		190								
Supplementary valuation (Rm)		1		1	1		1		1								
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections																	
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation Indicators:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-rural infrastructure (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:																	
Total value used for rating (Rm)																	
Total land value (Rm)																	
Total value of improvements (Rm)																	
Total market value (Rm)																	
Rates:																	
Average rate																	
Rate revenue budget (R'000)		0.007400		0.007400	0.007400		0.007400		0.007400								
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)		65.0%		65.0%	65.0%		65.0%		65.0%								
Special rating areas (R'000)																	
Rates rebates - industrial (R'000)																	
Rates rebates - pensioners (R'000)																	
Rates rebates - home site farm (R'000)																	
Rates rebates - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates, exemption, reductions, discounts (R'000)																	
References:																	
1. Land & Assesment Act, Regulation of Land Rights, Communal Property Associations																	
2. Inside value of additional reductions is free value greater than MPRSA minimum.																	
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum																	
4. include arrears collections																	
5. In favour of the rate-payer																	
6. Provide relevant information for historical comparisons.																	

EC105 Ndabambe - Supporting Table SA130 Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework							
							Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Budget Year +3 2019/20				
Exemption, reductions and rebates (Rents)														
Pensioner/Rentals: no per policy														
45% on business rate														
35% on business rate														
20% on business rate														
		<R3000 pm between R3001 and R4000 pm between R4001 and R5000 pm	15,000	15,000	15,000	15,000	21,750	31,536	45,729					
			4,571	5,028	6,190	8,357	11,281	15,230						
			6,201	6,821	8,396	10,478	10,496	13,122	16,492					
			7,858	8,526	10,478	15,195	22,032	31,947						
			7	8	10	11	12	12	12					
			9	8	10	12	14	14	15					
			9	10	15	18	18	18	18					
Weather Tariffs														
Monthly minimum charges per meter		D-10 H1												
		11-15 H1												
		16-20H												
		21+												
Monthly minimum charges vacant owner														
Water supply		Water supply by tanker												
		15mm	150	183	888	1,146	1,165	1,183						
		20mm	2,257	2,480	3,012	3,494	3,550	3,607						
		25mm	2,952	2,794	3,347	3,882	3,945	4,008						
		50mm	5,016	5,487	6,884	7,765	7,888	8,015						
			7,273	7,828	9,706	11,259	11,438	11,622						
Waste water tariffs														
removal charges monthly (incl. season event)		1x weekly removal	61	86	91	96	102	109						
Special Removal		Household refuse	183	199	250	282	280	300						
R&B, Guests House or Similar		1x weekly removal per load	191	208	224	240	258	274						
Catering Parks & similar Private recreational facilities		Multiple dwelling per unit	61	66	72	77	82	86						
Additional/special removals		Domestic	275	300	324	347	371	397						
Business: Non food selling premises/offices		1x removal per tin per load	271	295	319	341	365	391						
Food premises-veat, Hotels, Buthermas, Fast Food outlets		2x removal per load	256	245	302	323	346	370						
CEO special call out/request		Week days out public holidays	325	354	383	410	438	469						
Deposit at refuse site/private residents		1-2 tonnes per load	123	134	145	155	168	178						
Electricity Tariffs														
Domestic Credit/Pre-payment														
Basic charge		(fill in thresholds)												
Block 1		(fill in thresholds)	139	154	198	222	249	279						
Block 2		0-50kWh	1	1	1	1	1	1						
Block 3		51-300kWh	1	1	1	1	1	1						
Block 4		351-800kWh	1	1	1	1	1	1						
Emergency Charger		>800kWh	1	1	2	2	2	3						
Basic Monthly Charge														
Peak														
Standard		Exceeding 50 Kva	1	1	1	1	1	1						
Off Peak		Exceeding 50 Kva	2	2	2	1	1	1						
		Exceeding 50 Kva	0	0	0	0	1	1						

EC108 Ndamele - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Name of institution & Investment ID	1	Type of Investment	Capital Guarantee (Yes/No)	Variable or Fixed Interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of Investment	Opening balance	Interest to be realized	Partial / Prorata Withdrawal (A)	Investment Top Up	Closing Balance
		2												
Municipality sub-total	Municipality sub-total	M	Deposits - Bank (03)	No	Variable (02)	0			30 June 2016	74	-	-	-	74
		M	Deposits - Bank (03)	Yes	Fixed (01)	4.75			30 June 2018	13,659	15	-	78,666	92,358
		M	Deposits - Bank (03)	Yes	Fixed (01)	5			30 June 2018	9,715	212	-	1,570	11,997
		M	Issued Corporate Bonds (02)	Yes	Variable (02)	4.3			30 June 2016	145	9	(2,416)	2,730	468
Edith's									23,738		(2,416)	83,085	104,548	
Edith's sub-total														
TOTAL INVESTMENTS AND INTEREST		1								23,730		(2,416)	83,085	104,548

References:
 1. Only investments must/should be all items in Table SA16 for the Current Year (30 June)
 2. List investments in equity debt order
 3. If Variable is selected in column 5, input interest rate range
 4. Withdrawals to be entered as negative
 checked

EC105 Ndlambe - Supporting Table SA17 Borrowing

Borrowing - Categorized by type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Parent municipality										
Long-Term Loans (annuity/reducing balance)		23,673	19,777	15,405	15,405					
Long-Term Loans (non-annuity)		3,371	3,896	4,370	4,370					
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	27,044	23,673	19,775	19,775	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	27,044	23,673	19,775	19,775	-	-	-	-	-

Unspent Borrowing - Categorized by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

EC105 Ndlambe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Operating transfers and grants:										
National Government:										
Balance unspent at beginning of the year										
Current year receipts		84,571	68,056	69,043	82,072	82,072	81,142	95,930	90,932	97,963
Conditions met - transferred to revenue		84,571	68,056	69,043	82,072	82,072	81,142	95,930	90,932	97,963
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue	1,3	84,571	68,056	69,043	82,072	82,072	81,142	95,930	90,932	97,963
Total operating transfers and grants - CTBM	2									
Capital transfers and grants:										
National Government:										
Balance unspent at beginning of the year		65,335	50,665	35,492	31,642	31,642	3,210	32,206	35,548	37,825
Current year receipts		65,335	50,665	35,492	31,642	31,642	3,210	32,206	35,548	37,825
Conditions met - transferred to revenue		65,335	50,665	35,492	31,642	31,642	3,210	32,206	35,548	37,825
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		65,335	50,665	35,492	31,642	31,642	3,210	32,206	35,548	37,825
Total capital transfers and grants - CTBM	2									
TOTAL TRANSFERS AND GRANTS REVENUE		149,906	118,720	104,534	113,714	113,714	84,352	128,137	126,480	135,788
TOTAL TRANSFERS AND GRANTS - CTBM										

- References
1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
 2. CTBM = conditions to be met
 3. National Treasury database will require this reconciliation for each transfer/grant

EC105 Ndanda - Supporting Table SA21 Transfers and grants made by the municipality

Description	Fid			Current Year 2019/20				2019/20 Medium Term Revenue & Expenditure Framework	
	2019/20	2019/20	2019/20	Original Budget	Approved Budget	Final Year Forecast	Pre-2019 outcome	Budget Year 2019/20	Budget Year 2019/20
	Actual Outcome	Actual Outcome	Actual Outcome						
Forward									
Cash Transfers to other municipalities									
Insert description	1								
Total Cash Transfers to Municipalities									
Cash Transfers to Entities/Other Financial Institutions									
Insert description	2								
Total Cash Transfers to Entities/Other Financial Institutions									
Cash Transfers to other Organs of State									
Insert description	3								
Total Cash Transfers to Other Organs of State									
Local Transfers to Organisations									
Insert description	7.338	8.977	597	603	606		1.349	1.412	1.479
Total Cash Transfers to Organisations									
Cash Transfers to Groups of Individuals									
Insert description	7.338	8.977	599	605	607		1.349	1.412	1.479
Total Cash Transfers to Groups of Individuals									
TOTAL CASH TRANSFERS AND GRANTS									
Insert description	8	7.238	8.877	599	605	606	1.349	1.412	1.479
Total Non-Cash Transfers to Manufacturing									
Manufacturing Transfers to Entities/Other Financial Institutions									
Insert description	2								
Total Non-Cash Transfers to Entities/Other Financial Institutions									
Non-Cash Transfers to other Organs of State									
Insert description	3								
Total Non-Cash Transfers to Other Organs of State									
Non-Cash Grants to Organisations									
Insert description	4								
Total Non-Cash Grants to Organisations									
Grants to Individuals									
Insert description	5								
Total Non-Cash Grants to Groups of Individuals									
TOTAL NON-CASH TRANSFERS AND GRANTS									
Insert description	6	7.338	8.977	599	605	606	1.349	1.412	1.479

1. Insert description stated by municipal name and destination code of recipient
 2. Insert description of each entity or external institution (an external institution may be provided with resources to ensure a minimum level of service)
 3. Insert description of each Organ of State (as transfer to electricity provider to compensate for RSS provided)
 4. Insert description of each other organisation (e.g. church)
 5. Insert description of each other organisation (e.g. the grant, child-headed households)
 6. All descriptions should separate transfers for 'valid purpose' and 'special purpose'

EC105 Ndlambe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		Ref	2014/15			Current Year 2015/16			Budget Year 2016/17		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)					20			20			
Board Members of municipal entities	4									20	
Municipal employees											
Municipal Manager and Senior Managers	5										
Other Managers	3	5	-	5	5		5	5			
Professionals	7	17	17	-	14	13	1	19	18	5	
Finance		64	54	11	42	35	7	54	41	1	
Spatial/town planning		58	51	8	39	33	6	50	40	12	
Information Technology		2	2	-	2	2	-	2	1	-	
Roads		3	1	2	1	-	1	1	-	1	
Electricity		1	-	1				1	-	1	
Water											
Sanitation											
Refuse											
Other											
Technicians											
Finance		177	175	2	372	218	18	405	270	10	
Spatial/town planning		14	12	2	14	12	2	15	12	3	
Information Technology		-	-	-	3	3	-	-	-	-	
Roads		-	-	-	1	-	1	1	-	1	
Electricity		61	61	-	75	75	-	77	76	1	
Water		3	3	-	2	2	-	2	2	-	
Sanitation		32	32	-	45	45	-	42	40	2	
Refuse		15	15	-	25	25	-	25	22	3	
Other		52	52	-	56	56	-	58	58	-	
Clerks (Clerical and administrative)					151	-	15	185			
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators											
Elementary Occupations											
TOTAL PERSONNEL NUMBERS	9	263	246	18	453	286	51	503	269	48	
% increase					72.2%	8.1%	183.3%	11.0%	1.1%	(5.9%)	
Total municipal employees headcount	6, 10										
Finance personnel headcount	8, 10										
Human Resources personnel headcount	8, 10										

References

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions
9. Correct as at 30 June
10. Must account for all budgeted positions, as per the municipal organogram

EC105 Melambe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	R thousand	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework			
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
														2016/17	2017/18	2018/19	
Revenue - Standard																	
Governance and administration	16,550	11,033	11,033	14,711	18,389	20,228	14,711	16,550	20,228	18,389	12,872	7,194	181,887	194,114	206,745		
Executive and council	592	395	395	526	658	724	526	592	724	658	460	325	6,578	6,888	7,223		
Budget and treasury office	15,944	10,630	10,630	14,173	17,716	19,488	14,173	15,944	19,488	17,716	12,401	6,859	175,159	187,088	199,355		
Corporate services	13	9	9	12	15	16	12	13	16	15	10	7	150	158	167		
Community and public safety	1,159	773	773	1,030	1,288	1,417	1,030	1,159	1,417	1,288	902	644	12,880	15,322	16,016		
Community and social services	510	340	340	454	567	624	454	510	624	567	397	284	5,671	7,717	8,016		
Sport and recreation	12	8	8	11	14	15	11	12	15	14	10	7	137	145	153		
Public safety	118	78	78	105	131	144	105	118	144	131	91	65	1,307	1,379	1,454		
Housing	358	239	239	319	398	438	319	358	438	398	279	199	3,992	4,201	4,432		
Health	160	107	107	143	178	196	143	160	196	178	125	89	1,782	1,880	1,983		
Economic and environmental services	2,376	1,084	1,084	2,112	2,640	2,904	2,112	2,376	2,904	2,640	1,848	3,963	29,044	22,053	1,983		
Planning and development	136	91	91	121	151	167	121	136	167	151	106	2,719	4,157	4,335			
Road transport	2,136	1,424	1,424	2,112	2,640	2,904	2,112	2,136	2,904	2,640	1,861	1,187	23,734	16,501	3,622		
Environmental protection	104	69	69	92	115	127	92	104	127	115	81	58	1,153	1,216	1,263		
Trading services	16,422	10,948	10,948	14,598	18,247	20,072	14,598	16,422	20,072	18,247	12,773	8,124	182,472	188,486	212,990		
Electricity	5,118	4,079	4,079	5,436	6,798	7,478	5,436	5,118	6,798	6,798	4,759	3,399	67,983	74,919	79,470		
Water	5,016	3,877	3,877	5,169	6,462	7,108	5,169	5,016	6,462	6,462	4,523	3,231	64,617	64,328	70,598		
Waste water management	1,940	1,293	1,293	1,724	2,155	2,371	1,724	1,940	2,371	2,155	1,509	1,078	21,551	32,112	34,016		
Waste management	2,549	1,659	1,659	2,266	2,832	3,115	2,266	2,549	3,115	2,832	1,982	1,416	28,321	27,076	28,566		
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Revenue - Standard	36,506	24,336	24,336	32,451	40,564	44,620	32,451	36,506	44,620	40,564	28,395	20,925	406,263	416,924	443,297		
Expenditure - Standard																	
Governance and administration	7,492	4,995	4,995	6,860	8,325	9,157	6,860	7,492	9,157	8,325	5,927	4,162	83,246	90,034	96,711		
Executive and council	3,677	2,451	2,451	3,268	4,085	4,494	3,268	3,677	4,494	4,085	2,860	2,043	40,886	45,346	48,421		
Budget and treasury office	2,863	1,769	1,769	2,358	2,948	3,243	2,358	2,863	3,243	2,948	2,064	1,474	28,480	31,277	33,143		
Corporate services	1,162	775	775	1,033	1,292	1,421	1,033	1,162	1,421	1,292	904	646	12,915	13,412	14,147		
Community and public safety	4,157	2,771	2,771	3,695	4,618	5,080	3,695	4,157	5,080	4,618	3,233	2,389	46,184	48,677	51,362		
Community and social services	1,810	1,207	1,207	1,608	2,011	2,212	1,608	1,810	2,212	2,011	1,408	1,006	20,113	21,171	22,344		
Sport and recreation	198	136	136	188	210	231	188	198	231	210	147	105	2,086	2,242	2,333		
Public safety	1,618	1,079	1,079	1,438	1,798	1,977	1,438	1,618	1,977	1,798	1,288	859	17,977	18,986	20,009		
Housing	274	183	183	243	304	335	243	274	335	304	213	152	3,043	3,210	3,387		
Health	266	177	177	236	296	326	236	266	326	296	207	148	2,955	3,118	3,289		
Economic and environmental services	5,210	3,473	3,473	4,631	5,789	6,368	4,631	5,210	6,368	5,789	4,082	2,994	57,387	60,421	63,241		
Planning and development	3,231	2,154	2,154	2,872	3,590	3,949	2,872	3,231	3,949	3,590	2,513	1,496	35,603	37,439	38,970		
Road transport	1,631	1,087	1,087	1,450	1,812	1,994	1,450	1,631	1,994	1,812	1,280	706	17,924	18,910	19,945		
Environmental protection	347	232	232	309	386	425	309	347	425	386	270	193	3,980	4,072	4,296		
Trading services	18,918	11,279	11,279	15,038	18,798	20,678	15,038	18,918	20,678	18,798	13,139	8,599	187,182	188,812	193,339		
Electricity	5,979	3,985	3,985	5,314	6,643	7,307	5,314	5,979	7,307	6,643	4,550	3,322	66,430	69,002	72,759		
Water	5,444	3,629	3,629	4,839	6,048	6,653	4,839	5,444	6,653	6,048	4,324	2,724	60,181	62,990	65,667		
Waste water management	2,783	1,856	1,856	2,474	3,093	3,402	2,474	2,783	3,402	3,093	2,165	1,047	30,428	31,922	33,455		
Waste management	2,713	1,808	1,808	2,411	3,014	3,315	2,411	2,713	3,315	3,014	2,110	1,507	30,139	29,818	31,458		
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Expenditure - Standard	33,777	22,518	22,518	30,024	37,530	41,283	30,024	33,777	41,283	37,530	25,271	17,465	373,998	382,963	404,622		
Surplus/(Deficit) before assoc.	2,731	1,820	1,820	2,427	3,034	3,338	2,427	2,731	3,338	3,034	2,124	3,460	32,264	36,960	40,675		
Share of surplus/ (deficit) of associates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Surplus/(Deficit)	2,731	1,820	1,820	2,427	3,034	3,338	2,427	2,731	3,338	3,034	2,124	3,460	32,264	36,960	40,675		

1. Surplus (Deficit) must reconcile with Standard Financial Performance

EC108 Ndilambe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19		
Multi-year expenditure to be appropriated	1																	
Vote 1 - COUNCIL GENERAL																		
Vote 2 - MUNICIPAL MANAGER																		
Vote 3 - CORPORATE SERVICES																		
Vote 4 - COMMUNITY PROTECTION SERVICES																		
Vote 5 - COMMUNITY PROTECTION SERVICES 2																		
Vote 6 - INFRASTRUCTURAL DEVELOPMENT																		
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2																		
Vote 8 - ELECTRICITY SERVICES		495	330	330	440	550	605	440	495	605	550	385	275	5,500	9,376	10,029		
Vote 9 - WATER SERVICES															9,000	10,000		
Vote 10 - FINANCIAL SERVICES																		
Vote 11 -																		
Vote 12 -																		
Vote 13 -																		
Vote 14 -																		
Vote 15 -																		
Capital multi-year expenditure sub-total	2	495	330	330	440	550	605	440	495	605	550	385	275	5,500	18,376	20,029		
Single-year expenditure to be appropriated	2																	
Vote 1 - COUNCIL GENERAL																		
Vote 2 - MUNICIPAL MANAGER		13	9	9	12	15	16	12	13	16	15	10	7	160	683			
Vote 3 - CORPORATE SERVICES															43			
Vote 4 - COMMUNITY PROTECTION SERVICES		230	153	153	204	255	281	204	230	281	255	179	128	2,555	180	414		
Vote 5 - COMMUNITY PROTECTION SERVICES 2		18	12	12	16	20	22	16	18	22	20	14	10	200	9,787	520		
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		2,244	1,496	1,496	1,995	2,493	2,742	1,995	2,244	2,742	2,493	1,745	1,247	24,931	1,818	1,520		
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2															28,043	15,555		
Vote 8 - ELECTRICITY SERVICES		18	11	11	14	18	20	14	16	20	18	13	9		50	790		
Vote 9 - WATER SERVICES		328	218	218	291	384	400	291	328	400	384	255	182	180	475	16,972		
Vote 10 - FINANCIAL SERVICES		12	8	8	10	13	14	10	12	14	13	9	6		8	12		
Vote 11 -																		
Vote 12 -																		
Vote 13 -																		
Vote 14 -																		
Vote 15 -																		
Capital single-year expenditure sub-total	2	2,881	1,907	1,907	2,543	3,178	3,486	2,543	2,881	3,486	3,178	2,225	1,589	31,786	44,549	35,723		
Total Capital Expenditure	2	3,356	2,237	2,237	2,983	3,728	4,101	2,983	3,356	4,101	3,728	2,610	1,864	37,295	62,924	55,752		

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

EC105 Ndabambe - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS

R thousand

Budget Year 2016/17

Medium Term Revenue and Expenditure Framework

Cash Receipts By Source	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 1 2016/17	Budget Year 2 2017/18	
Property rates	8,730	5,620	5,620	7,760	5,700	10,670	7,760	8,730	10,670	9,700	6,790	4,890	97,000	102,334	107,962
Service charges - electricity	5,307	3,671	3,671	4,895	6,119	6,731	4,895	5,307	6,731	5,700	4,283	3,060	61,190	64,556	66,106
Service charges - water revenue	4,480	2,985	2,985	3,982	5,475	6,119	3,982	4,480	6,119	4,283	3,484	2,489	49,775	52,512	55,400
Service charges - sanitation revenue	1,933	1,289	1,289	1,719	2,363	2,633	1,719	1,933	2,633	2,146	1,504	1,074	21,483	22,665	23,911
Service charges - refuse revenue	2,288	1,525	1,525	2,033	2,542	2,796	2,033	2,288	2,796	2,288	1,779	1,271	25,418	26,816	28,251
Service charges - other	52	35	35	47	58	64	47	52	64	58	41	29	902	614	649
Rental of facilities and equipment	407	271	271	362	452	497	362	407	497	452	316	228	4,520	4,768	5,031
Interest earned - external investments	56	38	38	50	63	69	50	56	69	63	44	31	626	660	687
Interest earned - outstanding debtors	614	409	409	546	682	750	546	614	750	682	478	341	6,822	7,198	7,594
Dividends received	33	22	22	29	37	41	29	33	41	37	28	18	369	389	410
Lienses and permits	293	195	195	260	325	368	260	293	368	325	228	163	3,252	3,431	3,619
Agency services	8,634	5,766	5,766	7,674	9,593	10,552	7,674	8,634	10,552	9,593	6,715	4,797	95,830	99,932	97,863
Transfer receipts - operational	590	394	394	525	656	722	525	590	722	656	459	329	6,560	6,921	7,227
Other revenue	33,619	22,412	22,412	28,882	37,353	41,088	28,882	33,619	41,088	37,353	26,147	18,676	373,528	385,797	400,861
Cash Receipts by Source	33,619	22,412	22,412	28,882	37,353	41,088	28,882	33,619	41,088	37,353	26,147	18,676	373,528	385,797	400,861
Other Cash Flows by Source	2,899	1,932	1,932	2,577	3,221	3,543	2,577	2,899	3,543	2,577	1,810	1,510	32,206	35,548	37,825
Transfer receipts - capital	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Contributors recognised - capital & Contributed assets	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Proceeds on disposal of PPE	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Short term loans	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Borrowing long term/maturing	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Increase (decrease) in consumer deposits	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Increase (decrease) in non-current debtors	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Increase (decrease) in non-current liabilities	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Decrease (increase) in non-current investments	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Decrease (increase) in non-current investments	49	33	33	44	55	60	44	49	60	55	38	27	549	579	611
Total Cash Receipts by Source	36,518	24,377	24,377	32,509	40,628	44,631	32,509	36,518	44,631	40,628	28,440	20,314	405,263	419,924	445,296
Cash Payments by Type	10,305	6,870	6,870	9,160	11,450	12,595	9,160	10,305	12,595	11,450	8,015	5,725	114,500	118,802	125,183
Employee related costs	537	358	358	477	597	656	477	537	656	597	418	288	5,968	6,273	6,566
Remuneration of councillors	176	117	117	156	195	215	156	176	215	195	137	98	1,952	2,053	2,166
Finance charges	3,958	2,638	2,638	3,518	4,387	4,837	3,518	3,958	4,837	4,387	3,078	2,199	43,973	46,391	48,943
Bulk purchases - Electricity	1,310	873	873	1,164	1,455	1,601	1,164	1,310	1,601	1,455	1,019	728	14,561	15,382	16,196
Bulk purchases - Water & Sewer	1,590	1,060	1,060	1,413	1,767	1,943	1,413	1,590	1,943	1,767	1,237	2,032	18,814	20,041	21,294
Contracted services	121	81	81	108	135	146	108	121	146	135	94	67	1,349	1,412	1,479
Transfers and grants - other municipalities	12,308	8,205	8,205	10,941	13,676	15,043	10,941	12,308	15,043	13,676	9,571	23,828	153,746	159,146	167,290
Transfers and grants - other	30,304	20,203	20,203	26,937	33,671	37,038	26,937	30,304	37,038	33,671	23,570	34,973	354,851	360,471	379,087
Other expenditure	12,308	8,205	8,205	10,941	13,676	15,043	10,941	12,308	15,043	13,676	9,571	23,828	153,746	159,146	167,290
Cash Payments by Type	30,304	20,203	20,203	26,937	33,671	37,038	26,937	30,304	37,038	33,671	23,570	34,973	354,851	360,471	379,087
Other Cash Flows/Payments by Type	3,356	2,237	2,237	2,983	3,728	4,101	2,983	3,356	4,101	3,728	2,610	1,864	37,285	38,964	40,642
Capital assets	3,356	2,237	2,237	2,983	3,728	4,101	2,983	3,356	4,101	3,728	2,610	1,864	37,285	38,964	40,642
Repayment of borrowing	3,356	2,237	2,237	2,983	3,728	4,101	2,983	3,356	4,101	3,728	2,610	1,864	37,285	38,964	40,642
Other Cash Flows/Payments	3,356	2,237	2,237	2,983	3,728	4,101	2,983	3,356	4,101	3,728	2,610	1,864	37,285	38,964	40,642
Total Cash Payments by Type	33,660	22,440	22,440	29,920	37,400	41,140	29,920	33,660	41,140	37,400	26,180	18,637	392,136	423,435	434,825
NET INCREASE/(DECREASE) IN CASH HELD	2,906	1,937	1,937	2,583	3,228	3,551	2,583	2,906	3,551	3,228	2,280	1,633	14,447	15,510	16,418
Cast/stock equivalents at the month/year begin	(4,767)	(1,831)	(1,831)	1,933	4,576	7,804	4,576	3,934	7,804	4,576	23,623	25,883	14,787	14,787	14,787
Cast/stock equivalents at the month/year end:	(1,861)	58	1,933	4,576	7,804	11,355	13,938	16,844	20,395	23,623	25,883	28,513	9,361	9,361	9,361

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the incurring of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTRSF it is now directly linked to A7.

EC-105 Mdlambe - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref 1	Preceding Years	Current Year 2018/18	2018/17 Medium Term Revenue & Expenditure Framework				Forecast 2019/20 Estimate	Forecast 2020/21 Estimate	Forecast 2021/22 Estimate	Forecast 2022/23 Estimate	Forecast 2023/24 Estimate	Forecast 2024/25 Estimate	Forecast 2025/26 Estimate	Total Contract Value
				Budget Year 2018/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Budget Year +3 2019/20								
R thousand	1.3	Total	Original Budget	Budget Year 2018/17	Budget Year +1 2017/18	Budget Year +2 2018/19									
Parent Municipality:															
Revenue Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Expenditure Obligation By Contract:															
Revenue Consulting (PTY) Ltd															
Penny Lindform															
Cap Holding															
Total Operating Expenditure Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Parent Expenditure Implication															
Enblites:															
Revenue Obligation By Contract:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Expenditure Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
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Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
Revenues:															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Capital Expenditure Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															

1. Total implication for all preceding years to be summed and total stated in "Preceding Years" column
 2. List all contracts with future financial obligations beyond the three years covered by the MTRRF (MFMA s33)
 3. For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R500 000 - all contracts with an annual cost greater than R1 million. For municipalities with approved total revenue greater than R100 m - all contracts with an annual cost greater than R5 million.

EC105 Ndlambe - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		55,407	67,510	71,748	25,626	28,351	725	29,202	31,486	33,851
Infrastructure - Road transport		-	6,202	7,275	1,000	1,472	472	20,460	3,200	-
Roads, Pavements & Bridges		-	798	1,769	1,000	1,000	-	20,460	-	-
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	5,463	5,516	-	472	472	-	3,200	-
Generation		-	-	18	-	-	-	5,500	9,000	10,000
Transmission & Reti-culation		-	-	-	-	-	-	5,500	9,000	10,000
Street Lighting		-	-	18	-	-	-	-	-	-
Infrastructure - Water		-	42	938	11,325	11,578	253	3,171	-	13,622
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	-	-	-	-	-	-	-	-
Reti-culation		-	42	938	11,325	11,578	253	3,171	-	13,622
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reti-culation		-	2,775	5,095	13,238	13,238	-	-	19,244	10,029
Sewerage purification		-	2,775	5,095	13,238	13,238	-	-	-	-
Infrastructure - Other		58,407	58,412	58,422	63	63	-	51	43	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Community		-	(0)	3,774	7,900	7,900	-	2,100	4,105	4,174
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	(0)	3,774	7,900	7,900	-	2,100	4,105	4,174
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment Properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		2,843	4,801	7,442	2,994	3,100	666	5,062	27,334	17,927
General vehicles		2,314	2,764	4,574	1,655	1,800	105	2,960	5,140	3,400
Specialised vehicles		51	377	919	1,190	1,210	20	1,990	21,006	13,950
Plant & equipment		183	1,120	1,302	62	65	463	116	90	50
Computers - hardware/equipment		295	520	646	47	105	58	917	1,098	488
Furniture and other office equipment		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Medicines		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		843	974	1,184	217	217	-	-	-	-
Computers - software & programming		843	974	1,184	217	217	-	-	-	-
Other (list sub-class)		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets		62,993	73,285	84,148	38,737	37,648	1,391	37,265	62,924	55,752
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conser-vancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-

References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WiFi infrastructure) for economic development purposes
4. Work in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicle/equipment & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Buses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

Intangibles										
Computers - software & programming	-	-	-	-	-	-	-	-	-	-
Other (not sub-class)	-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	12,217	9,565	9,330	21,074	20,082	20,086	23,944	25,289	28,219
Specialised vehicles										
Refuse	376	395	352	781	781	781	958	1,011	1,086	
Fire	226	201	136	329	329	329	408	430	454	
Conservancy	-	-	7	80	80	80	80	85	89	
Ambulances	150	195	200	372	372	372	470	496	523	
	-	-	-	-	-	-	-	-	-	
R&M as a % of PPE	1.9%	1.6%	1.5%	57.4%	53.4%	1444.2%	64.2%	40.1%	47.0%	
R&M as % Operating Expenditure	4.5%	3.7%	3.3%	6.3%	6.0%	6.0%	6.4%	6.6%	6.5%	

- References**
1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1
 2. Airports, Car Parks, Bus Terminals and Taxi Ranks
 3. For example - technology backbones (e.g. fibre optic, WFI infrastructure) for economic development purposes
 4. Work-in-progress/under construction to be budgeted under the respective item
 5. Infrastructure includes Yards and buildings required by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
 6. Donated/contributed & leased assets to be included within the respective sub-class
 7. Buses used to provide a service to the community
 8. Not municipal contributions to the 'top structure' being built using the housing subelites
 9. Statues, art collections, medals etc.
 10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

EC105 Ndlambe - Supporting Table SA34d Depreciation by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Depreciation by Asset Class/Sub-class										
Infrastructure		21,484	17,483	1,939	2,898	2,898	4,914	3,353	3,538	3,732
Infrastructure - Road transport		450	460	150	456	456	-	465	491	518
Roads, Pavements & Bridges		450	460	150	456	456	-	465	491	518
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		508	587	547	846	846	-	846	892	941
Generation		508	587	547	846	846	-	846	892	941
Transmission & Reticulation		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		370	300	150	150	150	-	150	158	167
Dams & Reservoirs		370	300	150	150	150	-	150	158	167
Water purification		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		852	855	785	875	875	-	875	923	974
Reticulation		693	700	600	698	698	-	698	737	777
Sewerage purification		158	155	185	177	177	-	177	188	197
Infrastructure - Other		19,305	15,251	326	571	571	4,914	1,018	1,073	1,133
Waste Management		-	-	-	-	-	-	496	523	552
Transportation	2	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other	3	19,305	15,251	326	571	571	4,914	521	550	580
Community		19,659	15,767	785	940	940	-	284	300	316
Parks & gardens		250	280	100	156	156	-	156	165	174
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	55	58	61
Recreational facilities		45	48	48	61	61	-	60	63	67
Fire, safety & emergency		70	52	55	85	85	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	13	14	14
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other	8	18,293	15,409	682	628	628	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other	9	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		401	385	369	1,075	1,075	-	958	1,010	1,065
General vehicles		-	-	-	-	-	-	50	53	56
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	-	-	-	-	-
Furniture and other office equipment		330	320	334	1,020	1,020	-	266	281	298
Abattoirs		-	-	-	-	-	-	641	676	714
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		71	65	35	55	55	-	-	-	-
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	48	46	51

Computers - software & programming Other (list sub-class)	-	-	-	-	-	-	-	46	48	51
Total Depreciation	41,544	39,815	3,073	4,914	4,914	4,914	4,641	4,896	5,165	
Specialised vehicles										
Refuse	-	-	-	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-	-	-	-
Conservancy	-	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	-	-	-	-	-

References:

1. Depreciation based on write down values. Not including Depreciation resulting from revaluation.
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WiFi infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

EC105 Ndlambe - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2016/17 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Present value
R thousand								
Capital expenditure								
Vote 1 - COUNCIL GENERAL	1	-	663	-				
Vote 2 - MUNICIPAL MANAGER		150	43	-				
Vote 3 - CORPORATE SERVICES		-	180	414				
Vote 4 - COMMUNITY PROTECTION SERVICES		2,555	9,787	520				
Vote 5 - COMMUNITY PROTECTION SERVICES 2		200	1,818	1,520				
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		24,931	37,419	25,584				
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2		-	50	-				
Vote 8 - ELECTRICITY SERVICES		5,680	9,475	10,730				
Vote 9 - WATER SERVICES		3,640	3,481	16,972				
Vote 10 - FINANCIAL SERVICES		129	8	12				
Vote 11 -		-	-	-				
Vote 12 -		-	-	-				
Vote 13 -		-	-	-				
Vote 14 -		-	-	-				
Vote 15 -		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		37,285	62,924	55,752				
Future operational costs by vote								
Vote 1 - COUNCIL GENERAL	2							
Vote 2 - MUNICIPAL MANAGER								
Vote 3 - CORPORATE SERVICES								
Vote 4 - COMMUNITY PROTECTION SERVICES								
Vote 5 - COMMUNITY PROTECTION SERVICES 2								
Vote 6 - INFRASTRUCTURAL DEVELOPMENT								
Vote 7 - INFRASTRUCTURAL DEVELOPMENT 2								
Vote 8 - ELECTRICITY SERVICES								
Vote 9 - WATER SERVICES								
Vote 10 - FINANCIAL SERVICES								
Vote 11 -								
Vote 12 -								
Vote 13 -								
Vote 14 -								
Vote 15 -								
<i>List entity summary if applicable</i>								
Total future operational costs								
Future revenue by source								
Property rates	3							
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue								
Net Financial Implications		37,285	62,924	55,752				
References								

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

EC103 Ndumbe - Supporting Table SA35 Detailed capital budget

Municipal Year/Capital project	Rd	Program/Project description	Project number	EPF Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes	2016/17 Medium Term Revenue & Expenditure Framework	Project Information		
										Budget Year 2016/17	Budget Year 2017/18	Budget Year 12 2018/19		
Parent municipality:		Upgrading of Bulk Water Supply in Barkhurst			Yes	Infrastructure - Water	Recreation			Current Year 2015/16 Full Year Forecast	3,171	9,376	13,672	5 New
List all capital projects grouped by Municipal Vote		Upgrading of Alexandria Roads			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges		16,772		3,279	9,868	10,228	New
		Upgrading of Port Alfred Roads			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges				15,761	4,105	4,174	New
		Upgrading of Bulk Sewer Retention in Sutton Hill			Yes	Community	Recreation				2,100	3,200		New
		Upgrading of Bulk Sewer Retention in Alex			Yes	Infrastructure - Sanitation	Recreation							New
		Upgrading of Wenzel park Sports field			Yes	Community	Recreation							New
		Upgrading of Barkurst Road			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges							New
		Upgrading of River Road - Keston on Sea			Yes	Infrastructure - Road transport	Roads, Pavements & Bridges				1,000			New
Parent Capital expenditure	1										26,548	27,828		
Entity:														
List all capital projects grouped by Entity											26,548	27,828		
Entity A														
Water project A														
Entity B														
Electricity project B														
Entity Capital expenditure														
Total Capital expenditure											16,772	27,828		
Revisions:											26,781	26,548		
1. Asset reconcile with Budgeted Capital Expenditure														
2. As per Table SA4														
3. As per Table SA4														
4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote														
5. Correct to seconds. Provide a logical starting point on mechanical infrastructure.														
6. Designated projects approved in terms of MSA section 18(7)(c) and 18(7)(d) and 18(7)(e) and 18(7)(f) and 18(7)(g) and 18(7)(h) and 18(7)(i) and 18(7)(j) and 18(7)(k) and 18(7)(l) and 18(7)(m) and 18(7)(n) and 18(7)(o) and 18(7)(p) and 18(7)(q) and 18(7)(r) and 18(7)(s) and 18(7)(t) and 18(7)(u) and 18(7)(v) and 18(7)(w) and 18(7)(x) and 18(7)(y) and 18(7)(z)														

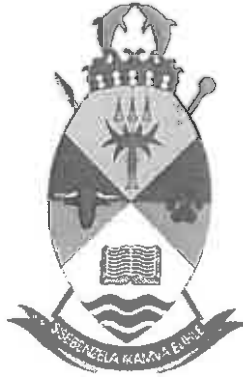
Check 84,148

EC-105 Ndlambe - Supporting Table SAS7 Projects delayed from previous financial years/

Municipal Voted/Capital project	Ref.	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2015/16 Original Budget	Full Year Forecast	2016/17 Medium Term Revenue & Expenditure Budget Year 2016/17	Budget Year 2017/18	Budget Year +1 Budget Year +2 2018/19
Rethurand Parent municipality: List all capital projects grouped by Municipal Voted Upgrading of Bulk water supply in Gathuruzi	1,2	Upgrading of Bulk water supply in Gathuruzi		Examples Infrastructure - Water	Examples Rehabilitation		2014/2015	11,325	18,772	3,171	-	-
Entities: List all capital projects grouped by Municipal Entity Entity Name Project name												

References:
 1. List all projects with planned completion dates in current year that have been re-budgeted in the MTRRF
 2. Refer MTRM 6.10
 3. As per Table SAS4
 4. Correct to seconds. Provide a logical starting point on networked infrastructure.

MUNICIPAL MANAGER'S QUALITY CERTIFICATION

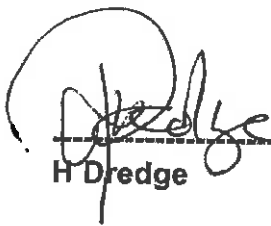


QUALITY CERTIFICATE

I **Howard Dredge**, Acting Municipal Manager of **Ndlambe Municipality**, hereby certify that the budget and the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and the annual budget and supporting documentation are consistent with the Integrated Development Plan of the municipality.

Howard Dredge

Acting Municipal Manager of Ndlambe Municipality (EC105)



H Dredge

23 June 2016
DATE

Certification that the adopted budget for 2016/17 is correctly captured and locked on the municipality's financial management system

(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 6.3 of MFMA Budget Circular 59 dated 16 March 2012)

I, Howard Dredge, in my capacity as accounting officer of the municipality, hereby certify that:

- The adopted annual budget has been captured on the municipality's financial system;
- There is 100 per cent reconciliation between the budget on the system and the budget adopted by council;
- The adopted annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

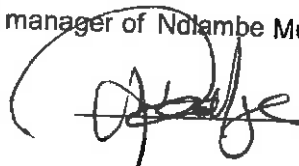
I, further certify that the municipality has in place controls to ensure that any changes to the adopted budget will be captured separately and only in accordance with:

- a virement authorised by the municipal manager, or duly delegate official, in terms of a council approved virements policy; and
- an adjustments budget approved by council.

Print Name Howard Dredge

Acting Municipal manager of Ndlambe Municipality EC 105

Signature



Date

23 June 2016